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THIS ANNUAL REPORT IS BEING PREPARED PURSUANT TO REQUIREMENTS CONTAINED IN THE INDENTURE DATED AS OF JANUARY 23, 2020 GOVERNING THE 6.625% SENIOR NOTES DUE 2028 ISSUED BY ASHTON WOODS USA L.L.C, IN THE INDENTURE DATED AS OF AUGUST 2, 2021 GOVERNING THE 4.625% SENIOR NOTES DUE 2029 ISSUED BY ASHTON WOODS USA L.L.C., AND IN THE INDENTURE DATED AS OF SEPTEMBER 23, 2021 GOVERNING THE 4.625% SENIOR NOTES DUE 2030 ISSUED BY ASHTON WOODS USA L.L.C..

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(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended May 31, 2024

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

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Commission file Number: N/A

**Ashton Woods USA L.L.C.**

(Exact Name of Registrant as Specified in Its Charter)

Nevada

(State or Other Jurisdiction of Incorporation or Organization)

37-1590746

(I.R.S. Employer Identification No.)

3820 Mansell Road, Suite 400  
Alpharetta, GA

(Address of Principal Executive Offices)

30022

(Zip Code)

(770) 998-9663

Registrant's telephone number, including area code

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Securities registered pursuant to Section 12(b) of the Act: None

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No  N/A

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No  N/A

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No  N/A

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No  N/A

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of “large accelerated filer,” “accelerated filer,” “small reporting company,” and “emerging growth company” in Rule 12b-2 of the Exchange Act. N/A

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicated by a check mark if the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report. Yes  No

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements.

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b).

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No  N/A

There is currently no established public market for the registrant's membership interests.

As of July 16, 2024, the registrant had 20,837,100 membership interests outstanding.

**ASHTON WOODS USA L.L.C.**  
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## **PART I.**

### **Item 1. *Business***

#### **Our company**

Headquartered in Atlanta, Georgia, Ashton Woods USA L.L.C., together with its subsidiaries (collectively, the “Company” or “Ashton Woods”), is the largest private homebuilder in the United States based on home closings for the calendar year ended December 31, 2023, according to *Home Builder Executive*. In addition, Ashton Woods was named the 2023 Builder of the Year and was ranked 11th among all homebuilders (private and public) in the U.S. based on home closings for the calendar year ended December 31, 2023, by *Builder Magazine*. We design, build, and market high-quality attached and detached single-family homes under the Ashton Woods Homes and Starlight Homes brand names. We serve a broad customer base and focus on achieving the highest standards in design, quality, and customer satisfaction.

Our homebuilding operations started in Dallas, Texas in 1989. We have delivered over 80,000 homes in the 35 years that we have been in business, and we have grown through the formation of homebuilding and land development operations in select strategic markets that we believe possess strong long-term housing and employment growth characteristics. Our geographic footprint is diversified across the Southeast and Southwest U.S., with operations in Atlanta, Georgia; Dallas, Houston, Austin, and San Antonio, Texas; Nashville, Tennessee; Jacksonville, Orlando and Southwest Florida; Phoenix, Arizona; Coastal Carolinas (Charleston and Myrtle Beach), South Carolina; and Raleigh and Greensboro, North Carolina.

#### **Our brands**

Ashton Woods markets its homes through its two award-winning brands, Ashton Woods and Starlight Homes. The Ashton Woods brand is known for designing thoughtfully curated and inspired homes. The Starlight Homes brand is focused on the first-time and move-down buyer segments, offering affordable homes with well-executed designs and quality finishes. Both Ashton Woods and Starlight Homes offer communities in sought-after locations and are committed to providing reliable customer service. The Company's commitment to innovation and continually evolving to meet the needs of the market is a key reason we are one of the most celebrated homebuilders in the nation, winning numerous national and local industry awards in product and community design, architecture, merchandising, sales, marketing, and customer service.

The Ashton Woods brand focuses on buyers with a preference and willingness to pay a premium for exceptional design. Our reputation as a design leader is built on a highly differentiated value proposition that is relevant and meaningful to our core target consumer. As a result, we attract buyers who seek out unique design and are willing to spend more to get what they want.

Inspiration and collaboration come to life in our Design Studios where buyers collaborate side-by-side with Ashton Woods award-winning designers to discover their style and create the special touches for a home that is unique to them. For buyers who want to give their homes the added touch of an Ashton Woods designer without the time or complexity of selecting every option, we offer our exclusive Ashton Woods Collections<sup>®</sup> where homebuyers select from curated palettes of interior finishes that make a buyer's brand-new home more personal to their design preferences.

Our focus on comprehensive research of local homebuyer preferences provides Ashton Woods' homebuyers with the opportunity to select from a variety of floor plans designed for and tailored to address the local market. Our sales and marketing strategy leverages our national brand while allowing our operating divisions to customize execution to meet the needs and preferences of buyers in our local markets.

Where Ashton Woods' value proposition is that of an industry leader in design, Starlight Homes is focused on affordability. With first-time homebuyers entering the market in larger numbers and demand outpacing supply for homes at lower price points, our strategy in approaching the entry-level market is primarily to convert renters into first-time homebuyers by offering affordable homes that include appealing features, without offering customers the opportunity to personalize their homes. Secondarily, we have also seen an increase in move-down buyers purchasing Starlight Homes due to the attractive finishes and high quality obtainable at a lower price point.

Starlight Homes' affordability value proposition is driven by operating efficiencies built into the brand. Starlight Homes' marketing is driven by a direct data-based model, while sales efficiency is enhanced through a rigorous process to convert leads to sales to closings. With a highly efficient build process resulting from repeated construction of simplified, yet thoughtful, designs without changes or design options, our Starlight Homes business largely has shorter cycle times and higher inventory turnover than our Ashton Woods business. The Starlight Homes offerings further strengthen the Ashton Woods portfolio, and we believe position us for efficient growth into the future.

Included within the Starlight Homes brand, we also offer construction and development services specifically tailored to the single-family rental industry, which we typically sell under bulk sales agreements to real estate investors. We refer to such sales as our wholesale home sales, which are included in home sales revenues. Wholesale home sales, which are at times priced at a discount to retail, typically have lower average sales prices than retail home sales.

The Company also develops land and lots, and constructs homes for a fee. In the course of providing development, development oversight, and/or construction services, the Company routinely subcontracts for services and incurs other direct costs. The revenues and costs associated with these activities are included in financial services and other revenues and cost of sales - financial services and other revenues on the consolidated statements of income, respectively.

## **Our strategy**

### ***Integrated operating philosophy***

Our strategic decision-making incorporates all aspects of our business, including land acquisition and development, product design and offerings, community design, construction practices, sales and marketing, and customer care and warranty services.

Our integrated operations allow us to identify, research, and execute on market opportunities in an effective and efficient manner.

Through two wholly-owned title agency subsidiaries, the Company also performs title services in support of its operations and currently offers title services to its homebuyers and the public at large in all of its operating divisions except Greensboro, Jacksonville, and Phoenix. The Company offers or intends to offer residential mortgage services to its homebuyers and the public at large in all of its operating divisions through two unconsolidated mortgage joint ventures. Offering title and mortgage services to our customers provides the opportunity for a more streamlined homebuying experience for our buyers and additional efficiencies and revenue opportunities for the Company.

### ***Differentiated product focused on distinct target markets***

We are dedicated to providing high-quality, well-designed homes in desirable locations while endeavoring to meet the demands of today's homebuyers. The product lines offered in a particular community depend upon many factors, including the supply of existing housing and the demand for new housing in the general area. In an effort to better meet the demand in the marketplace, we conduct in-depth qualitative and quantitative market research. This research enables us to meet the specific lifestyle demands of our targeted homebuyers and create synergies between the design of our homes and the community development.

We believe our two brands, Ashton Woods and Starlight Homes, enable us to provide a differentiated value proposition to meet the needs of distinct customer segments. The target consumers for the core Ashton Woods brand are buyers who have a preference for and willingness to pay a premium for design and personalization. Our Design Studios provide Ashton Woods homebuyers the ability to make selections from an extensive array of options, including hardwoods, tiles, cabinets, light fixtures, countertops, and other fixtures and finishes, and technology, guided by experienced and extensively trained in-house designers. For buyers who want to give their homes the added touch of an Ashton Woods designer without the time or complexity of selecting every option, we offer our exclusive Ashton Woods Collections<sup>®</sup> where homebuyers select from curated palettes of interior finishes to make a buyer's brand-new home more personal to their design preferences.

Starlight Homes addresses the needs of the growing entry-level market, guiding people through the process of achieving the dream of home ownership. Starlight Homes' tagline, Guiding You Home, speaks to the critical role the sales team plays in helping consumers realize that home ownership is attainable and guiding first-time homebuyers through what may be perceived an intimidating process. As such, every sales associate goes through a rigorous training program, which prepares them to move potential homebuyers through the marketing and sales process from lead to appointment to sale. Consistent and thorough analysis of these conversion metrics allows us to efficiently deploy resources where needed to optimize the business cost per lead and cost per sale.

Starlight Homes' business strategy is illustrated in selected operating metrics. Reflecting its entry-level focus, Starlight Homes' average selling price for the year ended May 31, 2024 of \$324,000 per home closed was lower than the Company average of \$405,000. In fiscal 2024, Starlight Homes experienced greater sales velocity on a per unit basis, with its communities reporting monthly new orders per active community of 6.0 homes per month, compared to a Company average of 4.9 homes per month, for the year ended May 31, 2024.

The powerful combination of Ashton Woods and Starlight Homes allows us to address a wide market, from entry-level to luxury, with compelling value propositions available to each buyer segment.

### ***Superior customer experience through design, quality, and service***

We strive to build and sell homes that combine high-quality craftsmanship with design characteristics that ultimately reflect the various lifestyles and aspirations of our broad customer base.

We differentiate ourselves through a combination of thoughtful architecture and design, high-quality materials and construction, and a dedication to homeowner satisfaction. Our product offerings are designed to enhance efficiency and livability, and align with modern tastes, and our product offerings continue to evolve as we commit to delivering innovative designs.

We focus on value engineering our products based on our market and customer segmentation studies, without compromising quality or selection of finishes. We also engage in efforts to reduce our construction cycle times, which ultimately generates better capital efficiency.

We instill in our employees the importance of high quality and superior customer service through extensive in-house training, as well as through a compensation structure directly tied in part to our customer satisfaction results. We are committed to achieving the highest level of customer service during the sales process, as well as after a home has closed. We have a variety of programs and services in place that seek to ensure customer satisfaction and seek to improve production efficiency and reduce warranty costs.

### ***Preserve and build on market position and pursue growth opportunities***

We maintain a rigorous focus on securing land in desirable locations for our target customers. We believe this focus provides us with competitive positioning and enhanced operational performance. We target land opportunities in each of our markets largely through the use of an in-depth analysis of supply and demand fundamentals, combined with site-specific financial feasibility studies, which we prepare in conjunction with our local operational managers. We undertake a detailed financial analysis as part of the evaluation of each land acquisition opportunity. This process enables us to enhance our financial returns while mitigating our land and inventory risk.

Through ongoing evaluation and assessment, we focus our operations and community development in those markets in which we operate that we believe exhibit positive demographic trends and offer attractive long-term growth opportunities. Maintaining and growing our share of those markets, through both selective growth and the expansion of our product offerings as we have done with Starlight Homes, enables us to source attractive acquisition opportunities and achieve economies of scale by leveraging our reputation as a preferred builder of choice by developers, land brokers, and trade partners.

We pursue growth where we believe it is merited based on existing market demand and economic attributes and where it is consistent with our integrated operating philosophy and land acquisition strategy and our commitment to best-in-class quality and superior customer experience. We have historically accessed new markets through organic growth. Since fiscal year 2010, we have opened operations in Austin, Coastal Carolinas (Charleston and Myrtle Beach), Greensboro, Jacksonville, Nashville, Raleigh, and San Antonio to take advantage of market developments

we believed offered attractive growth opportunities at the time. We will continue to evaluate opportunities, including in new markets, from time to time, including growing our business through select opportunistic acquisitions, joint ventures, and other strategic transactions, and we also believe we have ample growth opportunities across our existing geographic footprint and product offerings.

Enhancing our product offerings, as market conditions allow, is central to our growth strategy. We perform extensive research to determine demand for additional product offerings in each of our markets. Our wholesale homes business, in which we sell homes and land, and build homes for a fee, has experienced meaningful growth and institutionalization as an asset class. In certain instances, we have built communities or dedicated sections of communities for single-family rental companies, either as part of our regular homebuilding operations, or as a contract developer and builder for single-family home rental companies. During the year ended May 31, 2024, through our wholesale homes business, we entered into contracts to sell 30 homes and closed on sales of 627 homes to single-family rental companies.

### ***Reduce leverage and maintain a prudent capital structure***

We believe it is important that we maintain a strong balance sheet with appropriate liquidity so that we can service our debt obligations, support our ongoing operations, and take advantage of select growth opportunities. We continue to focus on reducing our leverage ratios and lowering inventory holding risk.

### **Operating divisions and products**

We currently operate in Atlanta, Georgia; Dallas, Houston, Austin, and San Antonio, Texas; Nashville, Tennessee; Jacksonville, Orlando and Southwest Florida; Phoenix, Arizona; Coastal Carolinas (Charleston and Myrtle Beach), South Carolina; and Raleigh and Greensboro, North Carolina. We build and sell detached single-family homes in all of our markets and currently offer attached single-family homes in all of our operating divisions except Austin, Houston, Phoenix, and San Antonio. During the year ended May 31, 2024, we closed 8,930 homes. Of those closings, 7,536 (84%) were detached single-family homes, while the remaining 1,394 (16%) of the homes closed were attached single-family homes.

We seek to maintain the flexibility to alter our product mix within a given market and to alter our development focus among markets depending on market conditions and consumer preferences. In determining our product mix in each market and our markets for development and growth, we consider demographic trends, demand for a particular type of product, margins, timing, and the economic strength of the market. We have focused, and intend to continue to focus, on a wide-ranging customer base. The base prices of our homes range from the low- to mid-\$200,000s to over \$1,000,000, with an average sales price of \$405,000 for homes closed during the fiscal year ended May 31, 2024.

As of May 31, 2024, we had 148 active communities, comprised of 124 detached single-family home communities and 24 attached single-family home communities. Active communities are defined as communities that have sold at least five homes and have at least five homes left to sell.

### **Land acquisition and development**

We endeavor to achieve a balance between land owned and developed for our own use, and additional lots controlled through option contracts. We believe that our attractive land positions in our markets enable us to continue to maintain market share in the current homebuilding environment. As of May 31, 2024, and based on the last twelve months' closings, we had land supply for use in our homebuilding operations of approximately 7.2 years, consisting of a 1.2 year supply of owned land and lots and homes available to close, and a 6.0 year supply of land and lots controlled through contracts.

We typically purchase land only after necessary entitlements have been obtained so that development or construction may begin as soon as market conditions dictate. The term "entitlements" refers to development agreements, and tentative maps or recorded plats, as applicable, since the types of entitlements will vary depending on the jurisdiction within which the land is located. Even though entitlements are usually obtained before we purchase land, we are often required to secure a variety of other governmental approvals and permits during the land development process. The time required to obtain such approvals and permits can substantially lengthen the development process, and vary widely.

We select land and lots to purchase based upon a variety of considerations, including:

- In-depth market studies to guide pricing and selling pace assumptions;
- competition analysis to establish competitive positioning;
- suitability for development;
- financial review as to the feasibility of the proposed project, including projected profit margins, return on capital, and the capital payback period;
- results of environmental and legal due diligence;
- proximity to local traffic corridors and amenities;
- management's judgment on the state of the real estate market and the economic trends; and
- our experience in a particular market.

We acquire land through purchase and option contracts, as well as, at times, through joint ventures with other builders or developers. A substantial portion of our land is acquired through option contracts, which allows us to control lots and land without incurring the risks of land ownership or financial commitments other than non-refundable deposits. We generally enter into option contracts with third parties to purchase finished lots as home construction begins. These contracts are generally non-recourse and require non-refundable deposits. At May 31, 2024, we had \$486.6 million in non-refundable deposits on real estate under option or contract. At May 31, 2024, we had 64,932 total lots under control for use in our homebuilding operations, of which we owned 17% or 11,044 lots, and 83% or 53,888 lots were under contract. Once we acquire land, we generally initiate development and construction through contractual agreements with local subcontractors. These activities include site planning, engineering and home construction, as well as development activities to provide roads, sewerage, water supply, other utilities, drainage, recreation facilities, and other amenities.

### **Land joint ventures**

Occasionally, we enter into partnerships or joint ventures to purchase and develop land. As of May 31, 2024, we did not control any lots for future use through joint ventures. In the future, we may form new partnerships or joint ventures where economically advantageous. Refer to our discussion in Note 6 to our consolidated financial statements as of May 31, 2024 for additional information regarding our joint ventures.

### **Letters of credit and surety bonds**

In the normal course of business, the Company provides letters of credit and surety bonds to third parties to secure performance and provide deposits under various contracts and commitments. The amount of such obligations outstanding at any time varies in accordance with our development activities and commitments. In the event any letters of credit or surety bonds are drawn upon, we would be obligated to reimburse the issuer of such letter of credit or surety bond. At May 31, 2024, the Company had letters of credit outstanding of \$23.0 million and surety bonds outstanding of \$255.8 million. As of May 31, 2024, the Company had \$27.0 million of unused letter of credit capacity under its revolving credit facility.

### **Backlog**

Homes covered by a sales contract but that are not yet closed are considered "backlog" and are representative of potential future revenues. Started homes are excluded from backlog until a sales contract is signed and cash deposit is received, and are referred to as unsold speculative or "spec" inventory.

We do not recognize any revenue from a home sale until a finished home is delivered to the homebuyer, payment is collected and other criteria for a sale and profit recognition are met. At May 31, 2024, of our total unsold homes in inventory, excluding model homes and sales centers, 79% were under construction and 21% were completed.

The number of homes in backlog decreased 41% to 1,286 units at May 31, 2024 from 2,176 units at May 31, 2023, with a corresponding 41% decrease in the sales value of backlog to \$0.6 billion from \$0.9 billion. We believe that during fiscal year 2025 we will deliver to customers substantially all of the homes in backlog at May 31, 2024, under existing or, in the case of cancellations, replacement sales contracts.

## **Seasonality**

Although significant changes in market conditions have impacted our seasonal patterns in the past and could do so again, we historically experience variability in our quarterly results from operations due to the seasonal nature of the homebuilding industry. We have historically experienced increases in revenues and cash flows from operations during the fourth quarter of each fiscal year based on the timing of home closings. The seasonal activity usually increases our working capital requirements in our second and third fiscal quarters to support our home production. As a result of the seasonality of our operations, our quarterly results of operations are not necessarily indicative of the results that may be expected for the full fiscal year.

## **Marketing and sales**

We believe that we have established a reputation for building high quality, well-designed homes, which helps to generate interest in our communities. We drive awareness and consideration of our communities through a variety of marketing mediums, most notably and increasingly through digital advertising and social media to drive visitors to our websites and communities. We focus on continually improving upon our brand awareness and maintaining consistency across our various operating divisions by applying standardized sales office designs and company-wide marketing communications guidelines, while customizing by operating division to address the needs and wants of local homebuyers.

We typically build, decorate, furnish, and landscape between one and two model homes for each Ashton Woods community and maintain on-site sales offices in our Ashton Woods and Starlight Homes communities. As of May 31, 2024, we maintained 186 model homes and sales offices in all stages of construction. We believe that model homes play a particularly important role in the marketing of our Ashton Woods communities, helping homebuyers to imagine the possibilities of an Ashton Woods home. Our Starlight Homes sales offices play an equally important role, as they are housed in a fully completed Starlight Homes home, with features and finishes that will be included in the homebuyer's purchase.

Generally, interior decorations are executed by our internal design firm, and vary among our models based upon the lifestyles of targeted Ashton Woods homebuyers. Ashton Woods' homebuyers may select various options and personalize their new homes at our award-winning Design Studios. Through our Ashton Woods Collections<sup>®</sup>, homebuyers are offered curated palettes of interior finishes that make a buyer's brand-new home more personal to their design preferences without the time or complexity of selecting every option. Our Starlight Homes homebuyers do not make any design selections; rather, we generally maintain and sell speculative inventory that provides Starlight Homes homebuyers with available homes to view and purchase.

Our sales counselors are available to assist prospective homebuyers by providing them with floor plans and price information, and tours of model and inventory homes. Sales counselors are trained by us and attend regular meetings to be updated on sales techniques, competitive products in the area, the availability of financing, construction schedules, and marketing and advertising strategy, which management believes results in a sales force with extensive knowledge of our operating practices and housing products.

We use various sales incentives in order to attract homebuyers, including sales price reductions, financing incentives, reductions in the prices of certain options or upgrades for our Ashton Woods homebuyers, and the payment of certain closing costs. The decision to offer incentives and the type of incentives offered at any point in time are driven by market forces and vary by location.

Sales of our homes are made pursuant to home sale contracts, the terms of which vary according to market practices and to the legal requirements of the states in which they are used. Typically, each contract requires a deposit from the homebuyer. In addition, the home sale contract typically contains one or more contingencies relating to financing, the sale of an existing home, or other factors that provide homebuyers with the right to cancel.

## **Other services**

Through two wholly-owned title agency subsidiaries, the Company also performs title services in support of its operations and currently offers title services to its homebuyers and the public at large in all of its operating divisions except Greensboro, Jacksonville, and Phoenix.

In addition, the Company offers or intends to offer residential mortgage services to its homebuyers and the public at large in all of its operating divisions through two unconsolidated mortgage joint ventures. The Company has an ownership interest of 49% in each of these mortgage joint ventures.

### **Construction and Sources of Materials**

We act as the general contractor for the construction of our homes. Subcontractors are typically engaged to complete construction of each home at a negotiated price. Agreements with our subcontractors and material suppliers are generally entered into after competitive bidding. Our operating divisions monitor the construction of each project to coordinate the activities of subcontractors and suppliers, and to seek to ensure subcontractor compliance with contract documents, zoning, building and safety codes, and quality and cost controls.

We specify that quality, durable materials be used in the construction of our homes. We have numerous suppliers of raw materials and services, and such materials and services have been and continue to be available, notwithstanding labor and supply chain constraints. From time to time, we enter into regional and national supply contracts with certain vendors to leverage our purchasing power and our size in order to control our costs. However, we do not have any material long-term contractual commitments with any of our subcontractors or suppliers. We do not maintain inventories of construction materials except for materials being utilized for homes under construction. Prices of materials may fluctuate due to various factors, including demand or supply shortages, which may be beyond the control of our suppliers.

Occasionally, we enter into partnerships or joint ventures to provide access to construction materials at more favorable terms. As of May 31, 2024, the Company has a noncontrolling equity investment of less than 50% in a construction materials joint venture that acquires, sells, and distributes lumber and other construction materials to the joint venture's members, including the Company, for use in the construction of homes in Dallas. In the future, we may enter into additional joint ventures or alliances of a similar nature when economically advantageous. Refer to our discussion in Note 6 to our consolidated financial statements as of May 31, 2024 for additional information regarding our joint ventures.

Construction time for our homes depends on many factors, including the availability of labor, materials and supplies, the type and size of the home, location, and weather conditions. Our homes are designed to promote efficient use of space and materials, and to minimize construction costs and time. Construction of a home is typically completed within one year following commencement of construction.

### **Warranty program**

The Company provides its homebuyers with a limited warranty that generally provides for specified coverage, including, for example, structural coverage, coverage for plumbing, electrical and mechanical distribution systems, and coverage for workmanship and materials. We subcontract our homebuilding work to subcontractors who typically provide us with a two-year warranty for faulty work not in compliance with the plans, specifications, applicable building codes, and standard construction practices, and therefore, claims relating to workmanship and materials are generally the primary responsibility of our subcontractors. We contract with an independent third party that assists in administering our warranty program.

Warranty liabilities are initially established on a per home basis by charging cost of sales and establishing a warranty liability for each home delivered to cover expected costs of materials and labor during the warranty period. The amounts accrued are based on management's estimate of expected warranty-related costs under all unexpired warranty obligation periods. The Company's warranty liability is based upon historical warranty cost experience in each operating division and is adjusted as appropriate to reflect qualitative risks associated with the types of homes built and the geographic areas in which they are built.

## **Corporate operations**

We perform the following functions at a centralized level:

- the evaluation and selection of geographic markets;
- the allocation of capital resources to particular markets, including final approval of all land acquisitions;
- the establishment of financial policies and procedures;
- the consolidation of operating division and segment financial information;
- the capitalization of the Company;
- the maintenance of centralized information systems; and
- the monitoring of the decentralized operations of our subsidiaries and operating divisions.

We allocate the capital resources necessary for new projects in a manner consistent with our overall operating strategy. We utilize gross margins, net income margins, internal rate of return, and inventory turnover as the primary criteria for our allocation of capital resources. Capital allocations are determined through consultation among certain corporate and operational management, who play an important role in seeking to ensure that the deployment of capital for new communities is consistent with our strategy while considering market conditions, results of operations, and other factors. Centralized financial controls are also maintained through the standardization of accounting and financial policies and procedures.

We operate through separate operating divisions, which are located near or within the geographic market in which they operate. Each operating division generally is managed by a leadership team with substantial experience in the operating division's market. In addition, each established operating division is staffed with the personnel to complete the functions of land acquisition, land development, construction, marketing, sales, and warranty service.

## **Competition and market factors**

The development and sale of residential properties is highly competitive and fragmented. We compete with numerous small and large residential builders for sales on the basis of a number of interrelated factors, including location, reputation, amenities, design, quality, and price. We compete with new home sales, re-sales of existing homes, and available rental housing.

We believe that we compare well with other builders in the markets in which we operate due primarily to:

- our experience within our geographic markets and the breadth of our product lines, which allows us to vary our product offerings to reflect changing conditions within a market;
- our responsiveness to market conditions, which enables us to capitalize on the opportunities for attractive land acquisitions in desirable locations; and
- our reputation for quality design, construction, and service.

Some of our competitors have significantly greater financial resources or lower cost structures than we do. Because some of our competitors are larger than us, they may possess certain advantages over us, such as the ability to raise money at lower cost and the ability to negotiate better prices on materials and services with subcontractors. Certain of our smaller competitors may have an advantage over us based on length of operation in the market compared to us or better name recognition than us. Furthermore, many custom homebuilders may have an advantage over us because purchasers of custom homes tend to want a level of flexibility in the structural design of their homes that we do not offer.

The demand for new housing is directly related to consumer confidence levels and general economic conditions, including employment and interest rate levels. Additional factors are also believed to affect the housing industry and the demand for new homes. Such other factors include:

- changes in costs associated with home ownership such as increases in property taxes, energy, and insurance costs, and changes in income tax deductibility of mortgage interest and property taxes;
- changes in consumer preferences;
- demographic trends;
- the amount of resale housing inventory available in the market; and
- the availability of and changes in residential mortgage interest rates and mortgage financing programs.

## **Government regulation and environmental matters**

Substantially all of our land generally is purchased with entitlements, giving us the right to obtain building permits upon compliance with specified conditions, which generally are within our control. Upon compliance with such conditions, we must obtain building permits. The length of time necessary to obtain such permits and approvals affects the carrying costs of unimproved property acquired for the purpose of development and construction. In addition, the continued effectiveness of permits already granted is subject to factors such as changes in policies, rules and regulations, and their interpretation and application. Several governmental authorities have imposed impact fees as a means of defraying the cost of providing certain governmental services to developing areas. To date, the governmental approval processes discussed above have not had a material adverse effect on our development activities and have not had a material effect on our capital expenditures, earnings, and competitive position, and all homebuilders in a given market face similar fees and restrictions. There can be no assurance, however, that these and other restrictions will not adversely affect us in the future.

We are also subject to and may increasingly be subject in the future to delays or may be precluded entirely from developing communities due to building moratoriums or “slow-growth” or “no-growth” initiatives; the availability of power; or building permit, water tap or sewer tap allocation ordinances that currently exist or could be implemented in the future in the states and markets in which we operate. In addition to delays in the delivery of land and lots to us caused by such delays, the moratoriums also affect and could continue to adversely affect us to the extent land is not entitled or if they arose from health, safety and welfare issues such as insufficient water or sewerage facilities. Local and state governments also have broad discretion regarding the imposition of development fees for projects in their jurisdiction. These fees are normally established, however, when we receive recorded final plats and building permits. We are also subject to a variety of local, state, and federal statutes, ordinances, rules, and regulations concerning the protection of health and the environment. Although in the future these laws may result in delays, cause us to incur substantial compliance and other costs, and prohibit or severely restrict development in certain environmentally sensitive regions or areas, these laws have not had a material effect on our capital expenditures, earnings, and competitive position to date.

## **Human capital resources**

As of May 31, 2024, we employed 1,308 employees, of whom 462 were sales and marketing personnel, 271 were executive, management and administrative personnel and 575 were construction personnel, including purchasing and warranty employees. We act solely as a general contractor, and all construction operations are monitored by our project managers and field superintendents who coordinate third party subcontractors. Although our employees are not covered by collective bargaining agreements, subcontractors may be represented by labor unions or may be subject to collective bargaining arrangements.

The people who are employed by our company are our most valuable resources and are critical to our continued success and execution of our strategies. As such, we focus on attracting, promoting and retaining qualified employees with the expertise needed to manage and support our operations. Our senior corporate and divisional leaders average over 10 years of tenure with the Company and more than 20 years of homebuilding industry experience.

To attract and retain top talent in our industry, we offer our employees a broad range of company-paid benefits and highly competitive compensation plans. Our employees are eligible for medical, dental and vision insurance, a savings/retirement plan, life and disability insurance, various wellness programs, and tuition reimbursement.

## **Available information**

We do not currently file reports with the Securities and Exchange Commission. Our principal internet websites can be found at [www.ashtonwoods.com](http://www.ashtonwoods.com) and [www.starlighthomes.com](http://www.starlighthomes.com). We make available free of charge on or through our website [www.ashtonwoods.com](http://www.ashtonwoods.com), access to our annual report, quarterly reports and current reports. The contents of our websites are not, however, a part of any such report and are not incorporated by reference herein.

## **Item 1A. Risk Factors**

You should read the discussion of our business, included elsewhere in this Annual Report, in conjunction with the risks included below. We are or could become subject to the risks and uncertainties set forth below and/or those discussed elsewhere in this Annual Report, and/or additional risks not currently known to us or that we now consider to be immaterial. If we are negatively affected by any or a combination of such risks and uncertainties, our results of operations, cash flows, financial position or business prospects could be severely and negatively impacted.

### **Risks Relating to our Business and Industry**

***The homebuilding industry is cyclical and a deterioration in industry conditions or adverse changes in general economic, real estate construction, or other business conditions could adversely affect our business or our financial results.***

During the homebuilding industry downturn between 2006 to 2012, the U.S. housing market was unfavorably impacted by severe weakness in new home sales attributable to, among other factors, weak consumer confidence, tightened mortgage standards, significant foreclosure activity, a more challenging appraisal environment, higher than normal unemployment levels, and significant uncertainty in the global economy. During this period, we incurred significant losses, including impairments of our land inventory and certain other assets.

The residential homebuilding industry is sensitive to changes in economic conditions and other factors, such as the level of unemployment, consumer confidence, consumer income, population growth, material and supply availability and costs, availability of financing, and interest rate levels. Beginning in calendar year 2022 and continuing through most of calendar year 2023, the U.S. economy experienced significant inflationary pressure with prices of gas, food, and other household goods rising at the fastest rate in over 40 years. To combat the high levels of inflation, the Federal Reserve raised the federal funds rate a cumulative of 525 basis points between March 2022 and November 2023, which led to a significant increase in residential mortgage interest rates. While the Federal Reserve indicated in December 2023 that further federal funds rate increases were unlikely, the possibility of rate reductions in the near term is uncertain, and additional rate increases could still occur. High residential mortgage interest rates, coupled with elevated inflation in the broader economy and the rising cost of housing, has resulted in pressure on the affordability of single-family homes. These increased affordability concerns, together with increasing residential mortgage interest rates, declining macroeconomic conditions, and further adverse changes in any of the aforementioned economic conditions generally could result in decreased demand and lower pricing for new homes or result in customer cancellations of pending contracts. This could adversely affect the number of home deliveries we make or reduce the prices we can charge for homes, either of which could result in a significant decrease in our revenues and earnings that could materially and adversely affect our financial condition.

While consumer confidence improved and there was a greater demand for new homes during our 2024 fiscal year, largely in response to pricing adjustments and sales and financing incentives offered across all of our markets, it is uncertain how long these current economic conditions, the affordability challenges faced by consumers, and the corresponding impacts on our business and financial results will continue, and we may again incur significant losses if current economic conditions worsen or persist for prolonged period of time.

***Our business was materially and adversely disrupted by the outbreak and worldwide spread of COVID-19 and could be materially and adversely disrupted by another epidemic or pandemic, or similar public threat, or fear of such an event, and the measures that international, federal, state and local governments, agencies, law enforcement and/or health authorities implement to address it.***

An epidemic, pandemic, or similar serious public health issue, and the measures undertaken by governmental authorities to address it, could significantly disrupt or prevent us from operating our business in the ordinary course for an extended period, and thereby, and/or along with any associated economic and/or social instability or distress, have a significant adverse impact on our consolidated financial statements.

For instance, in 2020, upon the outbreak of the COVID-19 pandemic, federal, state, and local public health and governmental authorities took extraordinary and wide-ranging actions to contain and combat the outbreak and spread of COVID-19 across the United States, including quarantines and “shelter-in-place” orders that substantially restricted daily activities and adversely impacted our business. As conditions improved and vaccines and advanced therapeutics became widely available, economic activity resumed and the demand for new homes increased

significantly. The significant increase in the demand for new homes and the impact of various federal, state, and local public health restrictions and enhanced health and safety measures across all businesses, in addition to other factors, resulted in labor shortages and supply chain disruptions. The combination of these factors led to increased costs and elongated construction cycle times, which affected our operations and financial performance. In all of the markets in which we build homes, we were largely able to maintain our operations throughout the COVID-19 pandemic, although in an altered and sometimes more limited capacity due to various health, safety, and operational precautions adopted by the Company and/or required by local municipalities in response to COVID-19.

Any additional outbreaks of COVID-19, and its variants, and/or a similar pandemic or epidemic may require us to implement restrictions on our operations, and future public health efforts to contain or combat another epidemic or pandemic could be intensified to such an extent that we would not be able to conduct business operations in certain of our markets or at all for an indefinite period.

Should the adverse impacts described (or others that are currently unknown) occur, whether individually or collectively, we would expect to experience, among other things, increases in the cancellation rates for homes in our backlog, and decreases in our net new orders, home deliveries, revenues, and profitability. Such impacts could be material to our consolidated financial statements in future reporting periods. Along with a potential increase in cancellations of homes in our backlog, if there are prolonged governmental or other restrictions on our business and our customers, and/or an extended economic recession, we could be unable to generate revenues and cash flows sufficient to conduct our business, meet the terms of our covenants and other requirements under our debt obligations and/or land contracts, or service our outstanding debt. Such circumstances could, among other things, exhaust our available liquidity (and ability to access liquidity sources) and/or trigger an acceleration to pay a significant portion of all of our then-outstanding debt obligations, which we may be unable to do.

***Building and development raw materials supply shortages, price fluctuations, and the availability of electrical power and other resources could delay or increase the cost of home construction and adversely affect our operating results.***

The homebuilding industry has, from time to time, experienced and continues to experience shortages of raw materials, appliances, and other building materials and resources, in some cases due to volatility in global commodity prices. In particular, shortages and fluctuations in the availability and price of lumber, concrete, drywall, or other important raw materials, as well as shortages of appliances, utility transformers necessary to supply power to our homes and communities, water and sewer availability, electrical supply components, other building and development materials, and other resources could result in delays in the start or completion of, or increase the cost of, developing and building out one or more of our residential communities. Our lumber needs are particularly sensitive to shortages, and there is a nation-wide shortage of electrical transformers, which are necessary to supply power to our communities. In addition, the cost of petroleum products, which are used both to deliver our materials and to transport workers to our job sites, fluctuates and may be subject to increased volatility as a result of geopolitical events, catastrophic storms, other severe weather, or significant environmental accidents. War and other hostilities throughout the world have contributed to an increase in the cost of petroleum products and disruptions in the global supply chain which has caused, and could continue to cause, the price of raw materials, appliances, and other building materials to increase.

Environmental laws and regulations may also have a negative impact on the availability and price of certain raw materials such as lumber and concrete. Additionally, availability and pricing for raw materials, appliances, and other building materials may be affected by various other national, regional, and local laws and regulations and/or economic and political factors. For example, in recent years the federal government has imposed new or increased tariffs or duties on an array of imported materials and goods that are used in connection with the construction and delivery of our homes, including steel, aluminum and lumber, raising our costs for these items (or products made with them). Such government-imposed tariffs and trade regulations on imported building supplies may in the future have significant impacts on the cost to construct our homes, including by causing disruptions or shortages in our supply chain and/or negatively impacting the U.S., regional or local economies. Additionally, we are unable to pass increases in construction costs on to our customers who have already entered into purchase contracts.

***Our future operations may be adversely impacted by high inflation.***

We, like other homebuilders, may be adversely affected during periods of high inflation due to both higher land, construction, labor, and materials costs and decreased consumer demand driven by inflationary pressures affecting the affordability of single-family homes. In addition, inflation could increase our cost of financing, materials and labor and could cause our financial results and profitability to decline. Traditionally, we have attempted to pass cost increases on to new customers through higher sales prices. Although inflation has not historically had a material adverse effect on our business, the current and sustained levels of elevated inflation have resulted in significant increases in the cost of land, labor, and materials for the Company. In addition, inflation has impacted the affordability of homes for potential homebuyers because the relatively high residential mortgage interest rates directly affect the affordability of homes for most buyers. Further sustained increases in costs could have a material adverse effect on our business if we are unable to correspondingly increase home sale prices to maintain profitability.

***Our quarterly operating results may fluctuate because of the seasonal nature of our business and other factors.***

Our quarterly operating results generally fluctuate by season as a result of a variety of factors such as the timing of home deliveries and land sales, customer buying patterns, the changing composition and mix of our asset portfolio, and weather-related issues.

Weather-related problems may delay starts or closings and increase costs and thus reduce profitability. In some cases, we may not be able to recapture increased costs by raising prices. In addition, deliveries may be staggered over different periods of the year and may be concentrated in particular quarters. Our quarterly operating results may fluctuate because of these factors. See Item 1 — Business — Seasonality for further discussion.

***Fluctuations and declines in the market value of land and/or homes may have an adverse effect on the value of our inventory resulting in impairment charges, which could adversely affect our business and results of operations.***

We regularly acquire land for replacement and expansion of land inventory within our existing and new markets. The market value of land, building lots, and housing inventories can fluctuate significantly as a result of changing market conditions, and the measures we employ to manage inventory risk may not be adequate to insulate our operations from a severe drop in inventory values. Further, as a result of these fluctuations, the book value of our real estate assets may not reflect the current or future market value of these assets. When market conditions are such that land values are not appreciating or are depreciating, previously entered into option agreements may become less desirable, at which time we may elect to release non-refundable deposits, write-off pre-acquisition costs, and terminate the agreements. In the past and as a result of the negative impact of economic conditions in our markets on land values, we have had to recognize inventory impairment charges. We have also, at times, chosen to write-off deposits on land. If these conditions recur or worsen, we may have to incur additional and larger inventory impairment charges and/or write-offs of deposits on land which would adversely affect our financial condition and results of operations and our ability to comply with certain covenants in our debt instruments linked to tangible net worth. At May 31, 2024, we had \$1.7 billion in total real estate inventory and \$486.6 million in non-refundable deposits on real estate under option or contract, of which \$150.5 million is related to consolidated purchase and option agreements.

***Future increases in mortgage interest rates, reductions in mortgage availability, or other increases in the effective costs of owning a home could reduce consumer demand for our homes and adversely affect our business and financial results.***

A substantial number of purchasers of our homes finance their home purchase with mortgage financing. Housing demand is adversely affected by reduced availability of mortgage financing and factors that increase the upfront or monthly costs of financing a home, such as increases in interest rates, property taxes, or insurance premiums. Increases, cumulatively or individually, in mortgage interest rates or unavailability of mortgage financing may adversely affect the ability of prospective homebuyers to obtain financing for our homes, as well as adversely affect the ability of prospective homebuyers to sell their current homes. These factors could adversely affect the sales or pricing of our homes and could also reduce the volume and/or margins in our financial services businesses. These developments could have a material adverse effect on the overall demand for new housing and thereby on the results of operations for our business.

The federal government's conservatorship of Federal National Mortgage Association (“Fannie Mae”) and Federal Home Loan Mortgage Corporation (“Freddie Mac”) has a significant role in supporting mortgage lending. Both Fannie Mae and Freddie Mac purchase or insure mortgage loans and mortgage loan-backed securities which provides liquidity to the mortgage industry that is critical to the health and stability of the housing market. Fannie Mae and Freddie Mac's insurance of mortgage loans through or in connection with the Federal Housing Administration (“FHA”), the Veterans Administration (“VA”) and the U.S. Department of Agriculture (“USDA”) has been particularly important to the mortgage finance industry and to our business. If either the FHA or USDA raised their down payment requirements or lowered maximum loan amounts, our business could be materially affected. Increased lending volume and losses insured by the FHA have resulted in a reduction of the FHA insurance fund.

The availability and affordability of mortgage loans, including mortgage interest rates for such loans, could also be adversely affected by a scaling back or termination of the federal government's mortgage loan-related programs or policies. Because mortgage loans backed by Fannie Mae, Freddie Mac, FHA, USDA and VA have been an important factor in marketing and selling many of our homes, any limitations or restrictions in the availability of, or higher consumer costs for, such government-backed financing could adversely affect our business, liquidity, financial condition and results of operations.

Certain expenses of owning a home, including mortgage interest expenses and real estate taxes, generally have been deductible expenses for an individual's federal, and in some cases state, income taxes, subject to various limitations. The Tax Cuts and Jobs Act, which was signed into law at the end of calendar year 2017 and became effective January 1, 2018, includes provisions that impose significant limitations with respect to these income tax deductions. For instance, under the Tax Cuts and Jobs Act, the annual deduction for real estate taxes and state and local income or sales taxes is generally limited to \$10,000. Furthermore, through the end of 2025, the deduction for mortgage interest is generally only available with respect to acquisition indebtedness that does not exceed \$750,000. These changes and limitations on homeowner tax deductions have an adverse impact on demand for and sales prices of new homes particularly in areas with relatively high housing prices and/or high state and local income and real estate taxes. In addition, if the federal government further changes or any state government changes its income tax laws to eliminate or further limit these income tax deductions, the after-tax cost of owning a new home would increase for many of our potential customers. Also, increases in property tax rates or fees on developers by local governmental authorities, including those imposed in response to reduced federal and state funding or to fund local initiatives, such as funding schools or road improvements, can adversely affect the ability of potential homebuyers to obtain financing or their desire to purchase new homes, and can have an adverse impact on our business and financial results.

***An increase in unemployment or underemployment may lead to a decrease in sales pace or an increase in the number of loan delinquencies and property repossessions and may have an adverse impact on us.***

In the United States, the unemployment rate was 4.0% in May 2024, according to the U.S. Bureau of Labor Statistics. If changes in macroeconomic conditions worsen, unemployment or underemployment may increase, concerns about job loss may be exacerbated, and unemployed or underemployed individuals may become delinquent in their mortgage payments and other obligations, all of which may have an adverse impact on our business and financial results. People who are not employed or are underemployed, or are concerned about the loss, or potential loss, of their jobs, are less likely to purchase new homes, may be forced to try to sell the homes they own, and may face difficulties in making required mortgage payments. Therefore, high levels of unemployment or an increase in unemployment or underemployment may lead to a decrease in sales pace or an increase in the number of loan delinquencies and property repossessions, which may have an adverse impact on us both by reducing demand for the homes we build and by increasing the supply of homes for sale.

***High cancellation rates may negatively impact our business.***

Our backlog reflects the number and value of homes for which we have entered into sales contracts with customers but have not yet delivered those homes. In connection with the sale of a home, our policy is to collect a deposit from our customers, although typically this deposit reflects a small percentage of the total purchase price, and due to local or other regulations or an applicable contract contingency, the deposit may, in certain circumstances, be fully or partially refundable prior to closing. If the prices for our homes in a given community decline, our neighboring competitors reduce their sales prices (or increase their sales incentives), interests rates increase, the availability of mortgage financing tightens or there is a downturn in local, regional, or national

economies, homebuyers may elect to cancel their home purchase contracts with us. Significant cancellations have previously had, and could in the future have, a material adverse effect on our business as a result of lost sales revenue and the accumulation of unsold housing inventory.

***As market conditions permit, we intend to continue to consider growth or expansion of our operations, which could have a material adverse effect on our cash flows or profitability and our ability to service our debt and meet our working capital requirements.***

We intend to continue to consider growth or expansion of our operations in our current operating divisions or in other markets, which may require substantial capital expenditures. The magnitude, timing, and nature of any future expansion will depend on a number of factors, including the identification of suitable markets, our financial capabilities, the availability of qualified personnel in the target markets, and general economic and business conditions. Our expansion into new markets or existing operating divisions could have a material adverse effect on our cash flows and profitability.

Before a new community generates revenues, we invest significant time and material expenditures to acquire the land, obtain approvals, construct large portions of the community's infrastructure, put certain amenities in place, build model homes, and arrange sales facilities.

We may choose to enter new markets or expand operations in existing operating divisions through acquisitions, joint ventures, and other strategic transactions, which may result in us incurring additional debt, which could be secured or unsecured debt. Acquisitions or other strategic transactions may also involve numerous risks, including difficulties in the assimilation of the acquired company's operations, unanticipated liabilities or expenses, the diversion of management's attention from other business concerns, risks of entering markets in which we have limited or no direct experience, and the potential loss of key employees of an acquired company.

***Our future success is highly dependent on the availability of undeveloped land and improved lots at prices acceptable to us, as well as adequate liquidity to acquire such properties.***

Our success in land development and in the building and sale of homes depends in large part upon the continued availability of undeveloped land and improved lots at prices acceptable to us and with terms that meet our underwriting criteria. The availability of undeveloped land and improved lots at favorable prices depends on a number of factors that are beyond our control. Such factors include the risks of competitive over-bidding on land sites, restrictive governmental regulations that limit housing density, deterioration in market conditions, availability of financing to acquire land, and other market conditions. If the availability of suitable land opportunities is negatively affected, the number of homes we may be able to build and sell could decline. Further, increased demand for such land could cause prices to rise and we may not be able to pass the increased costs on to homebuyers. Such factors would negatively affect our revenues and profitability. In addition, our ability to purchase land will depend upon us having satisfactory liquidity to fund these purchases and available financing sources, including through joint ventures or other purchase arrangements that give the Company access to land and lots over time, often referred to as "land banking" or "off-balance sheet" arrangements. Because such land purchases involve significant cash investments, we may be at a competitive disadvantage for these land purchases due to differences in levels of liquidity and debt between us and other homebuilders and due to differing access to capital between us and other homebuilders. We may further be at a competitive disadvantage if land banking arrangements are not readily available on terms satisfactory to us, forcing us to finance the purchase of larger parcels of land and lots within a shorter time period or to forgo certain purchases.

To the extent that we are unable to purchase land timely or enter into new contracts for the purchase of land at reasonable prices, our home sales revenues and results of operations could be negatively impacted and/or we could be required to scale back our operations.

***Lack of greater geographic diversification could expose our business to increased risks if there are economic downturns in our markets.***

We currently operate in several states with a concentration of active communities in Texas. Negative factors affecting one or a number of the geographic regions we operate in at the same time could result in a relatively greater impact on our results of operations than they might have on other companies that have a more geographically diversified portfolio of operations. To the extent that regions in which our business is concentrated are impacted by

an adverse event or adverse circumstances, we could be disproportionately affected compared to companies whose operations are less geographically concentrated.

***We could experience a reduction in the number of homes sold, reduced revenues, or reduced cash flows if we are unable to obtain reasonably priced financing to support our homebuilding and land acquisition and development activities.***

The homebuilding industry is capital intensive, and homebuilding operations require significant up-front expenditures to acquire land and begin and complete development. Accordingly, we use significant amounts of capital to finance our land development and homebuilding activities. If, in the future, internally generated funds and other funds available to us are not sufficient to finance our capital needs (including capital required to fund land acquisition, development and construction activities), we would seek additional capital in the form of debt or equity financing from a variety of potential sources, including additional bank financing and/or securities offerings. The amount and types of indebtedness that we may incur are limited by the terms of our credit facility and the indentures governing our senior notes. In addition, the availability of borrowed funds to be utilized for land acquisition, development, and construction may be greatly reduced and the lending community may require increased amounts of equity to be invested in a project by borrowers in connection with both new loans and the extension of existing loans. Any shortage of financing, increased cost of such financing, unwillingness of third parties to engage in joint ventures and land banking transactions, failure to obtain capital to fund our planned capital investments, and other expenditures, and/or delays in obtaining such capital could have a material adverse effect on our business, cause project delays and result in increased costs or reduced revenues.

***Physical impacts of adverse weather conditions and regulations relating to climate change could increase our costs and/or otherwise adversely impact our operations.***

Some of our business is in areas that are particularly vulnerable to the physical impacts of adverse weather conditions and climate change, such as from extended periods of rain, snow, extreme cold or drought, and the increased frequency and severity of natural disasters, such as hurricanes, tornadoes, floods, and wildfires. Such severe weather events can delay land development and community openings, delay completion and closing of homes, increase costs by damaging partially complete or other unsold homes in our inventory, reduce the availability of building materials and access by homeowners to homeowners insurance, and/or negatively impact the demand for new homes or increase the cost of building homes in affected areas, as well as slow down or otherwise impair the ability of utilities and local governmental authorities to provide approvals and service to new housing communities. To the extent that natural disasters or adverse weather events occur, our business and results may be adversely affected. Furthermore, if our insurance does not fully cover our costs and other losses from these events, including those arising out of related business interruptions, our earnings, liquidity, or capital resources could be adversely affected. In addition, more stringent, expensive, or constricting federal, state or local regulations relating to climate change or greenhouse gas emissions could materially and adversely affect our business, financial performance and operating results.

***We are dependent on the services of certain key employees, and the loss of their services could hurt our business.***

Our future success depends upon our ability to attract, train, assimilate, and retain skilled personnel. If we are unable to retain our key employees, attract, train, assimilate, or retain other skilled personnel in the future, or if one or more of our key employees becomes unable to perform their services for the Company for an extended period of time, due to illness or otherwise, it could hinder the execution of our business strategy. Competition for qualified personnel in all of our operating markets is intense, and it could be difficult for us to find experienced personnel to replace our current employees, many of whom have significant homebuilding experience. Furthermore, a significant increase in the number of our active communities would necessitate the hiring of a significant number of additional skilled personnel, who are in short supply in our markets.

***Changes in immigration and foreign ownership laws and policies may adversely affect the availability of skilled labor, and laws and policies relating to residency or other requirements may also have a negative impact on our business.***

The timing and quality of our development and construction activities depend upon the availability, cost and skill of contractors and subcontractors and their employees. The supply of labor in the markets in which we operate could be adversely affected by changes in immigration laws and policies as well as changes in immigration and migration

trends. Accordingly, a sufficient supply of skilled labor may not be available to us in the future. In addition, changes in federal and state immigration laws and policies, or in the enforcement of current laws and policies may have the effect of increasing our labor costs. The lack of adequate supply of skilled labor or a significant increase in labor costs could materially and adversely affect our financial performance. In addition, laws and policies restricting or prohibiting sales to, and ownership of property by, certain foreign principals may have a negative impact on our business and results of operations.

***Homebuilding is subject to home warranty and construction defect claims in the ordinary course of business that can lead to significant costs for us.***

As a homebuilder, we are subject to home warranty and construction defect claims arising in the ordinary course of business. Defective products or materials widely used by the homebuilding industry can result in the need to perform extensive repairs to large numbers of homes. Construction defects may occur on projects and developments and may arise a significant period of time after completion. Unexpected expenditures attributable to defects or previously unknown sub-surface conditions arising on a development project may have a material adverse effect on our business, financial condition, and operating results.

We seek to mitigate this exposure by maintaining products and completed operations general liability insurance and by generally obtaining indemnities and evidence of insurance naming us as an additional insured from subcontractors generally covering claims related to damages resulting from faulty workmanship and materials. Additionally, we establish warranty and other reserves for the homes we sell based on historical experience in our markets and our judgment of the risks associated with the types of homes built. Although we actively monitor our reserves and insurance coverage, because of the uncertainties inherent in these matters, including the size, nature, and frequency of current and future potential demands and litigation, we cannot provide assurance that our insurance coverage, our subcontractor indemnity and insurance arrangements, and our reserves will be adequate to address all of our warranty and construction defect claims in the future. While we generally confirm evidence of subcontractor insurance coverage, it is possible, and at times we have determined, that the limits evidenced have been, or will likely be, reduced or exhausted by other claims or losses, which increases our potential exposure. It is also possible that exclusionary endorsements will preclude or limit coverage, or that existing coverage will be canceled or not renewed. In addition, additional insured endorsement language varies and may change, making it more difficult to trigger or enforce additional insured coverage. Further, contractual indemnities and other obligations may be difficult to enforce and can be impacted by the unforeseeable insolvency of a vendor or subcontractor, as well as compliance with evolving state anti-indemnity legislation. We may also be responsible for applicable deductibles or self-insured retentions, and some types of claims may not be covered by insurance or may exceed applicable coverage limits. Additionally, the availability of products and completed operations general liability insurance for construction defects is currently limited and costly. This coverage may be further restricted or become unavailable or more costly in the future, or may be canceled, denied, or rescinded. To the extent that any insurance carrier providing insurance coverage to us or our subcontractors becomes insolvent or experiences financial difficulty in the future, we may be unable to recover on those policies. The cost of complying with our warranty and other legal obligations may be significant if we are unable to recover the cost of repairs from subcontractors, materials suppliers, and insurers.

***We are dependent on the continued availability and satisfactory performance of our subcontractors and our business could be materially and adversely impacted if qualified subcontractors are not available.***

We conduct our construction and development operations only as a general contractor. The actual development of our communities and the construction of our homes is performed by unaffiliated third-party subcontractors. Consequently, we depend on the continued availability of, and satisfactory performance by, these subcontractors for the development of our communities and the construction of our homes. There may be insufficient availability of, or unsatisfactory performance by, these unaffiliated third-party subcontractors. In addition, inadequate subcontractor resources could have a material adverse effect on our business.

***We can be adversely impacted by failures of persons who act on our behalf to comply with applicable laws, regulations, and guidelines.***

Although we expect all of our employees, officers, and directors to comply at all times with all applicable laws, rules and regulations, there may be instances in which employees, subcontractors or others with whom we conduct business engage in practices that do not comply with applicable laws, rules, or regulations. When we learn of practices that do not comply with applicable laws, rules, or regulations, we promptly act to stop the non-complying practices and will take appropriate disciplinary action with regard to employees of ours, through and including termination of employment. However, regardless of the steps we take after we learn of practices that do not comply with applicable laws, rules, or regulations, we can in some instances be subject to fines, other governmental penalties, or litigation and our reputation can be injured.

We also can suffer damage to our reputation, and may be exposed to possible liability, if subcontractors fail to comply with applicable laws, including laws involving matters that are not within our control. When we learn about possibly improper practices by subcontractors, we try to cause the subcontractors to discontinue them. However, we are not always able to do that, and even when we can, we may not avoid claims against us relating to prior improper practices of the subcontractors.

***If we are unsuccessful in competing against our competitors, our market share could decline or our growth could be impaired and, as a result, our financial results could be adversely affected.***

The homebuilding industry is highly competitive. Homebuilders compete for, among other things, desirable land, financing, raw materials, employees, skilled labor, and homebuyers. We compete for residential sales on the basis of a number of interrelated factors, including location, reputation, community amenities, design, quality, and price. We compete with numerous large and small homebuilders, including some homebuilders with nationwide operations and greater financial resources and/or lower costs than us. Any consolidation of homebuilding companies may create competitors that have greater financial, marketing, and sales resources than we do and may also create competitors that are able to compete more effectively against us. In addition, there may be new entrants into the markets in which we currently conduct business. We also compete for sales with the resale market for existing and foreclosed homes, with real estate speculators, and with available rental housing. If we are unable to successfully compete, our financial results could be adversely affected and the value of, or our ability to service, our debt could be adversely affected.

***Slower home sales may extend the time it takes us to recover land purchase and property development costs and force us to absorb additional costs, which could have an adverse impact on our operating results and financial condition.***

We incur many costs even before we begin to build homes in a community. These include costs related to preparing and developing land and installing roads, sewerage, and other utilities, as well as taxes and other costs related to ownership of the land on which we plan to build homes. If the rate at which we build homes slows, which is related to the number of home sales and closings, or there are delays in the opening of new home communities or phases in existing communities, it could extend the length of time it takes us to recover these costs, which could have an adverse impact on our operating results and financial condition.

***We enter into unconsolidated joint ventures in which we do not have a controlling interest and we could be adversely impacted if our joint venture partners fail to fulfill their obligations.***

We enter into land development joint ventures from time to time as a means of accessing larger parcels of land and lot positions, while managing our risk profile and leveraging our capital base. At May 31, 2024, we had a noncontrolling equity investment of less than 50% in one land development joint venture. Generally, our partners in our land development joint ventures are related parties and/or unrelated homebuilders, land developers, or other real estate entities.

The land development joint ventures from time to time obtain secured acquisition and development financing. We or our joint venture partners may, from time to time, provide varying levels of guarantees associated with the debt of these unconsolidated entities. These guarantees may require the partners to repay their share of the debt of the unconsolidated joint venture entity in the event the entity defaults on its obligations under the borrowings or may require the completion of development of the land owned by the joint venture.

In addition, we are currently party to two joint ventures that offer residential mortgage financing to homebuyers and the public at large and one joint venture that acquires, sells, and distributes lumber and other construction materials to the joint venture's members, including the Company, for use in the construction of homes in Dallas. At May 31, 2024, we had a noncontrolling equity investment of less than 50% in each joint venture.

Our investments in joint ventures are considered illiquid since we do not have a controlling interest and therefore are limited in buy/sell decisions of joint venture assets. In addition, we may not necessarily agree with decisions made by our joint venture partners or our joint venture partners may fail to take actions that we would take if we had a controlling interest. Further, our financial condition and results of operations could be negatively impacted if any debt guarantees that we provide are drawn upon.

***Negative publicity or poor relations with the residents of our communities could negatively impact sales, which could cause our revenues or results of operations to decline.***

Unfavorable media or investor and analyst reports related to our company, brand, industry, marketing, personnel, operations, business performance, or prospects may affect the performance of our business, regardless of its accuracy or inaccuracy. Our success in maintaining, extending, and expanding our brand image depends on our ability to adapt to a rapidly changing media environment. Adverse publicity or negative commentary on social media outlets, such as blogs, websites, or newsletters, could hurt operating results, as consumers might avoid or protest brands that receive bad press or negative reviews. Customers and other interested parties could act on such information without further investigation and without regard to its accuracy. Accordingly, we could suffer immediate harm without affording us an opportunity for redress or correction.

In addition, we can be affected by poor relations with the residents of communities we develop or where we sell homes because these residents sometimes look to us to resolve issues or disputes that may arise in connection with the operation or development of their communities or construction of their homes. Efforts made by us to resolve these issues or disputes could be deemed unsatisfactory by the affected residents and subsequent actions by these residents could adversely affect sales or our reputation. In addition, we could decide or be required to make material expenditures related to the settlement of such issues or disputes or to modify our community development plans, which could adversely affect our results of operations.

***Failure in our financial, budgetary, and/or operational controls could result in significant cost overruns or errors in valuing sites.***

We own and purchase a large number of sites each year and are therefore dependent on our ability to efficiently and accurately process a very large number of transactions (which include, among other things, evaluating the site purchase, designing the layout of the community, sourcing materials and subcontractors, and managing contractual commitments). Errors by employees, failure to comply with regulatory requirements and conduct of business rules, failings or inadequacies in internal control and budgeting processes, equipment failures, natural disasters, or the failure of external systems, including those of our suppliers, subcontractors, or counterparties, could result in operational losses that could adversely affect our business, financial condition, and operating results and our relationships with our homebuyers.

***We may be unable to obtain adequate surety bonding for the development of our communities.***

We provide surety bonds to governmental authorities and others to ensure the completion of our projects. If we are unable to obtain and provide required surety bonds for our projects, our business operations and revenues could be adversely affected. If we are unable to obtain and provide required surety bonds in the future or are required to provide credit enhancements with respect to our current or future surety bonds, our liquidity could be negatively impacted.

***Future terrorist attacks against the United States or increased domestic or international social, political, or economic unrest or instability could have an adverse effect on our operations.***

Adverse developments in the war on terrorism, future terrorist attacks against the United States, any outbreak or escalation of hostilities between the United States and any foreign power, or social, economic, or political instability domestically or internationally may cause disruption to the economy, consumer confidence, the U.S. housing market, our Company, our employees, and our homebuyers. Historically, perceived threats to national security and

other actual or potential conflicts or wars and related geopolitical risks have also created significant social, economic, and political uncertainties. In addition, the economy, consumer confidence, the Company, our employees, and our homebuyers may be impacted by protests and civil unrest, including in relation to efforts to institute social, political, and law enforcement reform, as well as the impacts of implementing or failing to implement reforms. If any such events were to occur, or there was a perception that they were about to occur, they could adversely affect our revenues, operating expenses, and financial condition.

***Information technology failures and data security breaches could harm our business and subject us to adverse publicity, costly government enforcement actions, or private litigation, and expenses.***

We use information technology and other computer resources to carry out important operational activities and to maintain our financial and business records, including personal information and other confidential and sensitive information provided by our customers. Many of these resources are provided to us and/or maintained on our behalf by third-party service providers. Our computer systems, including our back-up systems, or those of the third-parties on whose systems we rely, are subject to damage or interruption from power outages, computer and telecommunications failures, computer viruses, security breaches (including through data-theft, ransomware, and cyber-attack), compromises, catastrophic events such as fires, tornadoes, floods and hurricanes, and usage or access errors by our employees or independent contractors. If our computer systems or our back-up systems, or those of the third-parties on whose systems we rely, are damaged, or cease to function properly, we could suffer interruptions in our operations or unintentionally allow misappropriation of proprietary or confidential information or personal information (including information about our homebuyers, employees and business partners), which could require us to incur significant costs to remediate or otherwise resolve these issues. Our failure to maintain the security of the data (including personal information) we are required to protect could result in damage to our reputation, financial obligations to third parties, fines, penalties, regulatory proceedings, and private litigation with potentially large costs, and also in deterioration in our customers' confidence in us and other competitive disadvantages. While we endeavor to protect our systems and information from such threats, such measures, which require ongoing monitoring and updating as technologies change and efforts to overcome security measures become increasingly sophisticated, are costly and may not be effective in preventing or mitigating significant negative occurrences or irregularities in our systems or those of third parties on whose systems we rely. Further, the increase in people working from home and other remote activities could increase our risk of such threats as a result of the use of less secure internet connections, increased difficulty in monitoring our employees and responding to third party threats, and increased hacking, phishing, and other fraudulent activity. In addition, the costs of maintaining adequate protection against such threats, as they develop in the future or as legal requirements related to data security change, are significant and continue to increase.

Further, as part of our business, we maintain proprietary information electronically and electronically collect, receive, use, process, disclose, store, and transmit confidential and sensitive business information, including that of our homebuyers, employees, and business partners. We rely on the security of our networks, databases, systems, and processes and those of third parties, such as vendors, to protect our confidential and proprietary information and information about our homebuyers, employees, and business partners, including their personal information. Criminals and other wrongdoers are constantly devising schemes to circumvent information technology security safeguards and companies have suffered serious data security breaches. If unauthorized parties gain access to our networks or databases, or those of our vendors or third-party service providers, they may be able to steal, publish, delete, release, modify, or use in an unauthorized manner our sensitive proprietary information and sensitive third-party information, including confidential and personal information, and may also cause significant interruptions in our business. In addition, employees may intentionally or inadvertently cause data or security breaches that could result in unauthorized release or use of such personal or confidential information. In any such event, we could be required to incur significant expense to remediate or otherwise resolve and respond to these issues, including financial obligations to third parties, fines, penalties, regulatory investigations or proceedings, and private litigation with potentially large costs and other competitive disadvantages, any or all of which could adversely affect our financial condition, results of operations, and reputation.

Furthermore, there are numerous laws and regulations regarding data privacy and the collection, receipt, use, processing, storage, disclosure, and transmission of personal information, the scope of which is changing, subject to differing interpretations, and may be inconsistent between states and jurisdictions. We or our third-party service providers could be adversely affected if legislation or regulations are expanded to require changes in our or our third-party service providers' business practices or if governing jurisdictions interpret or implement their legislation

or regulations in ways that negatively affect our or our third-party service providers' business, results of operations or financial condition.

Additionally, we or our third-party service providers could be the subject of ransomware or other attacks that could materially impact our business and results of operations. Such attacks could impact our ability to perform critical processes and procedures and prevent us from accessing vital information required to complete construction and finalize the sale of a home to a customer in a timely manner. Depending on the length and severity of such attacks, the impacts to our business and results of operations may include a reduction in home sales revenues and the number of homes closed, an increase in cancellations, higher legal and professional services costs, and/or significant damage to our brand and professional reputation, among others.

### **Regulatory and Legal Risks**

***Governmental regulations relating to health, safety and the environment could increase the cost, limit the availability of our development and homebuilding projects, and adversely affect our business or financial results.***

We are subject to extensive and complex regulations that affect land development and home construction, including zoning, density restrictions, building design and building standards. These regulations often provide broad discretion to the administering governmental authorities as to the conditions we must meet prior to development or construction being approved, if approved at all. We are subject to determinations by these authorities as to the adequacy and capacity of water or sewage facilities, roads, or other local services, among other determinations. New housing developments may also be subject to various assessments for schools, parks, streets, and other public improvements. In addition, in many markets, government authorities have implemented no growth or growth control initiatives and have also imposed various building moratoria. Any of the foregoing and changes in any of these regulations can limit, delay, or increase the costs of development or home construction.

We are subject to a variety of local, state, and federal laws and regulations concerning protection of health, safety and the environment, including those regulating the emission or discharge of materials into the environment; the handling, use, storage, and disposal of hazardous substances; impacts to wetlands and other sensitive environments; safety on job sites; and the remediation of contamination at properties that we have owned and/or developed. Noncompliance with these laws and regulations, as well as conditions on properties for which we may be liable (such as properties we formerly owned or developed or facilities to which wastes from our operations may have been disposed of) without our having violated any laws or regulations, could result in fines or penalties, claims for personal injury or property damage, obligations to investigate or remediate or to pay for investigation or remediation by others, permit revocations, or other sanctions or private litigation. The impact of environmental laws varies depending upon the rules of the agency with authority under those laws and the prior uses of the building site or adjoining properties and may be greater in areas with less supply where undeveloped land or desirable alternatives are less available. These matters may result in delays, may cause us to incur substantial compliance, remediation, mitigation, and other costs, and can prohibit or severely restrict development and homebuilding activity in environmentally sensitive regions or areas. In addition, some of these laws and regulations that significantly affect how certain properties may be developed are contentious, attract intense political attention, and may be subject to significant changes over time. For example, regulations governing wetlands subject to permitting under the federal Clean Water Act have been the subject of extensive rulemakings for many years, resulting in several major joint rulemakings by the U.S. Environmental Protection Agency and the U.S. Army Corps of Engineers that have expanded and contracted the scope of wetlands subject to regulation, and such rulemakings have been the subject of many legal challenges and court rulings, which may change as they are appealed or as governmental agencies and lawmakers respond to such court rulings. As with other changes in regulations, these can limit, delay, or increase the costs of development or home construction. The current Presidential administration has prioritized climate regulation and environmental protection and reversed many prior relaxations of environmental protection that were enacted by the prior administration. Such changes could limit, delay, or increase the costs of development or home construction.

We are also subject to other local, state, and federal laws and regulations in other aspects of our business, which are subject to evolving interpretation. Failure to comply with such laws and regulations could increase our costs or adversely affect our business or financial results.

***Government regulations relating to our title and mortgage operations could adversely affect the financial services portion of our business.***

Our financial services businesses are subject to numerous federal, state and local laws and regulations, which, among other things: establish underwriting guidelines; provide for audits and inspections; require appraisals and/or credit reports on prospective borrowers and disclosure of certain information concerning credit and settlement costs; establish maximum loan amounts; prohibit predatory lending practices and discrimination; and regulate the referral of business to affiliated entities. In addition, our title operations are also subject to applicable insurance and banking laws and regulations as well as government audits, examinations, and investigations, all of which may limit our ability to provide title services to potential purchasers. The regulatory environment for mortgage lending is complex and ever changing and has led to an increase in the number of audits, examinations, and investigations in the industry. The 2008 housing downturn resulted in numerous changes in the regulatory framework of the financial services industry. Any changes or new enactments could result in more stringent compliance standards, which could adversely affect our financial condition and results of operations and the market perception of our business. Additionally, if our joint venture mortgage companies are unable to originate mortgages for any reason going forward, our customers may experience significant mortgage loan funding issues, which could have a material impact on our homebuilding business and our consolidated financial statements.

***A major health and safety incident relating to our business could be costly in terms of potential liabilities and reputational damage.***

Building sites are inherently dangerous, and operating in the homebuilding industry poses certain inherent health and safety risks. Due to health and safety regulatory requirements and the number of projects we work on, health and safety performance is critical to the success of all areas of our business. Any failure in health and safety performance may result in actions by regulatory agencies or governmental authorities and penalties for non-compliance with relevant regulatory requirements, as well as claims and potential exposure in civil proceedings and private litigation, and a failure that results in a major or significant health and safety incident is likely to be costly in terms of potential liabilities incurred as a result. Such a failure could generate significant negative publicity and have a corresponding impact on our reputation, our relationships with relevant regulatory agencies or governmental authorities, and our ability to develop land and build homes, which in turn could have a material adverse effect on our business, financial condition, and operating results.

***We may face substantial damages or be enjoined from pursuing important activities as a result of existing or future litigation, arbitration, regulatory matters, or other claims.***

We are involved in various litigation and legal claims in the normal course of our business operations, including actions brought on behalf of various classes of claimants. We establish liabilities for legal claims and regulatory matters when such matters are both probable of occurring and any potential loss is reasonably estimable. We accrue for such matters based on the facts and circumstances specific to each matter and revise these estimates as the matters evolve. In such cases, there may exist an exposure to loss in excess of any amounts currently accrued. In view of the inherent difficulty of predicting the outcome of these legal and regulatory matters, we generally cannot predict the ultimate resolution, the related timing, or any eventual loss. To the extent the liability arising from the ultimate resolution of any matter exceeds the estimates reflected in the recorded reserves relating to such matter, we could incur additional charges that could be significant and may have a material adverse effect on our results of operations and financial position.

***The imposition of liabilities or obligations on us with regard to labor law violations by subcontractors and other parties whose employees perform contracted services for us could have an adverse effect on our financial condition.***

The homes we sell are built by employees of subcontractors and other independent contract parties. We do not have the ability to control what these contract parties pay their employees or the work rules they impose on their employees. However, various governmental agencies have tried to hold contract parties like us responsible for violations of wage and hour laws and other work-related laws by companies whose employees are performing contracted services for us. Governmental regulations or rulings that make us responsible for labor practices by our subcontractors could create substantial exposures for us in situations that are not within our control, which could have an adverse impact on our financial condition.

***If we were subjected to a material amount of additional entity-level taxation by individual states and localities, it would negatively impact our operating results.***

Because of widespread state budget deficits and other reasons, several states are evaluating ways to subject partnerships and limited liability companies to entity-level taxation through the imposition of state income, franchise, and other forms of taxation. Changes in current state law may subject us to additional entity-level taxation by individual states and localities, reducing our available cash.

***We are not subject to the requirements of the Securities Exchange Act of 1934 or the Sarbanes-Oxley Act of 2002.***

We are not subject to the requirements of the Securities Exchange Act of 1934, the rules and regulations of the Securities and Exchange Commission (the "SEC"), or the Sarbanes-Oxley Act of 2002, which require, among other things, public companies to have and maintain effective disclosure controls and procedures to ensure timely disclosure of material information, and have management review the effectiveness of those controls on a quarterly basis. The Sarbanes-Oxley Act of 2002 also requires public companies to have and maintain effective internal control over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and preparation of financial statements, and have management review the effectiveness of those controls on an annual basis (and have the independent auditor attest to the effectiveness of such internal controls). If we were to become publicly traded, we would also be subject to these requirements of the Sarbanes-Oxley Act. Currently, we are not required to comply with these requirements.

### **Risks Associated with our Indebtedness and Organizational Structure**

***Our indebtedness could adversely affect our financial condition, limit our growth, and make it more difficult for us to satisfy our debt obligations.***

As of May 31, 2024, we had \$1.0 billion of aggregate indebtedness outstanding (excluding accrued interest) and \$327.0 million available for borrowing under our revolving credit facility, after applying a borrowing base formula. Our indebtedness could have important consequences for us. Such indebtedness could, among other things:

- cause us to be unable to satisfy our obligations under our existing or new debt agreements;
- make us more vulnerable to adverse general economic and industry conditions;
- make it difficult to fund future working capital, land acquisition and development, home construction, acquisitions, and general corporate needs;
- cause us to be limited in our flexibility in planning for, or reacting to, changes in our business; and
- cause us to be less competitive than other companies with less indebtedness.

In addition, subject to restrictions in our existing debt instruments, we may incur additional indebtedness. If new debt is added to our current debt levels, the related risks that we now face could intensify.

***Any downgrade of our credit ratings could adversely affect our access to capital and the cost of obtaining such capital and have other adverse effects on us.***

Our credit ratings, ratings on our outstanding indebtedness and our current credit condition, among other factors, can impact our ability to access capital and any negative changes in these ratings may also result in more stringent covenants and higher interest rates. Our credit ratings could be downgraded in the future or credit agencies could issue negative commentaries about us in the future, any of which could adversely impact our financial condition or access to capital. Any weakening of our financial condition, increase in leverage and/or decrease in profitability or cash flows could adversely affect our ability to access capital, cause a credit downgrade or result in a change in outlook or increase our cost of borrowing.

***Despite current indebtedness levels, we may still be able to incur substantially more debt. This could further exacerbate the risks associated with our existing indebtedness.***

We may be able to incur substantial additional indebtedness in the future. Although the indentures governing our senior notes and the agreement governing our revolving credit facility contain restrictions on the incurrence of additional indebtedness, these restrictions are subject to a number of significant qualifications and exceptions and,

under certain circumstances, the amount of indebtedness that we could incur in compliance with these restrictions could be substantial. As of May 31, 2024, we had \$327.0 million of availability under our revolving credit facility, based on a borrowing base formula, and \$23.0 million of outstanding letters of credit. If we incur additional indebtedness, the related risks that we now face would intensify and could further exacerbate the risks associated with our existing indebtedness.

***We may be unable to generate sufficient cash to service our debt obligations.***

Our ability to pay our expenses and to pay the principal and interest on the senior notes and our other debt depends on our ability to generate positive cash flows in the future. Our operations may not generate cash flows in an amount sufficient to enable us to pay the principal and interest on our debt or to fund our other liquidity needs.

If we do not have sufficient cash flows provided by operations, we may be required to incur additional indebtedness, refinance all or part of our existing debt, or sell assets. Our ability to borrow funds under our revolving credit facility in the future will depend on the value of our borrowing base and our meeting the financial covenants of such credit facility, and sufficient borrowings may not be available to us. In addition, the terms of existing or future debt agreements may restrict us from affecting any of these alternatives. Any inability to generate sufficient cash flows or refinance our debt on favorable terms could significantly and adversely affect our financial condition, the value of the notes and our ability to pay the principal and interest on our debt.

***Our revolving credit facility and the indentures governing our senior notes contain a variety of covenants imposing significant operating and financial restrictions, which may limit our ability to operate our business. Our failure to comply with these covenants could result in an event of default under the revolving credit facility or the indentures governing our senior notes.***

Our revolving credit facility requires us to maintain specified financial ratios and tests, among other covenants, including a minimum level of tangible net worth, a maximum leverage ratio, a minimum interest coverage ratio, and a minimum liquidity requirement. In addition, our revolving credit facility and the indentures governing our senior notes have affirmative and negative covenants customary for financings of those types, which limit our ability to, among other things, borrow money, make investments and extend credit, engage in transactions with our affiliates, consummate certain asset sales, consolidate or merge with another entity or sell, transfer, lease or otherwise dispose of all or substantially all of our assets, and create liens on our assets. It is possible that these covenants could adversely impact our ability to finance our future operations or capital needs or to pursue available business opportunities. Additionally, a failure to comply with any of these covenants could lead to an event of default under our credit facility and/or the indentures, which could result in an acceleration of the indebtedness under the revolving credit facility and/or the indentures, depending on the covenant default. Acceleration of any such indebtedness or other indebtedness would constitute an event of default under the revolving credit facility or the indentures governing our senior notes.

***The families and family trusts that own the majority of our equity interests have the right to select our board members, can influence our business operations, including all matters subject to membership approval, and may have interests that conflict with the interests of our debt holders.***

Little Shots Nevada L.L.C. (“Little Shots”), which is directly or indirectly controlled by five families or family trusts, beneficially owns 99.00% of our equity interests as of May 31, 2024. Except as may be limited by our debt agreements, Little Shots, by virtue of this equity ownership, has the ability to:

- elect the entire membership of our board of directors;
- control all of our management policies, including decisions regarding payments to our Members or other affiliates, whether by way of dividend, compensation or otherwise or entering into other transactions with entities affiliated with the families and trusts controlling Little Shots; and
- determine the outcome of corporate matters or transactions, including mergers, joint ventures, consolidations, asset sales, equity issuances, or debt incurrences.

Additionally, three of our directors are affiliated with Little Shots and the families and trusts that control it.

Other affiliates of Little Shots and these families and trusts operate businesses that derive revenue from homebuilding and land development activities. Some of such affiliated entities have engaged, and will in the future

continue to engage, in transactions with us. In particular, we are party to a service and software license agreement with an affiliate of Little Shots and its controlling families and trusts pursuant to which we are provided with a license to use software critical to our business. The initial term of the services and software license agreement was two years, and it automatically renews for successive one-year terms unless either party gives notice that the agreement will not be renewed. We are also party to various construction and development, home sales and lot purchase agreements with affiliates of Little Shots and its controlling families and trusts. See Note 11 to the Consolidated Financial Statements for a description of such transactions. In addition, we may enter into other agreements with affiliates of this group in the future. The families and family trusts controlling Little Shots are not restricted from engaging in homebuilding or land development activities in the United States through entities unrelated to us.

## **Item 1B. *Unresolved Staff Comments***

Not applicable

## **Item 1C. *Cybersecurity***

### **Risk Management and Strategy**

Cybersecurity is an important component of our overall risk management program. We are committed to continuously improving our cybersecurity processes, leveraging advanced technologies, and fostering a culture of security awareness to protect our digital assets and maintain stakeholder trust. We recognize the critical importance of robust cybersecurity measures in an era where cybersecurity threats are increasingly sophisticated and prevalent. We believe we have established comprehensive processes to manage and mitigate these risks to safeguard our digital assets and customer data, avoid disruption to our business operations, and maintain stakeholder trust.

Our Information Technology department has implemented a zero-trust cybersecurity management framework with the goal of identifying, assessing, and mitigating risks that could impact our organization. This framework leverages industry-accepted standards, and our integrated framework includes the following key components:

- **Risk Assessments:** We conduct regular risk assessments to identify potential cybersecurity threats and vulnerabilities. These assessments are integrated into our broader risk management reviews.
- **Incident Response Plan:** We maintain an incident response plan that outlines specific procedures for addressing cybersecurity incidents, with the goal of a coordinated and effective response.
- **Investment in Technology:** We continually invest in cybersecurity technologies to enhance our defense mechanisms. Recent investments include phishing-resistant identity protection, SaaS security posture management (“SSPM”), and advanced email security systems.
- **Proactive Threat Detection and Response:** We utilize a portfolio of advanced security services to proactively monitor our data estate. These services include a secure web gateway, managed detection and response (“MDR”) for our computer endpoints, and extended detection and response (“XDR”) for our cloud-based services and assets.
- **Employee Training and Awareness:** We conduct cybersecurity training programs in an effort to promote awareness and best practices. This includes ongoing phishing simulations, online training several times annually for all employees, and annual policy compliance training.

We conduct regular reviews of our cybersecurity management framework to evaluate whether it remains effective and aligned with industry best practices and regulatory requirements. We actively seek feedback from stakeholders to adjust our cybersecurity strategies and governance practices as needed to address emerging threats and evolving business needs. We engage with a range of third party service providers on cybersecurity matters, including attorneys, consultants, and auditors. These experts conduct comprehensive reviews of our cybersecurity, identifying areas for improvement and validating the effectiveness of our controls. Third party penetration testing and vulnerability assessments are performed on a regular basis.

In addition, we have established processes to oversee and manage risks associated with third-party service providers. We have ongoing monitoring of the services we utilize, ranging from providers used broadly by the Company to specialized applications tailored to the needs of specific groups or individuals.

While we are subject to continuous cybersecurity threats and attacks like most companies, we are not aware of any cybersecurity incidents that have materially affected or are reasonably likely to materially affect us, including our business strategy, results of operations, or financial condition. We have cybersecurity insurance coverage in place for financial protection. Our cybersecurity insurance coverage also provides us access to pre-breach consulting services, including select specialized expertise. For additional information concerning cybersecurity risks to the Company, see “Item 1A. Risk Factors – Risks Relating to our Business and Industry - Information technology failures and data security breaches could harm our business and subject us to adverse publicity, costly government enforcement actions, or private litigation, and expenses” in this Annual Report.

## **Governance**

Our cybersecurity governance framework is designed to ensure effective oversight and management of cybersecurity risks throughout the organization. Our cybersecurity governance processes are integrated into our overall risk management program, and cybersecurity risks are reviewed and managed alongside other operational, financial, and strategic risks. Our Director of Information Technology has more than 25 years of experience working in information technology in the homebuilding industry, with the past 8 years more particularly focused on managing cyber risk, implementing security tools and services, and monitoring efficacy. The Director of Information Technology is responsible for leading the development and implementation of our cybersecurity program and working closely with senior management in an effort to ensure our cybersecurity framework and protocols are effective at identifying, evaluating, and managing cybersecurity threats to the Company on an ongoing basis.

The Audit Committee of the Board of Directors of the Company (the “Board”) has been designated by the Board as the committee responsible for overseeing the Company’s cybersecurity framework and implementation of financial and operational controls to mitigate such risks. The Audit Committee is updated regularly on the Company’s cybersecurity program, including the efficacy of the current security portfolio, evolving risks, and plans for addressing those risks. In addition, to support the Director of Information Technology, the Company has established a Cybersecurity Incident Response Team, comprised of a multidisciplinary group, to effectively coordinate on cybersecurity risk management and incident responses across multiple departments. Members of the Cybersecurity Incident Response Team report directly to the Company’s Chief Operating Officer, Chief Legal Officer, and Chief Financial Officer who participate in quarterly meetings of our Audit Committee and apprise the Audit Committee of cybersecurity matters, as appropriate.

## **Item 2. Properties**

The Company leases 27,642 square feet of office space in Alpharetta, Georgia for our corporate offices. In addition, we lease a total of approximately 151,972 square feet of space for our operating divisions under leases expiring at various times through March 2032. Periods under lease range from 9 months to 176 months, with various commencement dates and renewal options. We believe the Company's properties are in good condition, adequately utilized, and sufficient for our current business operations.

Given the nature of our homebuilding operations, significant amounts of property are held as inventory in the ordinary course of business. Such properties are not included in response to this Item. See "Management's Discussion and Analysis of Financial Condition and Results of Operations - Inventory" in this Annual Report for additional discussion of our inventory.

## **Item 3. Legal Proceedings**

We are involved in lawsuits and other contingencies in the ordinary course of business. The amounts demanded by the claimants in these lawsuits and claims may vary widely, with large demands made in certain cases, which are disputed and aggressively defended by the Company. Management believes that, while the ultimate outcome of these ordinary course contingencies cannot be predicted with certainty, the ultimate liability, if any, net of anticipated recoveries including from any insurance, will not have a material adverse effect on our financial condition, results of operations or cash flows.

## **Item 4. Mine Safety Disclosures**

Not applicable.

## **PART II.**

### **Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities**

We are a limited liability company, and 99% of our membership interests are owned indirectly through Little Shots by five families or family trusts related to the following individuals: Elly Reisman, the Estate of Norman Reisman, Bruce Freeman, Seymour Joffe, and Harry Rosenbaum. See Note 10 to the consolidated financial statements included in this Annual Report for additional information about the ownership of our membership interests. There is no established public trading market for our membership interests.

We periodically make distributions to our Members for the payment of federal and state income taxes. We made tax distributions of \$127.9 million, \$152.0 million, and \$100.5 million during the years ended May 31, 2024, 2023, and 2022, respectively, to our Members. In addition, during the years ended May 31, 2024, 2023, and 2022, we made non-tax distributions of \$126.8 million, \$157.0 million, and \$35.0 million, respectively, to our Members. Although we are restricted in our ability to pay distributions and dividends under various covenants of our debt agreements, we expect to continue to make distributions to our Members, subject to compliance with our debt agreements and our Second Amended and Restated Regulations, as amended (the "Regulations").

### **Item 6. [Reserved]**

### **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*The following management's discussion and analysis is intended to assist the reader in understanding the Company's business and is provided as a supplement to, and should be read in conjunction with, the Company's audited consolidated financial statements and accompanying notes included elsewhere in this Annual Report. The Company's results of operations discussed below are presented in conformity with accounting principles generally accepted in the United States ("GAAP").*

*The following tables and related discussion set forth key operating and financial data for our homebuilding operations as of and for the fiscal years ended May 31, 2024 and 2023. For similar operating and financial data and discussion of our fiscal 2023 results compared to our fiscal 2022 results, refer to Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" under Part II of our Annual Report for the fiscal year ended May 31, 2023, which is available [here](#).*

#### **Forward-Looking Statements**

Certain statements included in this report contain forward-looking statements as defined by the Private Securities Litigation Reform Act of 1995, which represent our expectations or beliefs concerning future events, and no assurance can be given that the results described in this report will be achieved. These forward-looking statements can generally be identified by the use of statements that include words such as "estimate," "project," "believe," "expect," "anticipate," "intend," "plan," "foresee," "likely," "will," "target," "could," "seek", or other similar words or phrases. All forward-looking statements are based upon information available to us as of the date of this report.

A forward-looking statement speaks only as of the date on which such statement is made, and, except as required by law, we undertake no obligation to update or revise any forward-looking statement to reflect events or circumstances after the date on which such statement is made, or to reflect the occurrence of unanticipated events or new information, even if future events make it clear that any expected results that we have expressed or implied will not be realized. New factors emerge from time to time, and it is not possible for management to predict all such factors.

These forward-looking statements reflect our best estimates and are subject to risks, uncertainties, and other factors, many of which are outside of our control, which could cause actual results to differ materially from the results discussed in the forward-looking statements. These factors include, but are not limited to, the risks set forth in Item 1A. Risk Factors in this Annual Report.

## **Overview and Outlook**

Beginning in calendar year 2022 and continuing through most of calendar year 2023, the U.S. economy experienced significant inflationary pressure with prices of gas, food, and other household goods rising at the fastest rate in over 40 years. To combat the high levels of inflation, the Federal Reserve raised the federal funds rate a cumulative of 525 basis points between March 2022 and November 2023, which led to a significant increase in residential mortgage interest rates. While the Federal Reserve indicated in December 2023 that further federal funds rate increases were unlikely, the possibility of rate reductions in the near term is uncertain, and additional rate increases could still occur. High residential mortgage interest rates, coupled with elevated inflation in the broader economy and the rising cost of housing, has resulted in pressure on the affordability of single-family homes.

In response to the continued economic uncertainty and affordability challenges faced by consumers, we have actively adjusted pricing and continued to offer sales and financing incentives across all of our markets which has allowed us to remain competitive in our current communities and price our homes to the market in our newly opened communities. As consumer demand for new homes returned in certain markets, we have been able to raise prices and reduce incentives in select communities within those markets.

Despite affordability concerns and uncertain macroeconomic conditions, there continues to be qualified and motivated homebuyers due to the historical under-supply of new home construction, the limited supply of homes at affordable price points across our markets, the demographic shift towards homeownership, and a strong employment market, which has resulted in wage growth across most sectors, adding to the demand for finished new homes. Given these factors, we believe that demand continues to exist for single-family homes, and as a result, we are continuing to start construction on additional homes, make new land investments, and develop land we own or control, while continuing to focus on maintaining adequate liquidity through the still uncertain times ahead.

## ***Business***

We design, build, and market detached and attached single-family homes in seven states under the Ashton Woods Homes and Starlight Homes brand names. The Company offers entry-level, move-up, and multi-move-up homes under the Ashton Woods Homes brand name, and offers entry-level and wholesale homes under the Starlight Homes brand name. Wholesale homes are typically sold under bulk sales agreements to real estate investors who purchase the homes for use as rental properties. The Company also offers land and lot development and construction services for a fee. In the course of providing fee development, development oversight, and/or construction services, the Company routinely subcontracts for services and incurs other direct costs. The revenues and costs associated with these activities are included in the Company's financial services and other revenues and cost of sales - financial services and other revenues on the consolidated statements of income, respectively.

Through two wholly-owned title agency subsidiaries, the Company also performs title services in support of its operations and currently offers title services to its homebuyers and the public at large in all of its operating divisions except Greensboro, Jacksonville, and Phoenix. The Company offers or intends to offer residential mortgage services to its homebuyers and the public at large in all of its operating divisions through two unconsolidated mortgage joint ventures. Offering title and mortgage services to our customers provides the opportunity for a more streamlined homebuying experience for our buyers and additional efficiencies and revenue opportunities for the Company.

Our Ashton Woods communities are focused on delivering design and personalization for our homebuyers. Our Ashton Woods sales and marketing strategy leverages our national brand while allowing our operating divisions to customize execution to meet the needs and preferences of our local markets. While Ashton Woods' value proposition is grounded in design and personalization, Starlight is focused on delivering more affordable homes. Our strategy in approaching the Starlight market is primarily to convert renters into first-time homebuyers and to appeal to move-down buyers by offering more affordable homes that include attractive features, without offering customers the opportunity to personalize their homes.

**Select Consolidated Financial Data**

|   | <b>Year ended May 31,</b> |                     |                     |
|---|---------------------------|---------------------|---------------------|
|   | <b>2024</b>               | <b>2023</b>         | <b>2022</b>         |
| <b>Revenues:</b>                            | (in thousands)            |                     |                     |
| Home sales                                  | \$ 3,615,575              | \$ 3,270,644        | \$ 3,220,644        |
| Land sales                                  | 30,284                    | 4,043               | 8,686               |
| Financial services and other revenues       | 57,179                    | 50,824              | 43,699              |
|   | <u>\$ 3,703,038</u>       | <u>\$ 3,325,511</u> | <u>\$ 3,273,029</u> |
| <b>Gross profit:</b>                        |                           |                     |                     |
| Home sales                                  | \$ 925,019                | \$ 802,556          | \$ 905,888          |
| Land sales                                  | 3,054                     | 1,130               | 767                 |
| Financial services and other revenues       | 27,185                    | 19,135              | 16,105              |
|   | <u>\$ 955,258</u>         | <u>\$ 822,821</u>   | <u>\$ 922,760</u>   |
| Selling, general and administrative expense | \$ 484,773                | \$ 402,688          | \$ 371,502          |
| Net income <sup>(1)</sup>                   | \$ 484,808                | \$ 433,154          | \$ 511,497          |

(1) Because the Company is structured as a limited liability company, income tax obligations are paid by our Members and are not borne by the Company. As a limited liability company, we periodically make tax distributions to our Members. The Company made tax distributions to our Members of \$127.9 million, \$152.0 million, and \$100.5 million during the fiscal years ended May 31, 2024, 2023, and 2022, respectively.

|   | <b>Year ended May 31,</b> |             |              |
|---|---------------------------|-------------|--------------|
|   | <b>2024</b>               | <b>2023</b> | <b>2022</b>  |
| <b>Supplemental data:</b>   | (\$ in thousands)         |             |              |
| Active communities at end of period   | 148                       | 127         | 112          |
| Net new home orders (in units)  | 8,040                     | 7,496       | 7,494        |
| Homes closed (in units) <sup>(1)</sup>                                      | 8,930                     | 7,905       | 8,364        |
| Average sales price per home closed   | \$ 405                    | \$ 414      | \$ 385       |
| Backlog at end of period (in units)   | 1,286                     | 2,176       | 2,585        |
| Sales value of backlog at end of period                                     | \$ 561,762                | \$ 946,288  | \$ 1,210,007 |
| Home sales gross margin percentage <sup>(2)</sup>                           | 25.6 %                    | 24.5 %      | 28.1 %       |
| Adjusted home sales gross margin percentage <sup>(3)</sup>                  | 26.8 %                    | 26.1 %      | 29.9 %       |
| Ratio of selling, general and administrative expense to home sales revenues | 13.4 %                    | 12.3 %      | 11.5 %       |
| Interest incurred <sup>(4)</sup>  | \$ 56,127                 | \$ 57,053   | \$ 57,365    |
| Adjusted EBITDA <sup>(5)</sup>  | \$ 545,500                | \$ 493,681  | \$ 621,476   |
| Adjusted EBITDA margin <sup>(5)</sup>                                       | 14.7 %                    | 14.8 %      | 19.0 %       |
| Total debt to total capitalization ratio <sup>(6)</sup>                     | 42.0 %                    | 46.5 %      | 49.3 %       |
| Total net debt to net capitalization ratio <sup>(7)</sup>                   | 25.2 %                    | 25.7 %      | 33.3 %       |
| Cancellation rate (as a percentage of gross sales) <sup>(8)</sup>           | 15.7 %                    | 16.8 %      | 13.4 %       |

(1) A home is included in “homes closed” when title to and possession of the property is transferred to the buyer. Revenues and cost of sales for a home are recognized at the time of the closing of a sale when title to and possession of the property are transferred to the buyer.

(2) Home sales gross margin percentage is defined as the difference between home sales revenues and cost of sales—homes, expressed as a percentage of home sales revenues. Cost of sales—homes includes the land costs, home construction costs, indirect costs of construction, previously capitalized interest, a reserve for warranty expense, architecture fee amortization, impairment charges, purchase price accounting allocations, closing costs, and pre-acquisition costs related to real estate purchases that are no longer probable.

- (3) Adjusted home sales gross margin percentage, which is defined as adjusted home sales gross margin expressed as a percentage of home sales revenues, is not a financial measure under GAAP and should not be considered an alternative to home sales gross margin percentage determined in accordance with GAAP as an indicator of operating performance. We use this measure to evaluate our performance against other companies in the homebuilding industry and believe it is also relevant and useful to investors. Adjusted home sales gross margin is home sales gross margin that is adjusted to remove inventory impairments, if any, and interest amortized to cost of sales. The following is a reconciliation of home sales gross margin, which is the most directly comparable GAAP measure, to adjusted home sales gross margin:

|   | <b>Year ended May 31,</b> |                   |                   |
|---|---------------------------|-------------------|-------------------|
|   | <b>2024</b>               | <b>2023</b>       | <b>2022</b>       |
| <b>Homebuilding Consolidated:</b>                               | (\$ in thousands)         |                   |                   |
| Home sales revenues   | \$ 3,615,575              | \$ 3,270,644      | \$ 3,220,644      |
| Cost of sales homes   | 2,690,556                 | 2,468,088         | 2,314,756         |
| Home sales gross margin   | 925,019                   | 802,556           | 905,888           |
| Add: Inventory impairments                                      | 171                       | 206               | 34                |
| Interest amortized to cost of sales - homes                     | 44,701                    | 51,246            | 56,409            |
| Adjusted home sales gross margin                                | <u>\$ 969,891</u>         | <u>\$ 854,008</u> | <u>\$ 962,331</u> |
| Ratio of home sales gross margin to home sales revenue          | 25.6 %                    | 24.5 %            | 28.1 %            |
| Ratio of adjusted home sales gross margin to home sales revenue | 26.8 %                    | 26.1 %            | 29.9 %            |

- (4) Interest incurred for any period is the aggregate amount of interest that is capitalized or charged directly to interest expense during such period. The following table summarizes interest costs incurred, amortized to cost of sales, and expensed during the years ended May 31, 2024, 2023, and 2022:

|   | <b>Year ended May 31,</b> |                  |                  |
|---|---------------------------|------------------|------------------|
|   | <b>2024</b>               | <b>2023</b>      | <b>2022</b>      |
|   | (in thousands)            |                  |                  |
| Capitalized interest, beginning of period   | \$ 28,068                 | \$ 25,000        | \$ 24,610        |
| Interest incurred                           | 56,127                    | 57,053           | 57,365           |
| Interest amortized to cost of sales - homes | (44,701)                  | (51,246)         | (56,409)         |
| Interest amortized to cost of sales - land  | (534)                     | —                | —                |
| Interest expensed                           | <u>(5,583)</u>            | <u>(2,739)</u>   | <u>(566)</u>     |
| Capitalized interest, end of period         | <u>\$ 33,377</u>          | <u>\$ 28,068</u> | <u>\$ 25,000</u> |

- (5) Adjusted EBITDA (earnings before interest expensed, depreciation and amortization, and interest amortized to cost of sales, further adjusted to eliminate gain/loss from extinguishment of debt, if any) is a measure commonly used in the homebuilding industry and is presented as a useful adjunct to net income and other measurements under GAAP because it is a meaningful measure of a company's performance, as interest expense, depreciation and amortization, and interest amortized to cost of sales can vary significantly between companies due, in part, to differences in structure, levels of indebtedness, capital purchasing practices, and interest rates. Adjusted EBITDA is not a financial measure under GAAP and should not be considered an alternative to net income determined in accordance with GAAP as an indicator of operating performance, nor as an alternative to cash flows from operating activities determined in accordance with GAAP as a measure of liquidity. Because some analysts and companies may not calculate Adjusted EBITDA in the same manner as us, the Adjusted EBITDA information in this report may not be comparable to similar presentations by others. Adjusted EBITDA margin is calculated by dividing Adjusted EBITDA by total revenues.

The following is a reconciliation of net income, which is the most directly comparable GAAP measure, to Adjusted EBITDA:

|  | <b>Year ended May 31,</b> |                   |                   |
|--|---------------------------|-------------------|-------------------|
|  | <b>2024</b>               | <b>2023</b>       | <b>2022</b>       |
|  | (in thousands)            |                   |                   |
| Net income                             | \$ 484,808                | \$ 433,154        | \$ 511,497        |
| Depreciation and amortization          | 9,874                     | 6,542             | 7,335             |
| Interest amortized to cost of sales    | 45,235                    | 51,246            | 56,409            |
| Interest expensed                      | 5,583                     | 2,739             | 566               |
| EBITDA                                 | 545,500                   | 493,681           | 575,807           |
| Loss from early extinguishment of debt | —                         | —                 | 45,669            |
| Adjusted EBITDA                        | <u>\$ 545,500</u>         | <u>\$ 493,681</u> | <u>\$ 621,476</u> |
| Adjusted EBITDA margin                 | 14.7 %                    | 14.8 %            | 19.0 %            |

- (6) The total debt to total capitalization ratio consists of total debt (gross principal amount) divided by total capitalization (total debt plus total Members' equity)

|                                    | <b>As of May 31,</b> |                     |                     |
|------------------------------------|----------------------|---------------------|---------------------|
|                                    | <b>2024</b>          | <b>2023</b>         | <b>2022</b>         |
|                                    | (\$ in thousands)    |                     |                     |
| Total debt                         | \$ 1,004,946         | \$ 1,000,000        | \$ 1,000,000        |
| Total Members' Equity              | 1,386,908            | 1,152,241           | 1,026,878           |
| Total capitalization               | <u>\$ 2,391,854</u>  | <u>\$ 2,152,241</u> | <u>\$ 2,026,878</u> |
| Total debt to total capitalization | 42.0 %               | 46.5 %              | 49.3 %              |

- (7) The total net debt to net capitalization ratio, which consists of total debt (gross principal amount), net of cash, cash equivalents, and restricted cash ("net debt"), divided by net capitalization (net debt plus total Members' equity), is not a financial measure under GAAP and should not be considered an alternative to total debt to total capitalization ratio, which is the most directly comparable financial measure determined in accordance with GAAP. We use this measure to evaluate our performance against other companies in the homebuilding industry and believe it is also relevant and useful to investors to understand the leverage employed in our operations and as an indicator of our ability to obtain financing. Because some analysts and companies may not calculate the total net debt to net capitalization ratio in the same manner as us, the total net debt to net capitalization ratio information in this report may not be comparable to similar presentations by others.

|  | <b>As of May 31,</b> |                     |                     |
|--|----------------------|---------------------|---------------------|
|  | <b>2024</b>          | <b>2023</b>         | <b>2022</b>         |
|  | (\$ in thousands)    |                     |                     |
| Total debt                                       | \$ 1,004,946         | \$ 1,000,000        | \$ 1,000,000        |
| Less cash, cash equivalents, and restricted cash | 536,489              | 602,153             | 486,705             |
| Net debt   | <u>\$ 468,457</u>    | <u>\$ 397,847</u>   | <u>\$ 513,295</u>   |
| Total Members' Equity                            | 1,386,908            | 1,152,241           | 1,026,878           |
| Total net capitalization                         | <u>\$ 1,855,365</u>  | <u>\$ 1,550,088</u> | <u>\$ 1,540,173</u> |
| Total net debt to net capitalization             | 25.2 %               | 25.7 %              | 33.3 %              |

- (8) The following table summarizes the cancellation rates (as a percentage of gross sales) by buyer profile for the years ended May 31, 2024, 2023, and 2022:

|                               | <b>Year ended May 31,</b> |             |             |
|-------------------------------|---------------------------|-------------|-------------|
|                               | <b>2024</b>               | <b>2023</b> | <b>2022</b> |
| Wholesale - Starlight Homes   | 70.0 %                    | 7.4 %       | 20.3 %      |
| Entry-Level - Starlight Homes | 18.0 %                    | 19.4 %      | 16.2 %      |
| Entry-Level - Ashton Woods    | 13.3 %                    | 12.6 %      | 10.1 %      |
| Move-Up - Ashton Woods        | 12.0 %                    | 17.5 %      | 8.9 %       |
| Multi-Move-Up - Ashton Woods  | 6.0 %                     | 14.7 %      | 8.5 %       |
| Consolidated                  | 15.7 %                    | 16.8 %      | 13.4 %      |

Presented below are certain operating and other data for our consolidated business based on buyer profile:

|                                     | <b>Year ended May 31,</b> |              |
|-------------------------------------|---------------------------|--------------|
|                                     | <b>2024</b>               | <b>2023</b>  |
| <b>Net new home orders (units):</b> |                           |              |
| Wholesale - Starlight Homes         | 30                        | 1,107        |
| Entry-Level - Starlight Homes       | 4,317                     | 3,242        |
| Entry-Level - Ashton Woods          | 209                       | 111          |
| Move-Up - Ashton Woods              | 3,077                     | 2,770        |
| Multi-Move-Up - Ashton Woods        | 407                       | 266          |
| Company Total                       | <u>8,040</u>              | <u>7,496</u> |

|                               |              |              |
|-------------------------------|--------------|--------------|
| <b>Homes closed (units):</b>  |              |              |
| Wholesale - Starlight Homes   | 627          | 893          |
| Entry-Level - Starlight Homes | 4,264        | 3,310        |
| Entry-Level - Ashton Woods    | 213          | 90           |
| Move-Up - Ashton Woods        | 3,303        | 3,270        |
| Multi-Move-Up - Ashton Woods  | 523          | 342          |
| Company Total                 | <u>8,930</u> | <u>7,905</u> |

|  | <b>As of May 31,</b> |              |
|--|----------------------|--------------|
|  | <b>2024</b>          | <b>2023</b>  |
| <b>Backlog (units) at end of period:</b> |                      |              |
| Wholesale - Starlight Homes              | 24                   | 621          |
| Entry-Level - Starlight Homes            | 522                  | 469          |
| Entry-Level - Ashton Woods               | 32                   | 36           |
| Move-Up - Ashton Woods                   | 607                  | 870          |
| Multi-Move-Up - Ashton Woods             | 101                  | 180          |
| Company Total                            | <u>1,286</u>         | <u>2,176</u> |

|                               | <b>As of May 31,</b> |             |
|-------------------------------|----------------------|-------------|
|                               | <b>2024</b>          | <b>2023</b> |
| <b>Active communities:</b>    |                      |             |
| Entry-Level - Starlight Homes | 67                   | 54          |
| Entry-Level - Ashton Woods    | 7                    | 4           |
| Move-Up - Ashton Woods        | 66                   | 59          |
| Multi-Move-Up - Ashton Woods  | 8                    | 10          |
| Company Total                 | <u>148</u>           | <u>127</u>  |

|  | <b>Year ended May 31,</b> |             |
|--|---------------------------|-------------|
|  | <b>2024</b>               | <b>2023</b> |
| <b>Average monthly sales orders per average active community: <sup>(1)</sup></b> |                           |             |
| Entry-Level - Starlight Homes <sup>(2)</sup>                                     | 6.0                       | 7.3         |
| Entry-Level - Ashton Woods   | 3.2                       | 4.6         |
| Move-Up - Ashton Woods   | 4.1                       | 3.7         |
| Multi-Move-Up - Ashton Woods   | 3.8                       | 3.7         |
| Company Average  | 4.9                       | 5.2         |

(1) Average active community is calculated by averaging the active community counts at May 31 for the current year ended and May 31 for the prior year ended.

(2) Includes 30 and 1,107 wholesale home sales for the years ended May 31, 2024 and 2023, respectively.

|  | <b>Year ended May 31,</b> |             |
|--|---------------------------|-------------|
|  | <b>2024</b>               | <b>2023</b> |
| <b>Average sales price per home closed (in thousands):</b> |                           |             |
| Wholesale - Starlight Homes                                | \$ 306                    | \$ 316      |
| Entry-Level - Starlight Homes                              | \$ 324                    | \$ 345      |
| Entry-Level - Ashton Woods                                 | \$ 322                    | \$ 334      |
| Move-Up - Ashton Woods                                     | \$ 467                    | \$ 473      |
| Multi-Move-Up - Ashton Woods                               | \$ 817                    | \$ 790      |
| Company Average  | \$ 405                    | \$ 414      |

During the year ended May 31, 2024, we closed 8,930 homes. Of those closings, 7,536 (84%) were detached single-family homes, while the remaining 1,394 (16%) were attached single-family homes.

During the year ended May 31, 2024, the Company added 87 new active communities, while closing out 66 communities. Of the 87 active communities added during the year ended May 31, 2024, 38 (44%) are considered to be entry-level Starlight Homes, 6 (7%) are considered to be entry-level Ashton Woods Homes, 39 (45%) are considered to be move-up Ashton Woods Homes, and 4 (4%) are considered to be multi-move-up Ashton Woods Homes communities.

### Results of operations - Segments

We have grouped our homebuilding operating divisions in two reportable segments, east and central. At May 31, 2024, our reportable homebuilding segments consisted of homebuilding operating divisions located in the following areas:

- 1) East:** Atlanta; Coastal Carolinas (Charleston and Myrtle Beach); Greensboro; Jacksonville; Nashville; Orlando; Raleigh; and Southwest Florida
- 2) Central:** Austin; Dallas; Houston; Phoenix; and San Antonio

Presented below are certain operating and other data for our segments:

**Net new home orders (units):**

|                               | <b>Year ended May 31,</b> |                     |
|-------------------------------|---------------------------|---------------------|
|                               | <b>2024</b>               | <b>2023</b>         |
| East:                         |                           |                     |
| Wholesale - Starlight Homes   | (12)                      | 501                 |
| Entry-Level - Starlight Homes | 2,040                     | 1,270               |
| Entry-Level - Ashton Woods    | 122                       | 33                  |
| Move-Up - Ashton Woods        | 866                       | 1,106               |
| Multi-Move-Up - Ashton Woods  | 330                       | 221                 |
| Total east                    | <u>3,346</u>              | <u>3,131</u>        |
| Central:                      |                           |                     |
| Wholesale - Starlight Homes   | 42                        | 606                 |
| Entry-Level - Starlight Homes | 2,277                     | 1,972               |
| Entry-Level - Ashton Woods    | 87                        | 78                  |
| Move-Up - Ashton Woods        | 2,211                     | 1,664               |
| Multi-Move-Up - Ashton Woods  | 77                        | 45                  |
| Total central                 | <u>4,694</u>              | <u>4,365</u>        |
| Company total                 | <u><u>8,040</u></u>       | <u><u>7,496</u></u> |

**Homes closed (units):**

|                               | <b>Year ended May 31,</b> |                     |
|-------------------------------|---------------------------|---------------------|
|                               | <b>2024</b>               | <b>2023</b>         |
| East:                         |                           |                     |
| Wholesale - Starlight Homes   | 274                       | 372                 |
| Entry-Level - Starlight Homes | 2,041                     | 1,287               |
| Entry-Level - Ashton Woods    | 136                       | 18                  |
| Move-Up - Ashton Woods        | 1,058                     | 1,212               |
| Multi-Move-Up - Ashton Woods  | 468                       | 190                 |
| Total east                    | <u>3,977</u>              | <u>3,079</u>        |
| Central:                      |                           |                     |
| Wholesale - Starlight Homes   | 353                       | 521                 |
| Entry-Level - Starlight Homes | 2,223                     | 2,023               |
| Entry-Level - Ashton Woods    | 77                        | 72                  |
| Move-Up - Ashton Woods        | 2,245                     | 2,058               |
| Multi-Move-Up - Ashton Woods  | 55                        | 152                 |
| Total central                 | <u>4,953</u>              | <u>4,826</u>        |
| Company total                 | <u><u>8,930</u></u>       | <u><u>7,905</u></u> |

**Average sales price per home closed:**

|                               | <b>Year ended May 31,</b> |             |
|-------------------------------|---------------------------|-------------|
|                               | <b>2024</b>               | <b>2023</b> |
|                               | (in thousands)            |             |
| <b>East:</b>                  |                           |             |
| Wholesale - Starlight Homes   | \$ 304                    | \$ 315      |
| Entry-Level - Starlight Homes | \$ 329                    | \$ 358      |
| Entry-Level - Ashton Woods    | \$ 323                    | \$ 304      |
| Move-Up - Ashton Woods        | \$ 486                    | \$ 471      |
| Multi-Move-Up - Ashton Woods  | \$ 825                    | \$ 763      |
| Average east                  | \$ 427                    | \$ 422      |
| <b>Central:</b>               |                           |             |
| Wholesale - Starlight Homes   | \$ 308                    | \$ 318      |
| Entry-Level - Starlight Homes | \$ 320                    | \$ 337      |
| Entry-Level - Ashton Woods    | \$ 320                    | \$ 341      |
| Move-Up - Ashton Woods        | \$ 459                    | \$ 474      |
| Multi-Move-Up - Ashton Woods  | \$ 755                    | \$ 824      |
| Average central               | \$ 387                    | \$ 409      |
| Company average               | \$ 405                    | \$ 414      |

**Backlog (units) at end of period:**

|                               | <b>As of May 31,</b> |             |
|-------------------------------|----------------------|-------------|
|                               | <b>2024</b>          | <b>2023</b> |
| <b>East:</b>                  |                      |             |
| Wholesale - Starlight Homes   | 24                   | 310         |
| Entry-Level - Starlight Homes | 207                  | 208         |
| Entry-Level - Ashton Woods    | 19                   | 15          |
| Move-Up - Ashton Woods        | 163                  | 417         |
| Multi-Move-Up - Ashton Woods  | 65                   | 159         |
| Total east                    | 478                  | 1,109       |
| <b>Central:</b>               |                      |             |
| Wholesale - Starlight Homes   | —                    | 311         |
| Entry-Level - Starlight Homes | 315                  | 261         |
| Entry-Level - Ashton Woods    | 13                   | 21          |
| Move-Up - Ashton Woods        | 444                  | 453         |
| Multi-Move-Up - Ashton Woods  | 36                   | 21          |
| Total central                 | 808                  | 1,067       |
| Company total                 | 1,286                | 2,176       |

**Active communities:**

|                               | <b>As of May 31,</b> |             |
|-------------------------------|----------------------|-------------|
|                               | <b>2024</b>          | <b>2023</b> |
| <b>East:</b>                  |                      |             |
| Entry-Level - Starlight Homes | 34                   | 26          |
| Entry-Level - Ashton Woods    | 2                    | 2           |
| Move-Up - Ashton Woods        | 16                   | 21          |
| Multi-Move-Up - Ashton Woods  | 4                    | 8           |
| Total east                    | 56                   | 57          |
| <b>Central:</b>               |                      |             |
| Entry-Level - Starlight Homes | 33                   | 28          |
| Entry-Level - Ashton Woods    | 5                    | 2           |
| Move-Up - Ashton Woods        | 50                   | 38          |
| Multi-Move-Up - Ashton Woods  | 4                    | 2           |
| Total central                 | 92                   | 70          |
| Company total                 | 148                  | 127         |

**Average monthly sales per average active community: <sup>(1)</sup>**

|  | <b>Year ended May 31,</b> |             |
|--|---------------------------|-------------|
|  | <b>2024</b>               | <b>2023</b> |
| <b>East:</b>                                 |                           |             |
| Entry-Level - Starlight Homes <sup>(2)</sup> | 5.6                       | 6.6         |
| Entry-Level - Ashton Woods                   | 5.1                       | 2.8         |
| Move-Up - Ashton Woods                       | 3.9                       | 4.6         |
| Multi-Move-Up - Ashton Woods                 | 4.6                       | 3.7         |
| Average east                                 | 4.9                       | 5.4         |
| <b>Central:</b>                              |                           |             |
| Entry-Level - Starlight Homes <sup>(3)</sup> | 6.3                       | 8.0         |
| Entry-Level - Ashton Woods                   | 2.1                       | 6.5         |
| Move-Up - Ashton Woods                       | 4.2                       | 3.3         |
| Multi-Move-Up - Ashton Woods                 | 2.1                       | 3.8         |
| Average central                              | 4.8                       | 5.1         |
| Company average                              | 4.9                       | 5.2         |

(1) Average active community is calculated by averaging the active community counts at May 31 for the current year ended and May 31 for the prior year ended.

(2) Includes negative 12 and 501 wholesale unit sales for the years ended May 31, 2024 and 2023, respectively.

(3) Includes 42 and 606 wholesale unit sales for the years ended May 31, 2024 and 2023, respectively.

## Adjusted Home Sales Gross Margin:

The Company presents adjusted home sales gross margin and adjusted home sales gross margin percentage on a segment basis in the following tables. Adjusted home sales gross margin is a non-GAAP measure (see “Overview and Outlook —Select Consolidated Financial Data” for a definition of adjusted home gross margin). The following is a reconciliation of home sales gross margin of our segments, the most directly comparable GAAP measure, to our segments' adjusted home sales gross margin.

|  | Year ended May 31, |              |
|--|--------------------|--------------|
|  | 2024               | 2023         |
|  | (\$ in thousands)  |              |
| <b>Homebuilding East:</b>  |                    |              |
| Home sales revenues  | \$ 1,699,241       | \$ 1,299,030 |
| Cost of sales homes  | 1,249,711          | 988,737      |
| Home sales gross margin  | 449,530            | 310,293      |
| Add: Inventory impairments - homes                               | 171                | 166          |
| Interest amortized to cost of sales                              | 20,793             | 19,384       |
| Adjusted home sales gross margin                                 | \$ 470,494         | \$ 329,843   |
| Ratio of home sales gross margin to home sales revenues          | 26.5 %             | 23.9 %       |
| Ratio of adjusted home sales gross margin to home sales revenues | 27.7 %             | 25.4 %       |

|  | Year ended May 31, |              |
|--|--------------------|--------------|
|  | 2024               | 2023         |
|  | (\$ in thousands)  |              |
| <b>Homebuilding Central:</b>                                     |                    |              |
| Home sales revenues  | \$ 1,916,334       | \$ 1,971,614 |
| Cost of sales homes  | 1,440,845          | 1,479,351    |
| Home sales gross margin  | 475,489            | 492,263      |
| Add: Inventory impairments - homes                               | —                  | 40           |
| Interest amortized to cost of sales                              | 23,908             | 31,862       |
| Adjusted home sales gross margin                                 | \$ 499,397         | \$ 524,165   |
| Ratio of home sales gross margin to home sales revenues          | 24.8 %             | 25.0 %       |
| Ratio of adjusted home sales gross margin to home sales revenues | 26.1 %             | 26.6 %       |

## Results of operations - Discussion

### Year Ended May 31, 2024 Compared to Year Ended May 31, 2023

#### *Home sales revenues - Consolidated*

Home sales revenues increased by \$344.9 million (10.5%) for the year ended May 31, 2024, to \$3.6 billion from \$3.3 billion for the year ended May 31, 2023. The increase in revenues for the year ended May 31, 2024, as compared to the year ended May 31, 2023, was primarily due to an increase in the number of homes closed, partially offset by a decrease in the average sales price of homes closed.

The number of homes closed increased by 13.0% (1,025 homes) for the year ended May 31, 2024, to 8,930 from 7,905 for the year ended May 31, 2023. The increase in the number of homes closed was primarily due to the increased availability of homesites and speculative home inventory, and the improvement of cancellation rates on a consolidated basis from 16.8% for the year ended May 31, 2023, to 15.7% for the year ended May 31, 2024. The increase in closings during the year ended May 31, 2024 was also driven by an improvement in the demand for new homes as a result of adjustments in pricing and sales and financing incentives that we began offering during the fiscal year ended May 31, 2023 and continued throughout the year ended May 31, 2024.

The average sales price of homes closed decreased 2.2% to \$405,000 for the year ended May 31, 2024, from \$414,000 for the year ended May 31, 2023. The decrease in the average sales price of homes closed during the year ended May 31, 2024 is primarily the result of adjustments in pricing and increased sales and financing incentives, which directly reduce the average sales price of homes closed, that we began offering during the fiscal year ended May 31, 2023 and continued throughout the year ended May 31, 2024.

#### *Home sales revenues - East segment*

Home sales revenues for the east segment increased by \$400.2 million (30.8%) for the year ended May 31, 2024, to \$1.7 billion from \$1.3 billion for the year ended May 31, 2023. The increase in home sales revenues for the year ended May 31, 2024, as compared to the year ended May 31, 2023, was due to an increase in both the number and the average sales price of homes closed.

The number of homes closed during the year ended May 31, 2024, increased 29.2% (898 homes) as compared to the year ended May 31, 2023. The increase in closings for the east segment during the year ended May 31, 2024, compared to the year ended May 31, 2023, was primarily due to the increased availability of homesites and speculative home inventory and the improvement in the demand for new homes as a result of adjustments in pricing and sales and financing incentives that we began offering during the year ended May 31, 2023 and continued throughout the year ended May 31, 2024.

The average sales price of homes closed increased 1.2% to \$427,000 for the year ended May 31, 2024, from \$422,000 for the year ended May 31, 2023. The increase in the average sales price of homes closed in the east segment for the year ended May 31, 2024, compared to the year ended May 31, 2023, is primarily due to an increase in the number of closings in our multi-move up communities with higher sales prices.

#### *Home sales revenues - Central segment*

Home sales revenues for the central segment decreased by 2.8% (\$55.3 million) for the year ended May 31, 2024, to \$1.92 billion from \$1.97 billion for the year ended May 31, 2023. The decrease in revenues for the year ended May 31, 2024, as compared to the year ended May 31, 2023, was primarily due to a decrease in the average sales price of homes closed, partially offset by a modest increase in the number of homes closed.

The average sales price of homes closed decreased 5.4% to \$387,000 for the year ended May 31, 2024, from \$409,000 for the year ended May 31, 2023. The decrease in the average sales price of homes closed for the year ended May 31, 2024, compared to the year ended May 31, 2023, is primarily due to adjustments in pricing and sales and financing incentives made in response to changing market conditions that we began offering during the year ended May 31, 2023 and continued throughout the year ended May 31, 2024. In addition, newly opened communities in the central segment during the year ended May 31, 2024 generally offered lower initial prices and/or had higher incentive offerings compared to new community openings during the year ended May 31, 2023.

The number of homes closed during the year ended May 31, 2024 increased 2.6% (127 homes) as compared to the year ended May 31, 2023. Closings for the central segment during the year ended May 31, 2024, compared to the year ended May 31, 2023, increased primarily as a result of the increased availability of homesites and speculative home inventory and the improvement in the demand for new homes as a result of adjustments in pricing and sales and financing incentives that we began offering during the year ended May 31, 2023 and continued throughout the year ended May 31, 2024. This increase in demand from improved consumer sentiment also contributed to improved cancellation rates in the central segment during the year ended May 31, 2024, compared to the year ended May 31, 2023.

#### *Net new home orders, cancellations, and backlog - Consolidated*

Net new home orders and backlog do not have an effect on our current revenues; however, both provide important information about our future revenues and business prospects. New home orders are converted to revenues at the time of the home closing. Net new home orders increased by 544 homes for the year ended May 31, 2024, compared to the year ended May 31, 2023.

Included in net new home orders are wholesale home sales to real estate investors. Wholesale homes are sold under bulk sales agreements (see Note 1(k) to our consolidated financial statements included elsewhere in this

Annual Report). In the normal course of business, we may also elect to sell one or more homes to buyers who may be real estate investors pursuant to individual retail purchase and sale agreements, which are not included in the wholesale home sales reported herein. Sales to real estate investors are opportunistic in nature and the timing and number of sales can vary from period to period. During the years ended May 31, 2024 and 2023, we had 30 and 1,107 net wholesale home sales, respectively. The 30 net wholesale home orders during the year ended May 31, 2024 reflects the termination of a single wholesale home sales contract with a real estate investor for 70 homes that occurred during our fiscal quarter ended August 31, 2023. Excluding the wholesale home sales contracts with real estate investors, net new home orders increased 25.4% (1,621 homes) for the year ended May 31, 2024, compared to the year ended May 31, 2023. As a result, the average monthly sales per average active community, excluding wholesale home sales contracts with real estate investors, increased from 4.5 for the year ended May 31, 2023, to 4.9 for the year ended May 31, 2024. The increase in net new home orders, both including and excluding wholesale home sales contracts with real estate investors, during the year ended May 31, 2024 compared to the year ended May 31, 2023, was primarily due to the improvement in consumer demand for new homes as a result of adjustments in pricing and sales and financing incentives that we began offering during the year ended May 31, 2023 and continued throughout the year ended May 31, 2024.

Our cancellation rates (as a percentage of gross sales) improved across most of our buyer profiles during the year ended May 31, 2024, compared to the year ended May 31, 2023. The lower cancellation rates across most of our buyer profiles were primarily due to improved consumer sentiment regarding market conditions coupled with the adjustments in pricing and sales and financing incentives offered across all of our markets during the year ended May 31, 2024. As a result, excluding wholesale home sales contracts with real estate investors, which negatively impacted our consolidated cancellation rate during the year ended year ended May 31, 2024 as a result of the termination of a single wholesale home sales contract with a real estate investor for 70 homes during our fiscal quarter ended August 31, 2023, our consolidated cancellation rate improved from 18.3% for the year ended May 31, 2023, to 15.1% for the year ended May 31, 2024.

Backlog consists of homes that are under purchase contracts that have not yet closed. Backlog decreased 40.9% from 2,176 homes in backlog at May 31, 2023, to 1,286 homes in backlog at May 31, 2024. The decrease in backlog was a result of closing 890 more homes than those for which we received orders during the year ended May 31, 2024. On a consolidated basis, we received net new home orders for 8,040 homes, while closing 8,930 homes during the year ended May 31, 2024. Excluding wholesale home sales to real estate investors, backlog decreased 18.8% from 1,555 homes in backlog at May 31, 2023, to 1,262 homes in backlog at May 31, 2024.

The sales value of backlog at May 31, 2024, was \$561.8 million, a 40.6% decrease from the sales value of backlog at May 31, 2023, of \$946.3 million. Excluding wholesale home sales contracts with real estate investors, the sales value of backlog at May 31, 2024 was \$554.6 million, a 26.1% decrease from the \$750.7 million sales value of backlog excluding wholesale home sales contracts with real estate investors at May 31, 2023. The decrease in the sales value of backlog excluding wholesale home sales contracts with real estate investors, on a consolidated basis, was the result of both the overall decrease in the number of homes in backlog, excluding wholesale home sales contracts with real estate investors, as discussed above, and a decrease in the average sales price of homes in backlog, excluding wholesale home sales contracts with real estate investors, from \$483,000 at May 31, 2023, to \$439,000 at May 31, 2024. The decrease in the average sales price of homes in backlog, excluding wholesale home sales contracts with real estate investors, is primarily due to the mix of communities with homes in backlog at May 31, 2024. Of the 1,262 homes in backlog at May 31, 2024, excluding wholesale home sales contracts with real estate investors, 708 (56%) of the homes were considered move-up or multi-move-up, compared to 1,050 (68%) of the 1,555 homes in backlog at May 31, 2023.

#### *Net new home orders and backlog - East segment*

Net new home orders in the east segment increased 6.9% (215 homes) during the year ended May 31, 2024, compared to the year ended May 31, 2023. Excluding wholesale home sales contracts with real estate investors, net new home orders increased 27.7% (728 homes) during the year ended May 31, 2024, compared to the year ended May 31, 2023. Average monthly sales per average active community, excluding wholesale home sales contracts with real estate investors, increased from 4.5 for the year ended May 31, 2023 to 5.0 for year ended May 31, 2024. The increase in net new home orders, both including and excluding wholesale home sales contracts with real estate investors, during the year ended May 31, 2024 compared to the year ended May 31, 2023, was primarily due to the improvement in consumer demand for new homes as a result of adjustments in pricing and sales and financing

incentives that we began offering during the year ended May 31, 2023 and continued throughout the year ended May 31, 2024.

Backlog consisted of 478 homes at May 31, 2024, which is a 56.9% decrease from 1,109 homes in backlog at May 31, 2023. The decrease in backlog was primarily the result of the increase in the number of homes closed during the year ended May 31, 2024, as discussed above, partially offset by the increase in net new home orders during the year ended May 31, 2024, in each case compared to the year ended May 31, 2023.

The sales value of backlog at May 31, 2024, was \$211.8 million, a 59.6% decrease compared to the sales value of backlog at May 31, 2023, of \$524.3 million. Excluding wholesale home sales contracts with real estate investors, the sales value of backlog at May 31, 2024 was \$204.7 million, a 51.8% decrease from the \$424.4 million sales value of backlog excluding wholesale home sales contracts with real estate investors at May 31, 2023. The decrease in the sales value of backlog, excluding wholesale home sales contracts with real estate investors, was the result of both the overall decrease in the number of homes in backlog, excluding wholesale home sales contracts with real estate investors, as discussed above, and a decrease in the average sales price of homes in backlog, excluding wholesale home sales contracts with real estate investors, from \$531,000 at May 31, 2023, to \$451,000 at May 31, 2024. The decrease in the average sales price of homes in backlog, excluding wholesale home sales contracts with real estate investors, is primarily due to the mix of communities with homes in backlog at May 31, 2024. Of the 454 homes in backlog at May 31, 2024, excluding wholesale home sales contracts with real estate investors, 228 (50%) of the homes were considered move-up or multi-move-up, compared to 576 (72%) of the 799 homes in backlog at May 31, 2023.

#### *Net new home orders and backlog - Central segment*

Net new home orders in the central segment increased 7.5% (329 homes) during the year ended May 31, 2024, compared to the year ended May 31, 2023. Excluding wholesale home sales contracts with real estate investors, net new home orders increased 23.8% (893 homes) during the year ended May 31, 2024, compared to the year ended May 31, 2023. Average monthly sales per average active community, excluding wholesale home sales contracts with real estate investors, increased from 4.5 for the year ended May 31, 2023 to 4.9 for year ended May 31, 2024. The increase in net new home orders, both including and excluding wholesale home sales contracts with real estate investors, during the year ended May 31, 2024 compared to the year ended May 31, 2023, was primarily due to the improvement in consumer demand for new homes as a result of adjustments in pricing and sales and financing incentives that we began offering during the year ended May 31, 2023 and continued throughout the year ended May 31, 2024.

Backlog consisted of 808 homes at May 31, 2024, which is a 24.3% decrease from 1,067 homes in backlog at May 31, 2023. Excluding wholesale home sales contracts with real estate investors, backlog increased 6.9% from 756 homes in backlog at May 31, 2023 to 808 homes in backlog at May 31, 2024. The increase in backlog, excluding wholesale home sales contracts with real estate investors, is primarily the result of the increase in net new home orders, excluding wholesale home sales contracts with real estate investors, during the year ended May 31, 2024, as discussed above.

The sales value of backlog at May 31, 2024, was \$350.0 million, a 17.1% decrease over the sales value of backlog at May 31, 2023 of \$422.0 million. Excluding wholesale home sales contracts with real estate investors, the sales value of backlog at May 31, 2024 was \$349.9 million, a 7.3% increase from the \$326.2 million sales value of backlog excluding wholesale home sales contracts with real estate investors at May 31, 2023. The increase in the sales value of backlog, excluding wholesale home sales contracts with real estate investors, is due to the increase in the number of homes in backlog, excluding wholesale home sales contracts with real estate investors, as discussed above.

#### *Home sales gross margins - Consolidated*

The home sales gross margin percentage from homes closed for the year ended May 31, 2024, increased to 25.6% from 24.5% for the year ended May 31, 2023. The increase in home sales gross margin for the year ended May 31, 2024, compared to the year ended May 31, 2023, was primarily the result of a decrease in pre-acquisition cost write-offs and the cost of materials and labor, as a percentage of home sales revenues, offset, in part, by a decrease in the average sales price of homes closed and an increase in sales and financing incentives for the homes closed during the year ended May 31, 2024, compared to the year ended May 31, 2023.

Adjusted home sales gross margin percentage from homes closed for the year ended May 31, 2024 increased to 26.8% from 26.1% for the year ended May 31, 2023. This increase in the adjusted home sales gross margin percentage for the year ended May 31, 2024, compared to the year ended May 31, 2023, was primarily due to the increase in home sales gross margins, as described above.

#### *Home sales gross margins - East segment*

The home sales gross margin percentage from homes closed in the east segment for the year ended May 31, 2024 increased to 26.5% from 23.9% for the year ended May 31, 2023. The increase in home sales gross margin percentage for the year ended May 31, 2024, compared to the year ended May 31, 2023, was a result of both a modest increase in the average sales price of homes closed in the east segment and a decrease in the cost of materials and labor as a percentage of home sales revenues, offset, in part, by an increase in sales and financing incentives for the homes closed in the east segment during year ended May 31, 2024.

#### *Home sales gross margins - Central segment*

The home sales gross margin percentage from homes closed in the central segment for the year ended May 31, 2024 decreased to 24.8% from 25.0% for the year ended May 31, 2023. The decrease in home sales gross margin percentage for the year ended May 31, 2024, compared to the year ended May 31, 2023, was a result of a decrease in the average sales price of homes closed in the central segment, primarily driven by pricing adjustments and an increase in sales and financing incentives for the homes closed in the central segment during the year ended May 31, 2024.

#### *Selling, general and administrative expenses*

Selling, general and administrative expense ("SG&A") totaled \$484.8 million for the year ended May 31, 2024, compared to \$402.7 million for the year ended May 31, 2023. The increase in SG&A for the year ended May 31, 2024, as compared to the year ended May 31, 2023, was primarily due to an increase in the number of home closings and an increase in the number of homes closed with outside sales agents, as well as higher salary and benefit related compensation expenses, and increases in advertising and marketing expenses. As a result of the increase in SG&A for the year ended May 31, 2024, compared to the year ended May 31, 2023, SG&A as a percentage of home sales revenues increased to 13.4% for the year ended May 31, 2024, from 12.3% for the year ended May 31, 2023.

#### *Land sales*

We periodically elect to sell parcels of land or lots. We had \$30.3 million and \$4.0 million in sales of land and lots during the years ended May 31, 2024 and 2023, respectively.

#### *Net income*

Net income increased \$51.7 million for the year ended May 31, 2024, as compared to the year ended May 31, 2023. The increase in net income for the year ended May 31, 2024, as compared to the year ended May 31, 2023, is primarily attributable to the increase in home sales revenues from the increase in the number of homes closed during the year ended May 31, 2024, as compared to the year ended May 31, 2023, and the higher gross margin percentage for the year ended May 31, 2024, as compared to the year ended May 31, 2023, partially offset by the increase in SG&A as a percentage of home sales revenues, as discussed above.

## **Liquidity and Capital Resources**

### *Overview*

We currently fund our operations with proceeds from the sales of homes and land, borrowings under our Sixth Amended and Restated Credit Agreement (as amended, the "Restated Revolver"), and long-term senior note financing. As we utilize our capital resources and liquidity to fund the growth of our business, we monitor our balance sheet leverage ratios to ensure that we maintain reasonable levels. We also monitor current and expected operational requirements, as well as financial market conditions, to evaluate accessing other available financing sources.

Over the next twelve months, we expect our principal uses of liquidity and capital resources will be to fund our short-term working capital obligations, land and lot purchases, land development, home construction, and overhead expenditures, interest costs, and tax and non-tax distributions to our Members. Beyond the next twelve months, we believe our principal demand for funds will be consistent with our short-term uses, as well as repayment or refinancing of our Restated Revolver and senior notes, with the first maturity of such senior notes not occurring until calendar year 2028.

The Company's total liquidity, including cash, cash equivalents, restricted cash, and available additional borrowing capacity under our Restated Revolver, was \$863.5 million as of May 31, 2024. Based on our existing financial condition and credit relationships, we believe that our operations and capital resources are sufficient to provide for our current short-term and foreseeable long-term capital needs. However, we continue to evaluate the impact of market conditions on our liquidity and will consider, as appropriate, additional financing opportunities.

The total debt to total capitalization ratio consists of total debt divided by total capitalization (debt plus Members' equity). Our ratio of total debt to total capitalization improved to 42.0% at May 31, 2024, from 46.5% at May 31, 2023. The net debt to net capitalization ratio consists of net debt (total debt less cash, cash equivalents, and restricted cash) divided by net capitalization (net debt plus Members' equity). Our ratio of net debt to net capitalization improved to 25.2% at May 31, 2024, from 25.7% at May 31, 2023.

### Material Cash Requirements

Our material cash requirements from known contractual obligations under our debt agreements and lease payments under operating leases as of May 31, 2024, are presented below (in thousands):

|   | Total              | Due in Fiscal Year |                   |                   |                   |
|---|--------------------|--------------------|-------------------|-------------------|-------------------|
|   |                    | Less Than One Year | 1-3 Years         | 3-5 Years         | More Than 5 Years |
| 6.625% Senior Notes due 2028 <sup>(1)</sup> | \$ 250,000         | \$ —               | \$ —              | \$ 250,000        | \$ —              |
| 4.625% Senior Notes due 2029 <sup>(2)</sup> | \$ 350,000         | —                  | —                 | —                 | 350,000           |
| 4.625% Senior Notes due 2030 <sup>(3)</sup> | \$ 400,000         | —                  | —                 | —                 | 400,000           |
| Note payable <sup>(4)</sup>                 | \$ 4,946           | —                  | 4,946             | —                 | —                 |
| Interest <sup>(1)(2)(3)(4)</sup>            | \$ 266,802         | 51,547             | 102,723           | 85,938            | 26,594            |
| Operating leases <sup>(5)</sup>             | \$ 18,712          | 4,775              | 8,146             | 4,590             | 1,201             |
|   | <u>\$1,290,460</u> | <u>\$ 56,322</u>   | <u>\$ 115,815</u> | <u>\$ 340,528</u> | <u>\$ 777,795</u> |

- (1) Interest on the 2028 Senior Notes accrues at a rate of 6.625% per annum, payable semiannually in arrears on January 15 and July 15 of each year.
- (2) Interest on the 2029 Senior Notes accrues at a rate of 4.625% per annum, payable semiannually in arrears on February 1 and August 1 of each year.
- (3) Interest on the 2030 Senior Notes accrues at a rate of 4.625% per annum, payable semiannually in arrears on April 1 and October 1 of each year.
- (4) Interest on the note payable accrues at a rate of 6.00% per annum, payable quarterly in arrears on April 8, July 8, September 8, and December 8 of each year.
- (5) Includes implicit amounts for interest.

At May 31, 2024, we controlled 64,932 lots. Of the 64,932 lots controlled, we owned 17%, or 11,044 lots, and 83%, or 53,888 lots, were under contract. In the ordinary course of business, we enter into purchase and option agreements in order to procure land for the construction of homes in the future. At May 31, 2024, these agreements had an aggregate remaining purchase price of \$2.8 billion, net of deposits of \$338.9 million. In addition, we had purchase and option agreements recorded under Accounting Standards Codification ("ASC") Topic 606, *Revenue from Contracts with Customers* ("ASC 606"), or ASC Subtopic 470-40, *Product Financing Arrangements* ("ASC 470-40") with an aggregate remaining purchase price of \$673.4 million and cash deposits of \$150.5 million. Pursuant to these land purchase and land option agreements, we generally provide a deposit to the seller as consideration for the right, but not the obligation, to purchase land at different times in the future, usually at predetermined prices. In certain instances, we are required under applicable accounting standards to record the land under option as if we own it.

### *Senior Unsecured Revolving Credit Facility*

On June 12, 2024, the Company entered into the Second Amendment to the Restated Revolver, which amended the Restated Revolver, dated as of February 2, 2021. The Second Amendment to the Restated Revolver, among other changes, (i) increased the commitments thereunder from \$350.0 million to \$445.0 million, (ii) extended the maturity from January 28, 2026 to June 12, 2028, (iii) increased the capacity available for letters of credit from \$50.0 million to \$75.0 million and (iv) adjusted certain covenants and pricing margin spreads. The Restated Revolver provides for, among other things, up to \$75.0 million available for the issuance of letters of credit and up to \$20.0 million available for swingline loans.

Interest accrues on borrowings under the Restated Revolver at a Secured Overnight Financing Rate ("SOFR") or alternative base rate, in each case plus an applicable margin that varies based upon the leverage ratio of the Company from time to time.

Availability under the Restated Revolver is based upon a borrowing base formula, determined by applying certain advance rates to certain asset types provided for in the borrowing base.

The Restated Revolver contains affirmative and negative covenants that are customary for credit agreements of this nature, including (i) a minimum level of Tangible Net Worth, (ii) a maximum Leverage Ratio, (iii) a minimum Interest Coverage Ratio, and (iv) a minimum liquidity requirement. At May 31, 2024, the Company was in compliance with all of the covenants in the Restated Revolver.

The Company did not utilize the Restated Revolver to fund operations during the year ended May 31, 2024. As of May 31, 2024, the Company had no borrowings outstanding under the Restated Revolver and available borrowing capacity of \$327.0 million taking into account \$23.0 million of letters of credit outstanding.

### *Senior Note Offerings and Repayments*

On January 23, 2020, Ashton Woods and Ashton Woods Finance Co., a wholly owned subsidiary of Ashton Woods ("Finance Co.", and together with Ashton Woods, the "Companies"), issued and sold, at an issue price of 100%, \$250.0 million aggregate principal amount of their 6.625% Senior Notes due 2028 (the "2028 Notes") through a private placement to persons reasonably believed to be qualified institutional buyers pursuant to Rule 144A and in offshore transactions pursuant to Regulation S, promulgated under the Securities Act of 1933, as amended (the "Securities Act"). Interest on the 2028 Notes is payable semi-annually in cash in arrears on January 15 and July 15 of each year. The 2028 Notes will mature on January 15, 2028. The 2028 Notes are guaranteed by substantially all of the Company's subsidiaries and have terms substantially similar to the Companies' 4.625% Senior Notes due 2029 (the "2029 Notes") and 4.625% Senior Notes due 2030 (the "2030 Notes").

On August 2, 2021, the Companies issued and sold, at an issue price of 100.00%, \$350 million aggregate principal amount of their 2029 Notes through a private placement to persons reasonably believed to be qualified institutional buyers pursuant to Rule 144A and in offshore transactions pursuant to Regulation S, promulgated under the Securities Act. Interest on the 2029 Notes is payable semi-annually in cash in arrears on February 1 and August 1 of each year. The 2029 Notes will mature on August 1, 2029. The 2029 Notes are guaranteed by substantially all of the Company's subsidiaries and have terms substantially similar to the 2028 Notes and 2030 Notes.

On September 23, 2021, the Companies issued and sold, at an issue price of 100.00%, \$300 million aggregate principal amount of their 2030 Notes through a private placement to persons reasonably believed to be qualified institutional buyers pursuant to Rule 144A and in offshore transactions pursuant to Regulation S, promulgated under the Securities Act. Interest on the 2030 Notes is payable semi-annually in cash in arrears on April 1 and October 1 of each year. The 2030 Notes will mature on April 1, 2030. The 2030 Notes are guaranteed by substantially all of the Company's subsidiaries and have terms substantially similar to the 2028 Notes and 2029 Notes.

On January 27, 2022, the Companies issued and sold, at an issue price of 97.500% plus accrued and unpaid interest from September 23, 2021, an additional \$100 million aggregate principal amount of their 2030 Notes through a private placement to persons reasonably believed to be qualified institutional buyers pursuant to Rule 144A and in offshore transactions pursuant to Regulation S, promulgated under the Securities Act. The Notes represent a further issuance of the Companies' 2030 Notes.

### *Note Payable*

On January 8, 2024, the Company issued a \$4.9 million note payable to an unaffiliated third party which matures on January 8, 2026. The note payable has an interest rate of 6.00%. The note is collateralized by the land to which it relates and has no recourse to any other assets or the Company. As of May 31, 2024, the outstanding note payable balance, including accrued interest, totaled \$5.0 million.

Our debt obligations are fully discussed in Note 7 to our consolidated financial statements as of May 31, 2024.

### *Letters of Credit and Surety Bonds*

In the ordinary course of business, we provide letters of credit and surety bonds to third parties to secure performance and provide deposits under various contracts and commitments. At May 31, 2024, we had letters of credit and surety bonds outstanding of \$23.0 million and \$255.8 million, respectively. As of May 31, 2024, we had \$27.0 million of unused letter of credit capacity under the Restated Revolver.

### *Off-Balance-Sheet Arrangements*

As of May 31, 2024, we had an investment in one land development joint venture in which we have a non-controlling interest. We account for our interest in this joint venture under the equity method. Our share of profits from lots we purchase from the joint venture is deferred until we close on the home.

As of May 31, 2024, we had investments in two mortgage joint ventures in which the Company offers or intends to offer residential mortgage services to its homebuyers and the public at large in all of its operating divisions. The Company has a non-controlling interest in each of the joint ventures. We account for our interests in the mortgage joint ventures under the equity method. Our share of profits is included within equity in earnings of unconsolidated entities in the consolidated statements of income.

As of May 31, 2024, we had an investment in a construction materials joint venture that acquires, sells, and distributes lumber and other construction materials to the joint venture's members, including the Company, for use in the construction of homes in Dallas. The Company has a non-controlling interest in this joint venture. We account for our interest in this joint venture under the equity method. Our share of profits is included within equity in earnings of unconsolidated entities in the consolidated statements of income.

### *Operating cash flows*

Net cash provided by operating activities for the year ended May 31, 2024, was \$196.7 million compared to \$469.8 million of net cash provided by operating activities for the year ended May 31, 2023. The primary sources of funds from operations are from the closing of homes. The decrease in net cash provided by operating activities for the year ended May 31, 2024, was primarily due to an increase in the capital invested for inventory, including new land investments and the construction of additional homes.

### *Investing cash flows*

Net cash used in investing activities was \$15.4 million for the year ended May 31, 2024, and \$10.1 million for the year ended May 31, 2023. Net cash used in investing activities for the year ended May 31, 2024 was primarily to furnish and/or update furnishings in model homes and community sales offices.

### *Financing cash flows*

Net cash used in financing activities was \$247.0 million for the year ended May 31, 2024, compared to \$344.3 million of cash used in financing activities for the year ended May 31, 2023. The funds used in financing activities during the year ended May 31, 2024 primarily consisted of tax and non-tax distributions to our Members of \$127.9 million and \$126.8 million, respectively, offset, in part, by \$7.7 million of net proceeds from real estate not owned activities. At May 31, 2024, we had no outstanding borrowings under our Restated Revolver and available additional borrowing capacity of \$327.0 million based on outstanding letters of credit and the borrowing base formula.

## Inventory

As of May 31, 2024, we had the following owned homes in our reportable segments (in units):

|               | Homes Under Construction |                       |            | Completed Homes |                       |            | Total Homes  |
|---------------|--------------------------|-----------------------|------------|-----------------|-----------------------|------------|--------------|
|               | Unsold                   | Models <sup>(1)</sup> | Sold       | Unsold          | Models <sup>(2)</sup> | Sold       |              |
| East          | 850                      | 14                    | 242        | 228             | 73                    | 207        | 1,614        |
| Central       | 1,176                    | 5                     | 443        | 302             | 94                    | 295        | 2,315        |
| Company total | <u>2,026</u>             | <u>19</u>             | <u>685</u> | <u>530</u>      | <u>167</u>            | <u>502</u> | <u>3,929</u> |

(1) Includes 7 models under the Ashton Woods brand name and 12 sales offices under the Starlight Homes brand name.

(2) Includes 97 models under the Ashton Woods brand name and 70 sales offices under the Starlight Homes brand name.

As of May 31, 2023, we had the following owned homes in our reportable segments (in units):

|               | Homes Under Construction |                       |              | Completed Homes |                       |            | Total Homes  |
|---------------|--------------------------|-----------------------|--------------|-----------------|-----------------------|------------|--------------|
|               | Unsold                   | Models <sup>(1)</sup> | Sold         | Unsold          | Models <sup>(2)</sup> | Sold       |              |
| East          | 714                      | 14                    | 640          | 162             | 62                    | 117        | 1,709        |
| Central       | 1,089                    | 8                     | 633          | 142             | 74                    | 250        | 2,196        |
| Company total | <u>1,803</u>             | <u>22</u>             | <u>1,273</u> | <u>304</u>      | <u>136</u>            | <u>367</u> | <u>3,905</u> |

(1) Includes 12 models under the Ashton Woods brand name and 10 sales office under the Starlight Homes brand name.

(2) Includes 78 models under the Ashton Woods brand name and 58 sales offices under the Starlight Homes brand name.

As of May 31, 2024 and 2023, the cost of homes under construction and finished homes in inventory consisted of the following (in thousands):

|   | As of May 31,     |                   |
|---|-------------------|-------------------|
|   | 2024              | 2023              |
| Sold homes                                  | \$ 330,426        | \$ 403,182        |
| Unsold homes                                | 558,445           | 398,726           |
| Model homes                                 | 59,612            | 48,678            |
| Homes under construction and finished homes | <u>\$ 948,483</u> | <u>\$ 850,586</u> |

As of May 31, 2024 and 2023, we had the following unsold homes in inventory (in units):

|                               | As of May 31, |              |
|-------------------------------|---------------|--------------|
|                               | 2024          | 2023         |
| Entry-Level - Starlight Homes | 1,386         | 1,235        |
| Entry-Level - Ashton Woods    | 103           | 81           |
| Move-Up                       | 1,012         | 743          |
| Multi-Move-Up                 | 55            | 48           |
| Consolidated                  | <u>2,556</u>  | <u>2,107</u> |

As of May 31, 2024, we controlled the following residential homes and lots (in units):

|                                | Total Homes  | Finished Lots | Land Under Development | Land Held for Future Development | Total Owned   | Total Under Option | Total Controlled |
|--------------------------------|--------------|---------------|------------------------|----------------------------------|---------------|--------------------|------------------|
| East                           | 1,614        | 1,782         | 2,680                  | 255                              | 4,717         | 28,046             | 32,763           |
| Central                        | 2,315        | 1,973         | 1,946                  | 2,408                            | 6,327         | 25,842             | 32,169           |
| <b>Total Company</b>           | <b>3,929</b> | <b>3,755</b>  | <b>4,626</b>           | <b>2,663</b>                     | <b>11,044</b> | <b>53,888</b>      | <b>64,932</b>    |
| Percentage of total controlled |              | 5.8 %         | 7.1 %                  | 4.1 %                            | 17.0 %        | 83.0 %             | 100.0 %          |

As of May 31, 2023, we controlled the following residential homes and lots (in units):

|                                | Total Homes  | Finished Lots | Land Under Development | Residential Land Held for Future Development | Total Owned   | Total Under Option | Total Controlled |
|--------------------------------|--------------|---------------|------------------------|--|---------------|--------------------|------------------|
| East                           | 1,709        | 1,519         | 2,824                  | 108  | 4,451         | 17,095             | 21,546           |
| Central                        | 2,196        | 1,703         | 2,497                  | 4,623  | 8,823         | 20,239             | 29,062           |
| <b>Total Company</b>           | <b>3,905</b> | <b>3,222</b>  | <b>5,321</b>           | <b>4,731</b>                                 | <b>13,274</b> | <b>37,334</b>      | <b>50,608</b>    |
| Percentage of total controlled |              | 6.4 %         | 10.5 %                 | 9.3 %  | 26.2 %        | 73.8 %             | 100.0 %          |

In addition to the 11,044 lots we owned, we controlled, through the use of purchase and option agreements, 53,888 lots at May 31, 2024. Purchase and option agreements that did not require consolidation under ASC 810, *Consolidation*, ASC 606, or ASC 470-40 at May 31, 2024 had an aggregate remaining purchase price of \$2.8 billion. In connection with these agreements, we had cash deposits of \$338.9 million at May 31, 2024. In addition, we had purchase and option agreements recorded under ASC 606 or ASC 470-40 with an aggregate remaining purchase price of \$673.4 million and cash deposits of \$150.5 million (see Note 4 to our consolidated financial statements included elsewhere in this report) as of May 31, 2024.

During the year ended May 31, 2024, we acquired 7,014 lots for a total purchase price of \$703.6 million, spent \$237.5 million on land development, and spent \$12.8 million to furnish and/or update furnishings in model homes and sales offices.

### Seasonality and inflation

Our historical quarterly results of operations have tended to be impacted by the seasonal nature of the homebuilding industry. We have historically experienced increases in revenues and cash flow from operations during the fourth quarter of each fiscal year based on the timing of home closings. Any period of high inflation is likely to have an adverse effect on us and the homebuilding industry in general since it may contribute to higher land, financing, labor, and construction costs. We attempt to pass on at least a portion of the cost increases to our homebuyers via increased sales prices; however, we may be limited in our ability to increase our prices, if at all. Further, higher residential mortgage interest rates may accompany inflation and affect the affordability of mortgage financing for homebuyers. If we are unable to increase our sales prices to compensate for any increased costs, or if residential mortgage interest rates continue to stay elevated or increase further and continue to affect the ability or desire of potential homebuyers to obtain financing for their home purchases, our results of operations will likely be adversely affected.

Our operations are also affected by seasonality in cash use. Our cash needs are generally higher from January to April each year as we complete the spring building cycle.

## Critical accounting policies and estimates

### *General*

The preparation of financial statements in conformity with GAAP requires us to make decisions based upon estimates, assumptions, and factors we consider relevant to the circumstances. Such decisions include the selection of applicable accounting principles and the use of judgment in their application, the results of which impact reported amounts and disclosures. Some of our critical accounting policies require the use of judgment in their application or require estimates of inherently uncertain matters. Changes in future economic conditions or other business circumstances may affect the outcomes of our estimates and assumptions. Accordingly, actual results could differ materially from those anticipated. In instances where alternative methods of accounting are permissible under GAAP, we have chosen the method that most appropriately reflects the nature of our business, the results of our operations and our financial condition, and have consistently applied those methods over each of the periods presented in the financial statements.

A summary of the significant accounting policies followed in the preparation of the financial statements is contained in our audited Consolidated Financial Statements for the three-year period ended May 31, 2024. Other footnotes in those financial statements describe various elements of the financial statements and the assumptions on which specific amounts were determined. Listed below are those accounting policies and underlying estimates and judgments that we believe are critical and require the use of complex judgment in their application.

### *Revenue recognition*

With respect to home sales revenues, revenue from a home sale is recognized when we have satisfied the performance obligation in the home sales contract, which is generally at the time of the closing of each sale, when title to and possession of the property are transferred to the buyer. The revenue recognized for each home sale includes the base sales price of the home, as well as any purchased options and upgrades and is reduced for any sales price and financing incentives. Our performance obligation to deliver the agreed-upon home is generally satisfied in less than one year from the original contract date. Home sale contract assets consist of cash from home closings in transit or held in escrow for our benefit, which is typically received within two days of the home closing. There were no home sale contract assets at May 31, 2024. Home sale contract assets totaled \$1.5 million at May 31, 2023 and are classified as receivables, net in the consolidated balance sheets. Home sale contract liabilities include customer deposit liabilities related to sold but undelivered homes and wholesale customer deposit liabilities to secure the purchase of homes or land in future communities or future phases of existing communities, which totaled \$21.4 million and \$43.8 million at May 31, 2024 and 2023, respectively. Of the customer deposit liabilities at May 31, 2023, \$37.1 million was recognized as revenue during the year ended May 31, 2024 upon the closing of the related homes. See Note 1(m) to our consolidated financial statements included elsewhere in this Annual Report for additional discussion of warranties and obligations associated with home sales revenue.

With respect to land sales revenues, we periodically elect to sell parcels of land or lots. These land and lot sales are generally outright sales of specified land parcels with cash consideration due on the closing date, which is generally when performance obligations are satisfied. Land sale contract assets consist of cash from closed land sales in transit or held in escrow for our benefit, which is typically received within two days of closing on the land sale. Land sale contract assets are classified as receivables, net in the consolidated balance sheets. Land sale contract liabilities consist of customer deposit liabilities related to land parcels under contract for sale. There were no land sale contract assets or liabilities at May 31, 2024 and 2023.

Financial services and other revenues, financial services revenues, which are not within the scope of ASC 606, primarily consist of title premium income earned from the provision of title services for homebuyers and in support of our operations. Other revenues consists of revenue from forfeited customer deposits that is recognized upon cancellation of the home sales contract when the Company is contractually entitled to retain the deposit, other miscellaneous customer revenue that is recognized when the related performance obligation is satisfied, and revenue from fee development, development oversight, and/or construction agreements (collectively, “fee build arrangements”) entered into by the Company with third-party property owners. In accordance with ASC 606, the Company applies the percentage-of-completion method, using the cost-to-cost approach, to recognize revenue on its fee build arrangements as it most accurately measures the progress of our efforts in satisfying our obligations within the fee build arrangements contract. Under this approach, revenue is earned in proportion to total costs incurred divided by total costs expected to be incurred plus the applicable fee. In the course of providing fee build

arrangements, the Company routinely subcontracts for services and incurs other direct costs. These costs are typically passed through to the property owners and, in accordance with GAAP, are included in the Company's financial services and other revenues and cost of sales - financial services and other revenues on the consolidated statements of income.

ASC 606 provides certain practical expedients that limit some accounting treatments and disclosure requirements. Accordingly, we do not disclose the value of unsatisfied performance obligations for contracts with an original expected length of one year or less. As of May 31, 2024, the expected revenue to be recognized relating to unsatisfied performance obligations for contracts with an original expected length greater than one year is \$126.9 million, all of which is related to fee build arrangements pursuant to agreements entered into by the Company with either an affiliate of certain of the beneficial owners of the Company's equity or their affiliates (individually and collectively, the "Investors") or third-party property owners. We expect to recognize the revenue relating to unsatisfied performance obligations for contracts with an original expected length greater than one year by the end of fiscal year 2027.

#### *Inventories and cost of sales*

In addition to the costs of direct land acquisition, land development, and home construction, inventory costs include interest, real estate taxes, and indirect overhead costs incurred during development and home construction. The Company uses the specific identification method for the purpose of accumulating home construction costs. Cost of sales for homes closed includes the specific construction costs of each home (both incurred and estimated to be incurred) and all allocated land acquisition, land development, and related costs based upon the total number of homes expected to be closed in each community. Any changes to the estimated total development costs subsequent to the initial home closings in a community are allocated to the remaining homes in the community.

When a home is closed, the Company generally has not yet recorded all incurred costs necessary to complete the home. Each month, the Company records as a liability and a charge to cost of sales - homes the amount it estimates will ultimately be paid related to completed homes that have been closed as of the end of that month. The Company compares its updated home construction budgets to actual recorded costs to estimate the additional costs remaining to be paid on each closed home. The Company monitors the accuracy of each month's accrual by comparing actual costs paid on closed homes in subsequent months to the amount accrued. Actual costs to be paid on closed homes in the future could differ from the current estimate.

Inventory is stated at cost, unless the carrying amount is determined not to be recoverable, in which case the inventory is written down to fair value in accordance with Financial Accounting Standards Board ("FASB") ASC Subtopic 360-10, *Property, Plant and Equipment* ("ASC 360-10"). The Company reviews its inventory in accordance with ASC 360-10, which requires long-lived assets to be assessed for impairment when facts and circumstances indicate an impairment may exist. On a quarterly basis, we assess our inventory for indicators of impairment at the community level (asset group). To identify indicators of impairment, management evaluates, among other things, the actual gross margins for homes closed and the estimated gross margins for homes sold in backlog (representing the number or value of sales that have not yet closed, net of cancellations) and future home sales for each community. If an indicator of impairment is identified for a community, the Company utilizes an undiscounted future cash flow model to conclude whether the cost of the inventory is recoverable. When the results of the undiscounted future cash flows are less than the carrying value of the community, an asset impairment must be recognized in the consolidated financial statements as a component of cost of sales. The amount of the impairment is calculated by subtracting the estimated fair value of the community from the carrying value. ASC 360-10 also requires that assets held for sale be stated at the lower of cost or fair value, less costs to sell. Accordingly, land held for sale is stated at the lower of accumulated cost or fair value, less costs to sell.

In order for management to identify indicators of impairment and assess the recoverability, and where necessary, the fair value of its real estate assets, certain assumptions must be made that are highly subjective and susceptible to change. Significant assumptions utilized, among others, include the actual gross margins for homes closed, the estimated gross margins for homes sold in backlog, future home sales prices, cost of sales, including levels of sales incentives, the monthly rate of sales, discount rates, and profit margins, which are critical in determining the fair value of the Company's real estate inventory assets. Given the historical variability in the homebuilding industry cycle, the Company is of the view that the valuation of homebuilding inventories involves uncertainty and is sensitive to changes in economic conditions, such as interest rates, inflation, the availability of credit, and unemployment levels. Changes in these economic conditions could materially affect the projected home sales prices,

the level of sales incentives, the costs to develop land and construct homes, and the monthly rate of sales. Because of these potential changes in economic and market conditions, in conjunction with the assumptions and estimates required of management in valuing inventory, actual results could differ materially from management's assumptions and may require material inventory impairments to be recorded in the future.

Based on the Company's review of its inventory for impairment, inventory impairment charges of \$0.3 million, \$0.4 million, and \$34.1 thousand were recognized for the years ended May 31, 2024, 2023, and 2022, respectively. The impairment charges of \$0.3 million during the year ended May 31, 2024 consisted of \$0.2 million of impairments on homes in inventory, which is included as a component of cost of sales – homes in the consolidated statements of income, and \$0.1 million of impairments on land that was held for sale, which is included as a component of cost of sales – land in the consolidated statements of income. The impairment charges of \$0.4 million during the year ended May 31, 2023 consisted of \$0.2 million of impairments on homes in inventory, which is included as a component of cost of sales – homes in the consolidated statements of income, and \$0.2 million of impairments on land that was held for sale, which is included as a component of cost of sales – land in the consolidated statements of income. The impairment charges of \$34.1 thousand on homes in inventory during the year ended May 31, 2022 are included as a component of cost of sales – homes in the consolidated statements of income. There have been no material changes in the accounting methodology we use to assess our real estate assets for impairment during the past three fiscal years.

#### *Deposits and pre-acquisition costs*

Deposits and pre-acquisition costs related to purchase agreements are capitalized when paid and classified in the consolidated balance sheets as deposits on real estate under option or contract (for deposits) and other assets (for pre-acquisition costs) until the related land is acquired. These costs are transferred to inventory at the time the land or lots are acquired. Alternatively, in the case of off-balance sheet financing arrangements, pre-acquisition costs are transferred to inventory simultaneous to executing the option agreement to acquire land or lots. Nonrefundable deposits and pre-acquisition costs are charged to expense when the real estate purchase is no longer considered probable. If the Company intends to terminate a purchase agreement, it records a charge to earnings for the costs associated with the purchase agreement in the period such a decision is made. This expense is included as a component of cost of sales – homes in the consolidated statements of income and totaled \$2.2 million, \$12.4 million, and \$1.1 million for the years ended May 31, 2024, 2023, and 2022, respectively.

#### *Warranty liabilities*

Warranty liabilities are initially established on a per home basis by charging cost of sales - homes and establishing a warranty liability for each home delivered to cover expected costs of materials and labor during the warranty period. The amounts accrued are based on management's estimate of expected warranty-related costs under all unexpired warranty obligation periods. The Company's warranty liability is based upon historical warranty cost experience in each operating division and is adjusted on a quarterly basis to reflect qualitative risks associated with the types of homes built and the geographic areas in which they are built. Our analysis at the operating division level considers market specific factors, such as historical warranty expense, the number of home closings, the prices of homes, product mix, and other data in estimating our warranty liability. In addition, our analysis also factors in the existence of any non-recurring or community-specific warranty matters that might not be contemplated in our historical data and trends that may need to be separately estimated based on management's judgment of the ultimate cost of repair for that specific issue. While we believe that our current warranty reserve is adequate, there can be no assurances that historical data and trends will accurately predict our actual warranty costs or that future developments might not lead to a material change in the accrual.

We have not made any material changes in our methodology or significant assumptions used to establish our warranty liability during the past three fiscal years. The Company's warranty liability is included in other liabilities in the consolidated balance sheets.

#### **Transactions with related parties**

See Note 11 to our consolidated financial statements as of May 31, 2024 for transactions with related parties.

## **Item 7A. *Quantitative and Qualitative Disclosures About Market Risk***

We maintain a mix of variable-rate and fixed-rate debt and our primary market risk exposure for these financial instruments relates to fluctuations in interest rates, which include changes in the U.S. Treasury, SOFR, and other similar reference rates. For our variable-rate debt, our primary exposure is in interest expense.

The borrowings under the Restated Revolver accrue interest at a variable rate. As of May 31, 2024, we had no outstanding borrowings under the Restated Revolver.

## **Item 8. *Financial Statements and Supplementary Data***

The audited financial statements are presented on pages 53 through 82.



## Report of Independent Auditors

The Members of Ashton Woods USA L.L.C.

### Opinion

We have audited the consolidated financial statements of Ashton Woods USA L.L.C. (the Company), which comprise the consolidated balance sheets as of May 31, 2024 and 2023, and the related consolidated statements of income, changes in members' equity and cash flows for each of the three years in the period ended May 31, 2024, and the related notes (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company at May 31, 2024 and 2023, and the results of its operations and its cash flows for each of the three years in the period ended May 31, 2024 in accordance with accounting principles generally accepted in the United States of America.

### Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will

always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

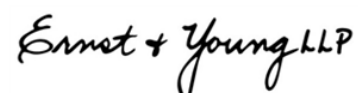
We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Other Information**

Management is responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

July 16, 2024



**ASHTON WOODS USA L.L.C.**  
**CONSOLIDATED BALANCE SHEETS**  
(In thousands)

|  | <u>May 31,</u><br><u>2024</u> | <u>May 31,</u><br><u>2023</u> |
|--|-------------------------------|-------------------------------|
| <b>Assets:</b>                                   |                               |                               |
| Cash and cash equivalents                        | \$ 536,444                    | \$ 593,177                    |
| Restricted cash                                  | 45                            | 8,976                         |
| Receivables, net                                 | 90,812                        | 84,819                        |
| Inventory  | 1,713,029                     | 1,488,809                     |
| Real estate not owned                            | 429,117                       | 243,931                       |
| Property and equipment, net                      | 15,303                        | 12,272                        |
| Investments in unconsolidated entities           | 12,732                        | 8,463                         |
| Deposits on real estate under option or contract | 338,865                       | 298,690                       |
| Other assets                                     | 58,646                        | 44,233                        |
| Total assets                                     | <u>\$ 3,194,993</u>           | <u>\$ 2,783,370</u>           |
| <b>Liabilities and members' equity:</b>          |                               |                               |
| <b>Liabilities:</b>                              |                               |                               |
| Accounts payable                                 | \$ 179,079                    | \$ 181,606                    |
| Other liabilities                                | 334,428                       | 249,221                       |
| Customer deposits                                | 21,414                        | 43,756                        |
| Liabilities related to real estate not owned     | 278,572                       | 169,146                       |
| Debt   | 994,592                       | 987,400                       |
| Total liabilities                                | <u>1,808,085</u>              | <u>1,631,129</u>              |
| <b>Commitments and contingencies (Note 15)</b>   |                               |                               |
| <b>Members' equity</b>                           | <u>1,386,908</u>              | <u>1,152,241</u>              |
| Total liabilities and members' equity            | <u>\$ 3,194,993</u>           | <u>\$ 2,783,370</u>           |

*See accompanying notes to consolidated financial statements.*

**ASHTON WOODS USA L.L.C.**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(In thousands)

|   | Year ended May 31, |                   |                   |
|---|--------------------|-------------------|-------------------|
|   | 2024               | 2023              | 2022              |
| <b>Revenues:</b>                              |                    |                   |                   |
| Home sales                                    | \$ 3,615,575       | \$ 3,270,644      | \$ 3,220,644      |
| Land sales                                    | 30,284             | 4,043             | 8,686             |
| Financial services and other revenues         | 57,179             | 50,824            | 43,699            |
|   | <u>3,703,038</u>   | <u>3,325,511</u>  | <u>3,273,029</u>  |
| <b>Cost of sales:</b>                         |                    |                   |                   |
| Homes   | 2,690,556          | 2,468,088         | 2,314,756         |
| Land  | 27,230             | 2,913             | 7,919             |
| Financial services and other revenues         | 29,994             | 31,689            | 27,594            |
|   | <u>2,747,780</u>   | <u>2,502,690</u>  | <u>2,350,269</u>  |
| Gross profit                                  | 955,258            | 822,821           | 922,760           |
| <b>Other expense (income):</b>                |                    |                   |                   |
| Selling, general and administrative           | 484,773            | 402,688           | 371,502           |
| Interest expense                              | 5,583              | 2,739             | 566               |
| Depreciation and amortization                 | 9,874              | 6,542             | 7,335             |
| Loss from early extinguishment of debt        | —                  | —                 | 45,669            |
| Other income, net                             | (14,116)           | (10,183)          | (1,462)           |
|   | <u>486,114</u>     | <u>401,786</u>    | <u>423,610</u>    |
| Equity in earnings of unconsolidated entities | 15,664             | 12,119            | 12,347            |
| Net income                                    | <u>\$ 484,808</u>  | <u>\$ 433,154</u> | <u>\$ 511,497</u> |

*See accompanying notes to consolidated financial statements.*

**ASHTON WOODS USA L.L.C.**  
**CONSOLIDATED STATEMENTS OF CHANGES IN MEMBERS' EQUITY**  
**(In thousands)**

|  | Class A<br>interest | Class B<br>interests | Class C<br>interests | Class D<br>interests | Total<br>Members'<br>equity |
|--|---------------------|----------------------|----------------------|----------------------|-----------------------------|
| <b>Members' equity at May 31, 2021</b>   | \$ 247,072          | \$ 57,002            | \$ 346,735           | \$ —                 | \$ 650,809                  |
| Net income   | 199,038             | 48,916               | 263,543              | —                    | 511,497                     |
| Non-tax distributions  | (13,619)            | (3,347)              | (18,033)             | —                    | (34,999)                    |
| Tax distributions  | (39,117)            | (9,614)              | (51,795)             | —                    | (100,526)                   |
| Equity-based compensation  | —                   | —                    | —                    | 97                   | 97                          |
| <b>Members' equity at May 31, 2022</b>   | \$ 393,374          | \$ 92,957            | \$ 540,450           | \$ 97                | \$ 1,026,878                |
| Net income   | 168,552             | 41,424               | 223,178              | —                    | 433,154                     |
| Non-tax distributions  | (61,094)            | (15,014)             | (80,892)             | —                    | (157,000)                   |
| Tax distributions  | (59,132)            | (14,532)             | (78,296)             | —                    | (151,960)                   |
| Equity-based compensation  | —                   | —                    | —                    | 1,169                | 1,169                       |
| <b>Members' equity at May 31, 2023</b>   | \$ 441,700          | \$ 104,835           | \$ 604,440           | \$ 1,266             | \$ 1,152,241                |
| Cumulative effect of accounting change (see Note 2)                                      | (36)                | (9)                  | (48)                 | —                    | (93)                        |
| Net income   | 190,947             | 46,004               | 247,857              | —                    | 484,808                     |
| Non-tax distributions  | (49,845)            | (12,040)             | (64,865)             | —                    | (126,750)                   |
| Tax distributions  | (50,483)            | (12,116)             | (65,277)             | —                    | (127,876)                   |
| Equity-based compensation (see Note 10)  | —                   | —                    | —                    | 4,578                | 4,578                       |
| Conversion of Class D Membership Interests to Class A Membership Interests (see Note 10) | 5,844               | —                    | —                    | (5,844)              | —                           |
| <b>Members' equity at May 31, 2024</b>   | <u>\$ 538,127</u>   | <u>\$ 126,674</u>    | <u>\$ 722,107</u>    | <u>\$ —</u>          | <u>\$ 1,386,908</u>         |

*See accompanying notes to consolidated financial statements.*

**ASHTON WOODS USA L.L.C.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In thousands)

|   | Year ended May 31, |                   |                   |
|---|--------------------|-------------------|-------------------|
|   | 2024               | 2023              | 2022              |
| <b>Cash flows provided by operating activities:</b>                               |                    |                   |                   |
| Net income  | \$ 484,808         | \$ 433,154        | \$ 511,497        |
| Adjustments to reconcile net income to net cash provided by operating activities: |                    |                   |                   |
| Equity in earnings of unconsolidated entities                                     | (15,664)           | (12,119)          | (12,347)          |
| Returns on investments in unconsolidated entities                                 | 14,062             | 10,432            | 9,935             |
| Long-term and equity-based compensation expense                                   | 92,629             | 66,228            | 52,003            |
| Loss from early extinguishment of debt  | —                  | —                 | 45,669            |
| Inventory impairments   | 278                | 395               | 34                |
| Land deposit and pre-acquisition cost write-offs                                  | 2,244              | 12,398            | 1,134             |
| Lot option and development contracts intangible write-off                         | 273                | 3,343             | —                 |
| Depreciation and amortization   | 9,874              | 6,542             | 7,335             |
| Changes in operating assets and liabilities:                                      |                    |                   |                   |
| Inventory   | (299,768)          | (12,074)          | (309,643)         |
| Receivables   | (6,087)            | (4,029)           | (27,316)          |
| Deposits on real estate under option or contract                                  | (40,433)           | 6,617             | (115,316)         |
| Other assets  | (15,888)           | (5,399)           | (790)             |
| Accounts payable  | (2,527)            | 23,628            | 17,799            |
| Other liabilities   | (4,735)            | (37,773)          | 28,702            |
| Customer deposits   | (22,342)           | (21,495)          | (3,674)           |
| Net cash provided by operating activities   | <u>196,724</u>     | <u>469,848</u>    | <u>205,022</u>    |
| <b>Cash flows used in investing activities:</b>                                   |                    |                   |                   |
| Returns of investments in unconsolidated entities                                 | 53                 | —                 | 1,942             |
| Investments in unconsolidated entities  | (2,720)            | —                 | —                 |
| Additions to property and equipment   | (12,753)           | (10,075)          | (7,742)           |
| Business combination  | —                  | —                 | (42,629)          |
| Net cash used in investing activities   | <u>(15,420)</u>    | <u>(10,075)</u>   | <u>(48,429)</u>   |
| <b>Cash flows (used in) provided by financing activities:</b>                     |                    |                   |                   |
| Borrowings from revolving credit facility   | —                  | 100,000           | 351,600           |
| Repayments of revolving credit facility   | —                  | (100,000)         | (351,600)         |
| Proceeds from issuance of debt  | —                  | —                 | 747,500           |
| Payment of debt issuance costs  | —                  | —                 | (11,991)          |
| Repayment of debt   | —                  | —                 | (505,000)         |
| Payment of premiums on extinguishment of debt                                     | —                  | —                 | (38,890)          |
| Repayment of note payable   | —                  | —                 | —                 |
| Proceeds from liabilities related to real estate not owned                        | 161,171            | 41,472            | 52,697            |
| Payments related to real estate not owned   | (153,513)          | (76,837)          | (63,334)          |
| Members' tax distributions  | (127,876)          | (151,960)         | (100,525)         |
| Members' non-tax distributions  | (126,750)          | (157,000)         | (35,000)          |
| Net cash (used in) provided by financing activities                               | <u>(246,968)</u>   | <u>(344,325)</u>  | <u>45,457</u>     |
| Change in cash, cash equivalents, and restricted cash                             | (65,664)           | 115,448           | 202,050           |
| <b>Cash, cash equivalents, and restricted cash, beginning of period</b>           | <u>602,153</u>     | <u>486,705</u>    | <u>284,655</u>    |
| <b>Cash, cash equivalents, and restricted cash, end of period</b>                 | <u>\$ 536,489</u>  | <u>\$ 602,153</u> | <u>\$ 486,705</u> |

**ASHTON WOODS USA L.L.C.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS (continued)**  
**(In thousands)**

|  | Year ended May 31, |          |          |
|--|--------------------|----------|----------|
|  | 2024               | 2023     | 2022     |
| <b>Supplemental cash flow information:</b>                                   |                    |          |          |
| Cash paid for interest, net of amounts capitalized                           | \$ 5,256           | \$ 694   | \$ 659   |
| Right-of-use assets obtained in exchange for new operating lease liabilities | \$ 5,572           | \$ 1,729 | \$ 6,197 |
| <b>Supplemental disclosure of non-cash financing activity:</b>               |                    |          |          |
| Issuance of note payable upon real estate acquisition                        | \$ 4,946           | \$ —     | \$ —     |

The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported within the consolidated balance sheets to the total of the same such amounts shown above (in thousands):

|  | As of May 31,     |                   |                   |
|--|-------------------|-------------------|-------------------|
|  | 2024              | 2023              | 2022              |
| Cash and cash equivalents                                | \$ 536,444        | \$ 593,177        | \$ 479,972        |
| Restricted cash  | 45                | 8,976             | 6,733             |
| <b>Total cash, cash equivalents, and restricted cash</b> | <b>\$ 536,489</b> | <b>\$ 602,153</b> | <b>\$ 486,705</b> |

*See accompanying notes to consolidated financial statements.*

**ASHTON WOODS USA L.L.C.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**May 31, 2024**

**Note 1 — Basis of Presentation and Significant Accounting Policies**

***(a) Operations***

Ashton Woods USA L.L.C. (the “Company” or “Ashton Woods”), is a limited liability company that, through its subsidiaries, designs, builds, and markets detached and attached single-family homes under the Ashton Woods Homes and Starlight Homes brand names. The Company offers entry-level, move-up, and multi-move-up homes under the Ashton Woods Homes brand name and offers entry-level and wholesale homes under the Starlight Homes brand name. Included under the Starlight Homes brand, the Company offers construction and development services under fee arrangements specifically tailored to the single-family rental industry. In addition, the Company sells completed homes under the Starlight Homes brand, which we typically sell under bulk sales agreements, to real estate investors who purchase the homes for use as rental properties. We refer to such sales as our wholesale home sales. As of May 31, 2024, the Company had operations under the Ashton Woods and/or Starlight Homes brand in or around all of the following markets:

**East:** Atlanta; Coastal Carolinas (Charleston and Myrtle Beach); Greensboro; Jacksonville; Nashville; Orlando; Raleigh; and Southwest Florida  
**Central:** Austin; Dallas; Houston; Phoenix; and San Antonio

Through two wholly-owned title agency subsidiaries, the Company also performs title services in support of its operations and currently offers title services to its homebuyers and the public at large in all of its operating divisions except Greensboro, Jacksonville, and Phoenix.

In addition, the Company offers or intends to offer residential mortgage services to its homebuyers and the public at large in all of its operating divisions through two unconsolidated mortgage joint ventures. The Company has an ownership interest of 49% in each of these mortgage joint ventures.

***(b) Basis of presentation***

The accompanying consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) and include the accounts of the Company and its wholly-owned, majority-owned, and controlled subsidiaries. All intercompany balances and transactions have been eliminated in consolidation.

***(c) Cash, cash equivalents, and restricted cash***

The Company considers all highly liquid investments with an initial maturity of three months or less when purchased to be cash equivalents. Restricted cash, at times, consists of amounts held in restricted accounts as collateral for letters of credit issued and outstanding, as permitted by the Company's Sixth Amended and Restated Credit Agreement (as amended, the "Restated Revolver"), and other investments.

***(d) Inventory***

In addition to the costs of direct land acquisition, land development and home construction, inventory costs include interest, real estate taxes, and indirect overhead costs incurred during development and home construction. The Company uses the specific identification method for the purpose of accumulating home construction costs. Cost of sales for homes closed includes the specific construction costs of each home (both incurred and estimated to be incurred) and all allocated land acquisition, land development, and related costs based upon the total number of homes expected to be closed in each community. Any changes to the estimated total development costs subsequent to the initial home closings in a community are allocated to the remaining homes in the community.

When a home is closed, the Company generally has not yet recorded all incurred costs necessary to complete the home. Each month, the Company records as a liability and a charge to cost of sales - homes the amount it estimates will ultimately be paid related to completed homes that have been closed as of the end of that month. The Company compares its updated home construction budgets to actual recorded costs to estimate the additional costs remaining to be paid on each closed home. The Company monitors the accuracy of each month's accrual by comparing actual costs paid on closed homes in subsequent months to the amount accrued. Actual costs to be paid on closed homes in the future could differ from the current estimate.

Inventory is stated at cost, unless the carrying amount is determined not to be recoverable, in which case the inventory is written down to fair value in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 360-10, *Property, Plant and Equipment* ("ASC 360-10"). The Company reviews its inventory in accordance with ASC 360-10, which requires long-lived assets to be assessed for impairment when facts and circumstances indicate an impairment may exist. The Company utilizes an undiscounted future cash flow model in this assessment. When the results of the undiscounted future cash flows are less than the carrying value of the community (asset group), an asset impairment must be recognized in the consolidated financial statements as a component of cost of sales - homes. The amount of the impairment is calculated by subtracting the estimated fair value of the community from the carrying value. ASC 360-10 also requires that assets held for sale be stated at the lower of cost or fair value, less costs to sell. Accordingly, land held for sale is stated at the lower of accumulated cost or fair value, less cost to sell.

The Company recognized inventory impairment charges of \$0.3 million, \$0.4 million, and \$34.1 thousand for the years ended May 31, 2024, 2023, and 2022, respectively. The impairment charges of \$0.3 million during the year ended May 31, 2024 consisted of \$0.2 million of impairments on homes in inventory, which is included as a component of cost of sales – homes in the consolidated statements of income, and \$0.1 million of impairments on land that was held for sale, which is included as a component of cost of sales – land in the consolidated statements of income. The impairment charges of \$0.4 million during the year ended May 31, 2023 consisted of \$0.2 million of impairments on homes in inventory, which is included as a component of cost of sales – homes in the consolidated statements of income, and \$0.2 million of impairments on land that was held for sale, which is included as a component of cost of sales – land in the consolidated statements of income. The impairment charges of \$34.1 thousand on homes in inventory during the year ended May 31, 2022 are included as a component of cost of sales – homes in the consolidated statements of income.

In order for management to assess the fair value of its real estate assets, certain assumptions must be made that are highly subjective and susceptible to change. Management evaluates, among other things, the actual gross margins for homes closed and the estimated gross margins for homes sold in backlog (representing the number or value of sales that have not yet closed). This evaluation also includes assumptions with respect to future home sales prices, levels of sales incentives, construction and development costs, the monthly rate of sales, discount rates, and profit margins, which are critical in determining the fair value of the Company's real estate inventory assets. Given the historical variability in the homebuilding industry cycle, the Company is of the view that the valuation of homebuilding inventories is sensitive to changes in economic conditions, such as interest rates, inflation, the availability of credit, and unemployment levels. Changes in these economic conditions could materially affect the projected home sales prices, the level of sales incentives, the costs to develop land and construct homes, and the monthly rate of sales and cancellations. Because of these potential changes in economic and market conditions, in conjunction with the assumptions and estimates required of management in valuing inventory, actual results could differ materially from management's assumptions and may require material inventory impairments to be recorded in the future.

**(e) Receivables**

Receivables at May 31, 2024 and 2023 consisted of the following (in thousands):

|                                  | May 31,<br>2024  | May 31,<br>2023  |
|----------------------------------|------------------|------------------|
| Closing funds due                | \$ —             | \$ 1,469         |
| Land development receivables     | 70,774           | 60,380           |
| MUD receivables <sup>(1)</sup>   | 7,294            | 10,076           |
| Other receivables <sup>(2)</sup> | 12,744           | 12,894           |
|                                  | <u>\$ 90,812</u> | <u>\$ 84,819</u> |

(1) Includes certain land development costs to be reimbursed by seven and eleven Municipal Utility Districts ("MUD") in Houston, Texas at May 31, 2024 and 2023, respectively.

(2) Includes amounts due from utility companies, rebates due from trade partners, drawn amounts due from salespersons, and a loan to one of the Company's executive officers relating to the officer's income tax obligations arising from the Class D equity award (see Note 11 for additional discussion of this loan receivable).

**(f) Real estate not owned**

Real estate not owned reflects lots under option purchase agreements recorded pursuant to ASC 606, *Revenue From Contracts With Customers* ("ASC 606"), ASC Subtopic 470-40, *Product Financing Arrangements* ("ASC 470-40"), or ASC 810, *Consolidation* ("ASC 810") (see Note 4).

**(g) Variable Interest Entities**

We are required to evaluate whether certain interests the Company may hold in a legal entity qualify as variable interests under ASC 810. Variable interests may arise from: our equity ownership in a legal entity; contracts to purchase assets, management services and development agreements between us and a legal entity; loans provided by us to a legal entity or its other member(s); and/or guarantees provided by us to banks and other parties.

If a variable interest in a legal entity exists, we perform an analysis to determine (1) if the entity is a variable interest entity ("VIE") and (2) if we are the primary beneficiary of the VIE. To determine whether we are the primary beneficiary of a VIE, we evaluate whether we have both the power to direct the activities of the VIE that most significantly impact the VIE's economic performance, and the obligation to absorb losses of the VIE that could potentially be significant to the VIE or the right to receive benefits from the VIE that could potentially be significant to the VIE. Factors considered in determining whether we are the primary beneficiary include risk and reward sharing, experience and financial condition of other member(s), voting rights, involvement in day-to-day capital and operating decisions, representation on a VIE's board of directors or executive committee, existence of unilateral kick-out rights or voting rights, economic and voting rights disproportionality between the members of the VIE, and contracts to purchase assets from VIEs.

If we conclude we are the primary beneficiary of a VIE, we are required to consolidate the VIE in accordance with ASC 810. We perform these evaluations when each new entity is created and upon any events that require reconsideration of the entity. As of May 31, 2024 and 2023, the Company is not the primary beneficiary of any VIEs.

**(h) Investments in unconsolidated entities**

The Company participates in one land development joint venture in which it has less than a controlling interest. The Company accounts for its interest in this entity under the equity method. The Company's share of profits from lots it purchases from this joint venture is deferred and treated as a reduction of the cost basis of land purchased from the entity.

The Company offers or intends to offer residential mortgage services to its homebuyers and the public at large in all of its operating divisions through two unconsolidated mortgage joint ventures. The Company has an ownership interest of 49% in each of these mortgage joint ventures. The Company's investments in these mortgage joint ventures are accounted for under the equity method.

The Company has a noncontrolling interest in a construction materials joint venture that acquires, sells, and distributes lumber and other construction materials to the joint venture's members, including the Company, for use in the construction of homes in Dallas. Although the Company's noncontrolling equity investment in the joint venture is less than 20% at May 31, 2024, the Company accounts for its interest in the joint venture under the equity method pursuant to ASC Subtopic 323-30, *Investments—Partnerships, Joint Ventures, and Limited Liability Entities* ("ASC 323-30").

Investments in unconsolidated entities are evaluated for other-than-temporary impairment during each reporting period pursuant to ASC Subtopic 323-10, *Investments—Equity Method and Joint Ventures* ("ASC 323-10"). A series of operating losses or other factors may indicate an other-than-temporary decrease in the value of the Company's investment in an unconsolidated entity. The amount of impairment recognized is the excess of the investment's carrying value over its estimated fair value. The Company did not recognize any other-than-temporary impairments during the years ended May 31, 2024, 2023, and 2022 related to its investments in unconsolidated entities.

**(i) Deposits and pre-acquisition costs**

Deposits and pre-acquisition costs related to purchase agreements are capitalized when paid and classified in the consolidated balance sheets as deposits on real estate under option or contract (for deposits) and other assets (for pre-acquisition costs) until the related land is acquired. These costs are transferred to inventory at the time the land or lots are acquired. Alternatively, in the case of off-balance sheet financing arrangements, pre-acquisition costs are transferred to inventory simultaneous to executing the option agreement to acquire land or lots. Nonrefundable deposits and pre-acquisition costs are charged to expense when the real estate purchase is no longer considered probable. If the Company intends to terminate a purchase agreement, it records a charge to earnings for the costs associated with the purchase agreement in the period such a decision is made. This expense is included as a component of cost of sales – homes in the consolidated statements of income and totaled \$2.2 million, \$12.4 million, and \$1.1 million for the years ended May 31, 2024, 2023, and 2022, respectively.

**(j) Property and equipment**

Property and equipment are recorded at cost. Depreciation and amortization are generally recorded using the straight-line method over the estimated useful lives of the assets, which range from two to five years. Depreciable lives for leasehold improvements reflect the lesser of the economic life of the asset or the term of the lease. Repairs and maintenance costs are expensed as incurred. The Company's property and equipment at May 31, 2024 and 2023 consisted of the following (in thousands):

|  | <b>May 31,<br/>2024</b> | <b>May 31,<br/>2023</b> |
|--|-------------------------|-------------------------|
| Office furniture and equipment                           | \$ 2,766                | \$ 2,765                |
| Sales offices, design studios, and model furnishings     | 27,800                  | 21,647                  |
| Leasehold improvements                                   | 4,841                   | 4,545                   |
|  | 35,407                  | 28,957                  |
| Accumulated depreciation and amortization <sup>(1)</sup> | (20,104)                | (16,685)                |
|  | <u>\$ 15,303</u>        | <u>\$ 12,272</u>        |

(1) Net of retirements and disposals.

Depreciation and amortization expense was \$9.9 million, \$6.5 million, and \$7.3 million for the years ended May 31, 2024, 2023, and 2022, respectively.

**(k) Revenue recognition**

With respect to home sales revenues, revenue from a home sale is recognized when we have satisfied the performance obligation in the home sales contract, which is generally at the time of the closing of each sale, when title to and possession of the property are transferred to the buyer. The revenue recognized for each home sale includes the base sales price of the home, as well as any purchased options and upgrades, and is reduced for any sales price and financing incentives. Our performance obligation to deliver the agreed-upon home is generally satisfied in less than one year from the original contract date. Home sale contract assets consist of cash from home closings in transit or held in escrow for our benefit, which is typically received within two days of the home closing.

There were no home sale contract assets at May 31, 2024. Home sale contract assets totaled \$1.5 million at May 31, 2023 and are classified as receivables, net in the consolidated balance sheets. Home sale contract liabilities include customer deposit liabilities related to sold but undelivered homes and wholesale customer deposit liabilities to secure the purchase of homes or land in future communities or future phases of existing communities, which totaled \$21.4 million and \$43.8 million at May 31, 2024 and 2023, respectively. Of the customer deposit liabilities at May 31, 2023, \$37.1 million was recognized in home sales revenues during the year ended May 31, 2024 upon the closing of the related homes. Also included in home sales revenues are our wholesale home sales within our Starlight Homes brand.

See Note 1(m) for additional discussion of warranties and obligations associated with home sales revenues.

With respect to land sales revenues, we periodically elect to sell parcels of land or lots. These land and lot sales are generally outright sales of specified land parcels with cash consideration due on the closing date, which is generally when performance obligations are satisfied. Land sale contract assets consist of cash from closed land sales in transit or held in escrow for our benefit, which is typically received within two days of closing on the land sale. Land sale contract assets are classified as receivables, net in the consolidated balance sheets. Land sale contract liabilities consist of customer deposit liabilities related to land parcels under contract for sale. There were no land sale contract assets or liabilities at May 31, 2024 and 2023.

With respect to financial services and other revenues, financial services revenues, which are not within the scope of ASC 606, primarily consist of title premium income earned from the provision of title services for homebuyers. Other revenues consist of revenue from forfeited customer deposits that is recognized upon cancellation of the home sales contract when the Company is contractually entitled to retain the deposit and other miscellaneous customer revenue that is recognized when the related performance obligation is satisfied. Other revenues also include revenues from fee development, development oversight, and/or construction services (collectively, "fee build arrangements") pursuant to agreements entered into by the Company with third-party property owners specifically tailored to the single-family rental industry. For these types of contracts, the Company recognizes revenue based on the actual total costs it has incurred plus the applicable fee. In accordance with ASC 606, the Company applies the percentage-of-completion method, using the cost-to-cost approach, as it most accurately measures the progress of our efforts in satisfying our obligations within the fee build arrangements contract. Under this approach, revenue is earned in proportion to total costs incurred divided by total costs expected to be incurred. In the course of providing fee build arrangements, the Company routinely subcontracts for services and incurs other direct costs. These costs are typically passed through to the property owners and, in accordance with GAAP, are included in the Company's financial services and other revenues and cost of sales - financial services and other revenues in the consolidated statements of income.

ASC 606 provides certain practical expedients that limit some accounting treatments and disclosure requirements. Accordingly, we do not disclose the value of unsatisfied performance obligations for contracts with an original expected length of one year or less. As of May 31, 2024, the expected revenue to be recognized relating to unsatisfied performance obligations for contracts with an original expected length greater than one year is \$126.9 million, all of which is related to fee build arrangements pursuant to agreements entered into by the Company with either an affiliate of certain of the beneficial owners of the Company's equity or their affiliates (individually and collectively, the "Investors") or third-party property owners. We expect to recognize the revenue relating to unsatisfied performance obligations for contracts with an original expected length greater than one year by the end of fiscal year 2027.

***(l) Prepaid expenses***

Included in other assets are prepaid expenses of \$22.4 million and \$13.5 million as of May 31, 2024 and 2023, respectively, which is predominantly comprised of prepaid insurance, fees, permits, and software licenses.

***(m) Warranty costs***

The Company provides its homebuyers with limited warranties that generally provide for specified coverages, including, for example, structural coverage, coverage for plumbing, electrical and heating, ventilation and air conditioning systems, and coverage for workmanship and materials. Warranty liabilities are initially established on a per home basis by charging cost of sales - homes and establishing a warranty liability for each home delivered to cover expected costs of materials and labor during the warranty period. The amounts accrued are based on

management's estimate of expected warranty-related costs under all unexpired warranty coverage periods. The Company's warranty liability is based upon historical warranty cost experience in each operating division and is adjusted as appropriate to reflect qualitative risks associated with the types of homes built and the geographic areas in which they are built. The Company's warranty liability is included in other liabilities in the consolidated balance sheets.

Presented below are summaries of the activity in the Company's warranty liability account for the years ended May 31, 2024, 2023, and 2022 (in thousands):

|   | Year ended May 31, |                  |                  |
|---|--------------------|------------------|------------------|
|   | 2024               | 2023             | 2022             |
| Warranty liability, beginning of period | \$ 17,242          | \$ 15,000        | \$ 10,040        |
| Costs accrued during period             | 19,771             | 23,448           | 21,026           |
| Costs incurred during period            | (20,360)           | (21,206)         | (16,066)         |
| Warranty liability, end of period       | <u>\$ 16,653</u>   | <u>\$ 17,242</u> | <u>\$ 15,000</u> |

**(n) Advertising costs**

The Company expenses advertising costs as they are incurred. Advertising expense, which is included in selling, general and administrative expense in the consolidated statements of income, was approximately \$11.5 million, \$6.2 million, and \$2.3 million for the years ended May 31, 2024, 2023, and 2022, respectively.

**(o) Long-term incentive plan**

The Company offers a long-term incentive compensation program designed to align the interests of the Company and its executives by enabling key employees to participate in the Company's future growth through the issuance of performance shares, which are the equivalent of phantom equity awards. The Company's performance shares are accounted for pursuant to ASC Subtopic 710-10-25-9 to 25-11, *Deferred Compensation Arrangements*, as the value is not based on the shares of a comparable set of public builders or other equity instruments, but is based on the book value of equity of the Company. The Company measures the value of the performance shares on a quarterly basis using the intrinsic value method. Additional compensation expense may be recognized subsequent to completion of the vesting period for appreciation-only performance shares. See Note 12 for additional discussion regarding the Company's long-term incentive plan.

**(p) Income taxes**

The Company operates as a limited liability company and is treated as a partnership for income tax purposes. Accordingly, the Company incurs no liability for federal and most state income taxes, since the taxable income or loss is passed through to its Members, but incurs liabilities for certain state taxes payable directly by the Company. The Company calculates its Members' potential tax liability related to their share of the Company's taxable income and may make distributions to such Members to allow them to satisfy their tax liability, subject to limitations contained in the Company's Restated Revolver and in the indentures governing its 6.625% Senior Notes due 2028 (the "2028 Notes"), its 4.625% Senior Notes due 2029 (the "2029 Notes"), and its 4.625% Senior Notes due 2030 (the "2030 Notes"). Any tax distributions made to the Members are treated as a reduction of equity. The Company made tax distributions to its Members of \$127.9 million, \$152.0 million, and \$100.5 million during the years ended May 31, 2024, 2023, and 2022, respectively.

**(q) Use of estimates**

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

**(r) Business Combinations**

The Company accounts for business combinations in accordance with the acquisition method of accounting as required under ASC 805, *Business Combinations* ("ASC 805"), by allocating the purchase price of the business to the assets acquired and liabilities assumed based on their estimated fair values as of the acquisition date. Any excess or deficit in the purchase price over the estimated fair value of the identifiable net assets acquired is recorded as either goodwill or a gain on bargain purchase, respectively. Significant judgment is required in estimating the fair value of assets acquired, particularly inventory. The estimated fair value of the acquired inventory is determined using a widely accepted valuation method (income approach) and based on the Company's estimate of key assumptions such as future home sales prices, margins, and development/construction costs.

On December 1, 2021, the Company acquired substantially all of the assets and assumed certain related liabilities of Capitol City Homes, LLC ("Capitol City Homes"), a private homebuilder in Raleigh, North Carolina, for a purchase price of approximately \$42.6 million, which was funded in cash. The acquired assets and assumed liabilities were recorded at their estimated fair values as of the acquisition date and consisted primarily of \$36.8 million of inventory, \$10.7 million in lot and development contracts as well as \$4.3 million of accounts payable and accrued expenses and \$0.6 million of customer deposits. Of the \$10.7 million in lot and development contracts acquired, \$1.3 million was recorded in deposits on real estate under option or contract and \$9.4 million was recorded in other assets in the consolidated balance sheets as of the acquisition date. See Note 5 for additional information.

The Company incurred and expensed approximately \$0.6 million of acquisition related costs for legal and due diligence services during the year ended May 31, 2022. These costs are included in selling, general and administrative expense in the consolidated statements of income.

**(s) Segments**

ASC 280, *Segment Reporting* ("ASC 280"), provides standards for the way in which companies report information about operating segments. In accordance with ASC 280, the Company believes that each of its homebuilding operating markets, as summarized below, is an operating segment. In accordance with the aggregation criteria defined in ASC 280, the Company has grouped its homebuilding operations into two reportable segments as follows:

- 1) East: Atlanta; Coastal Carolinas (Charleston and Myrtle Beach); Greensboro; Jacksonville; Nashville; Orlando; Raleigh; and Southwest Florida
- 2) Central: Austin; Dallas; Houston; Phoenix; and San Antonio

The Company has determined that the homebuilding operating markets within its respective reportable segments have similar economic characteristics and product types and are similar in terms of geography. The Company's homebuilding operating markets also share all other relevant aggregation characteristics prescribed in ASC 280, such as similar product types, production processes and methods of distribution.

See Note 16 for further discussion of the Company's reportable segments.

**(t) Risks and uncertainties**

Beginning in calendar year 2022 and continuing through most of calendar year 2023, the U.S. economy experienced significant inflationary pressure with prices of gas, food, and other household goods rising at the fastest rate in over 40 years. To combat the high levels of inflation, the Federal Reserve raised the federal funds rate a cumulative of 525 basis points between March 2022 and November 2023, which led to a significant increase in residential mortgage interest rates. While the Federal Reserve indicated in December 2023 that further federal funds rate increases were unlikely, the possibility of rate reductions in the near term is uncertain, and additional rate increases could still occur. High residential mortgage interest rates, coupled with elevated inflation in the broader economy and the rising cost of housing, has resulted in pressure on the affordability of single-family homes. Further, while the labor shortages and supply chain disruptions which began during the COVID-19 pandemic have improved, they continue to impact our business operations. The combination of these factors, as well as delays in municipal approvals and permitting, has led to increased costs and elongated production cycles. The current environment makes it challenging to predict the impact that inflationary pressures, high interest rates, governmental delays, war and other hostilities, supply chain disruptions, and labor shortages may have on the future performance of our

business. As a result, there remains significant uncertainty regarding how recent macroeconomic shifts and the continuing supply chain disruptions and labor shortages, war and other hostilities, and the threats thereof and consequences therefrom, will impact the U.S. and global economies going forward, including the level of unemployment, availability of financing and capital, the health of the residential mortgage markets, consumer confidence, and demand for our homes, and in turn, the impact it will have on our results.

**(u) Reclassifications**

Certain prior year amounts have been reclassified for consistency with the current year presentation; specifically, on the consolidated balance sheets as of May 31, 2023, real estate not owned of \$243.9 million has been reclassified from other assets to its own line item, and liabilities related to real estate not owned of \$169.1 million has been reclassified from other liabilities to its own line item. Further, the presentation of cash inflows and outflows associated with real estate not owned transactions accounted for under ASC 606 or ASC 470-40, which were previously included within the Other assets and Other liabilities line items within the operating activities section of the consolidated statements of cash flows for the years ended May 31, 2023 and 2022, have been reclassified to reflect the impact of the reclassification of real estate not owned and liabilities related to real estate not owned as separate line items on the consolidated balance sheets. These reclassifications had no effect on the reported total assets, total liabilities, total Members' equity, results of operations, nor the change in cash, cash equivalents, and restricted cash as of or for the years ended May 31, 2023 and 2022.

**(v) Subsequent events**

The Company has evaluated subsequent events through July 16, 2024. This date represents the date on which the consolidated financial statements were available to be issued.

On June 12, 2024, the Company entered into the Second Amendment to the Sixth Amended and Restated Credit Agreement (the "Revolver Amendment"). The Revolver Amendment, among other changes, (i) increased the commitments thereunder from \$350.0 million to \$445.0 million, with an accordion feature to permit the size of the Facility to be increased in the future up to \$550.0 million upon satisfaction of certain conditions, (ii) extended the maturity from January 28, 2026 to June 12, 2028, (iii) increased the capacity available for the issuance of letters of credit from \$50.0 million to \$75.0 million and (iv) adjusted certain financial covenants and pricing margin spreads. Other minor provisions were also revised and updated.

On July 16, 2024, the Company's Board of Directors (the "Board") approved a tax distribution totaling \$7.1 million in the aggregate to the Company's Members.

On July 16, 2024, the Board approved a non-tax distribution of \$27.0 million in the aggregate to the Company's Members.

**Note 2 — Pending and Recently Adopted Accounting Pronouncements**

In November 2023, the FASB issued Accounting Standards Update ("ASU") No. 2023-07, *Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures* ("ASU 2023-07"). ASU 2023-07 requires disclosure of significant segment expenses that are regularly provided to the chief operating decision maker ("CODM") and included within each reported measure of segment profit or loss, an amount and description of its composition for other segment items to reconcile to segment profit or loss, and the title and position of the entity's CODM. The amendments in this update also expand the interim segment disclosure requirements. ASU 2023-07 will be effective for our fiscal year ending May 31, 2025 and for interim periods starting in the first quarter of our fiscal year ending May 31, 2026. Early adoption is permitted and the amendments in this update are required to be applied on a retrospective basis. The Company is currently reviewing the impact that the adoption of ASU 2023-07 may have on its condensed consolidated financial statements and disclosures.

On June 1, 2023, we adopted FASB ASU No. 2016-13, *Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments* (“ASU 2016-13”), which changes the impairment model for most financial assets and certain other instruments from an “incurred loss” approach to a new “expected credit loss” methodology. The standard requires an entity to recognize the effects of adopting the new standard as a cumulative effect adjustment to opening retained earnings in the period of adoption. The adoption of ASU 2016-13 resulted in a cumulative effect adjustment of \$0.1 million and did not otherwise have a material effect on our consolidated financial statements or disclosures.

### Note 3 — Inventory

Inventory consisted of the following at May 31, 2024 and 2023 (in thousands):

|   | May 31,<br>2024     | May 31,<br>2023     |
|---|---------------------|---------------------|
| Homes under construction and finished homes | \$ 948,483          | \$ 850,586          |
| Finished lots                               | 480,760             | 382,172             |
| Land under development                      | 200,063             | 166,079             |
| Land held for future development            | 79,114              | 89,168              |
| Land held for sale                          | 4,609               | 804                 |
|   | <u>\$ 1,713,029</u> | <u>\$ 1,488,809</u> |

The Company capitalizes all interest incurred to the extent its qualifying assets meet or exceed its debt obligations. If qualifying assets are less than the Company’s debt obligations, there are limits on the amount of interest that can be capitalized, and the remainder of interest incurred must be directly expensed. The Company directly expensed interest of \$5.6 million, \$2.7 million, and \$0.6 million for the years ended May 31, 2024, 2023, and 2022, respectively, in the consolidated statements of income.

The following table summarizes interest costs incurred, charged to cost of sales and directly expensed during the years ended May 31, 2024, 2023, and 2022 (in thousands):

|   | Year ended May 31, |                  |                  |
|---|--------------------|------------------|------------------|
|   | 2024               | 2023             | 2022             |
| Capitalized interest, beginning of period   | \$ 28,068          | \$ 25,000        | \$ 24,610        |
| Interest incurred                           | 56,127             | 57,053           | 57,365           |
| Interest amortized to cost of sales - homes | (44,701)           | (51,246)         | (56,409)         |
| Interest amortized to cost of sales - land  | (534)              | —                | —                |
| Interest expensed                           | (5,583)            | (2,739)          | (566)            |
| Capitalized interest, end of period         | <u>\$ 33,377</u>   | <u>\$ 28,068</u> | <u>\$ 25,000</u> |

### Note 4 — Real Estate Not Owned

In the ordinary course of business, the Company enters into lot purchase agreements in order to procure lots for the construction of homes in the future. Pursuant to these lot purchase agreements, the Company generally will provide a deposit to the seller as consideration for the right, but not the obligation, to purchase lots at different times in the future, usually at predetermined prices. Depending on the circumstances of such lot purchase agreements, “Real estate not owned” may be recorded based on the application of prescribed accounting provisions in accordance with ASC 810 or ASC 470-40. In applying these provisions, the Company regularly evaluates its land and lot purchase agreements.

Pursuant to ASC 810, when the Company enters into a purchase agreement to acquire land or lots from an entity and pays a non-refundable deposit, the Company has concluded that a VIE, for which consolidation may be required, is created because the Company is deemed to have provided subordinated financial support that will absorb some or all of an entity’s expected losses if they occur. For each such VIE, the Company assesses whether it is the primary beneficiary of the VIE by first determining if it has the ability to control the activities of the VIE that most significantly impact its economic performance. Such activities include, but are not limited to, the ability to determine

the budget and scope of land development work, if any; the ability to control financing decisions for the VIE; the ability to acquire additional land into the VIE or dispose of land in the VIE not under contract; and the ability to change or amend the existing purchase contract with the VIE. If the Company is determined not to control such activities, it is not considered the primary beneficiary of the VIE. If it does have the ability to control such activities, it will continue the analysis by determining if it is expected to absorb a potentially significant amount of the VIE's losses or, if no party absorbs the majority of such losses, if it will potentially benefit from a significant amount of the VIE's expected gain. If the Company determines that it is the primary beneficiary of the VIE, it will consolidate the VIE in its financial statements and reflect such assets as "Real estate not owned" and the related liabilities as "Liabilities related to real estate not owned". At May 31, 2024 and 2023, no purchase contracts or investments in unconsolidated entities were determined to require consolidation under ASC 810.

Pursuant to ASC 470-40, if a buying entity participates in an arrangement in which it is economically compelled to purchase land, then the entity is required to consolidate such arrangement. In an effort to balance the amount of land and lots owned relative to the amount of land and lots controlled, the Company enters into arrangements in which it identifies lots that it desires to purchase, finds an investor to purchase the lots and then enters into option purchase agreements with the investor to acquire the lots in staged takedowns. In consideration for such options, the Company generally makes non-refundable deposits. While the Company is generally not obligated to purchase the lots that are the subject of such agreements, it would forfeit the remaining deposits if the lots were not purchased. Although the Company is not obligated to purchase the lots under option unless it enters into a contract with specific performance obligations, if, at the reporting date, the Company believes that due to the terms of the purchase contracts it is compelled to purchase the lots under option, the Company will record "Real estate not owned" and the related liabilities as "Liabilities related to real estate not owned," in connection with such option purchase agreements. At May 31, 2024 and 2023, the Company had one lot purchase agreement with the Investors that is accounted for pursuant to ASC 470-40. At May 31, 2024 and 2023, the Company recorded real estate not owned of \$26.0 million related to this lot purchase agreement pursuant to ASC 470-40 and liabilities related to real estate not owned of \$18.2 million, which is net of a cash deposit to the seller of \$7.8 million.

Based on the provisions of ASC Subtopic 606-10, a seller may not recognize as a sale property it has sold if the seller has an obligation or a right to repurchase lots and if the repurchase agreement is considered to be a financing arrangement. ASC 606 considers a repurchase option contract to be a financing arrangement, in accordance with ASC Subtopic 606-10-55-70, if the entity will repurchase the lots for an amount that is equal to or greater than the original selling price of the asset. Therefore, if the Company enters into lot purchase option agreements for land it has concurrently sold and determines that the repurchase agreement is considered to be a financing arrangement, the Company records the lots subject to such sale as "Real estate not owned" and the related liabilities under the lot purchase option agreement as "Liabilities related to real estate not owned". At May 31, 2024 and 2023, the Company recorded real estate not owned of \$403.1 million and \$217.9 million, respectively, and \$260.4 million and \$150.9 million of liabilities related to real estate not owned, respectively, which is net of cash deposits of \$142.7 million and \$67.0 million, respectively, for the sale of lots because its repurchase agreements related to the real estate were considered to be financing arrangements. While these option agreements contain no specific performance obligations, should the Company choose not to purchase the land, it will forfeit the deposited amount.

#### Note 5 — Other Assets

Other assets at May 31, 2024 and 2023 consisted of the following (in thousands):

|   | <b>May 31,<br/>2024</b> | <b>May 31,<br/>2023</b> |
|---|-------------------------|-------------------------|
| Right-of-use assets <sup>(1)</sup>              | 15,567                  | 13,675                  |
| Prepaid expenses                                | 22,420                  | 13,512                  |
| Lot option and development contracts intangible | 1,806                   | 3,012                   |
| Architecture plans                              | 4,903                   | 4,592                   |
| Deferred financing costs                        | 1,592                   | 2,547                   |
| Pre-acquisition costs                           | 8,831                   | 5,021                   |
| Other deposits                                  | 3,527                   | 1,874                   |
|   | <u>\$ 58,646</u>        | <u>\$ 44,233</u>        |

(1) See Note 15, *Leases*, for additional information.

The lot option and development contracts intangible asset is comprised of the fair value adjustment recorded in accordance with the purchase price accounting for the Company's acquisition of substantially all of the assets of Capitol City Homes during the fiscal year ended May 31, 2022. The fair value adjustment recorded as of the acquisition date represented the difference between the contractual purchase price of lots under option and the estimated fair value of such lots as of the acquisition date. Significant assumptions included in the Company's estimate of the fair value of lots under such lot option and development contracts included market comparisons, gross margin comparisons, future development costs, and the timing of the completion of development activities. The lot option and development contracts intangible fair value is amortized to inventory as lots are purchased in accordance with the acquired contracts. During the years ended May 31, 2024, 2023, and 2022, \$0.9 million, \$1.7 million and \$1.3 million, respectively, of the lot option and development contracts intangible fair value was allocated to inventory upon the purchase of lots in accordance with the terms of the acquired contracts. In addition, the Company wrote-off \$0.3 million and \$3.3 million of the lot option and development contracts intangible fair value during the years ended May 31, 2024 and 2023, respectively, upon the termination of lot option contracts acquired in the Capitol City Homes acquisition. The corresponding charges against earnings are included as a component of cost of sales – homes in the consolidated statements of income for the years ended May 31, 2024 and 2023.

Architecture plans are comprised of the costs incurred related to architecture plans, associated engineering costs, and interactive floor plans for house plans, and are amortized through cost of sales - homes on a per home basis.

Deferred financing costs included in other assets are comprised of costs incurred in connection with obtaining financing under the Restated Revolver. The Company did not incur any deferred financing costs during the years ended May 31, 2024 and 2023, respectively, related to the Company's Restated Revolver.

See Note 1(i) for additional information on pre-acquisition costs.

#### **Note 6 — Investments in Unconsolidated Entities**

The Company enters into land joint ventures from time to time as a means of accessing larger parcels of land and lot positions, managing its risk profile and leveraging its capital base. As of May 31, 2024, the Company had an equity investment in one land joint venture with the Investors. The Company has a 49% limited partner non-controlling interest in this joint venture and has accounted for it under the equity method. The partners generally share profits and losses in accordance with their ownership interests. As of both May 31, 2024 and 2023, the Company had recorded \$1.2 million for its investment in this unconsolidated entity in the consolidated balance sheets. The Company has entered into a services agreement with the joint venture to provide accounting and administrative services to the joint venture. The Company receives a monthly fee of \$6,000 for these services that is included in other income, net in the consolidated statements of income. As of May 31, 2024, the joint venture had no debt outstanding.

The Company offers or intends to offer residential mortgage services to its homebuyers and the public at large in all of its operating divisions through two unconsolidated mortgage joint ventures. The Company has an ownership interest of 49% in each of these mortgage joint ventures. The Company's investments in these mortgage joint ventures are accounted for under the equity method. The debt of the mortgage joint ventures is non-recourse to the Company.

During the year ended May 31, 2024, the Company made a \$1.7 million investment in a construction materials joint venture that acquires, sells, and distributes lumber and other construction materials to the joint venture's members, including the Company, for use in the construction of homes in Dallas. The Company has committed to a maximum additional capital contribution of \$0.4 million, if required, by April 2026. The joint venture was determined to be a VIE in accordance with ASC 810 due to economic and voting rights disproportionality between the joint venture's members. While the joint venture is a VIE, the Company determined that we are not the primary beneficiary as we do not have the power to direct the activities that most significantly impact the entity's economic performance. Accordingly, the Company's investments in the construction materials joint venture is accounted for under the equity method. The debt of the construction materials joint venture is non-recourse to the Company and the joint venture's other members.

Summarized condensed combined unaudited financial information related to unconsolidated entities that are accounted for using the equity method as of May 31, 2024 and 2023, and for the years ended May 31, 2024, 2023, and 2022, was as follows (in thousands):

|                                     | <b>May 31,<br/>2024</b> | <b>May 31,<br/>2023</b> |
|-------------------------------------|-------------------------|-------------------------|
| <b>Assets:</b>                      |                         |                         |
| Cash                                | \$ 23,166               | \$ 11,039               |
| Mortgage notes receivable           | 164,893                 | 143,955                 |
| Real estate                         | 2,455                   | 722                     |
| Other                               | 11,185                  | 2,186                   |
| Total assets                        | <u>\$ 201,699</u>       | <u>\$ 157,902</u>       |
| <b>Liabilities and equity:</b>      |                         |                         |
| <b>Liabilities:</b>                 |                         |                         |
| Accounts payable and other accruals | \$ 13,642               | \$ 6,125                |
| Notes payable <sup>(1)</sup>        | 156,725                 | 134,606                 |
| Total liabilities                   | 170,367                 | 140,731                 |
| Equity                              | 31,332                  | 17,171                  |
| Total liabilities and equity        | <u>\$ 201,699</u>       | <u>\$ 157,902</u>       |

(1) The notes payable balance at May 31, 2024 and 2023 is comprised of outstanding balances on three warehouse lines. The warehouse lines are non-recourse to the Company.

|   | <b>Year ended May 31,</b> |                  |                  |
|---|---------------------------|------------------|------------------|
|   | <b>2024</b>               | <b>2023</b>      | <b>2022</b>      |
| <b>Revenues:</b>                            |                           |                  |                  |
| Financial services                          | \$ 64,255                 | \$ 48,407        | \$ 42,949        |
| Lot sales                                   | —                         | —                | 4,385            |
| Total revenues                              | <u>64,255</u>             | <u>48,407</u>    | <u>47,334</u>    |
| Gross profit                                | 41,828                    | 31,611           | 30,757           |
| <b>General and administrative expenses:</b> |                           |                  |                  |
| Financial services                          | 9,591                     | 7,280            | 6,541            |
| Construction materials                      | 128                       | —                | —                |
| Lot sales                                   | 5                         | 4                | 33               |
| Total general and administrative expenses   | <u>9,724</u>              | <u>7,284</u>     | <u>6,574</u>     |
| Net income                                  | <u>\$ 32,104</u>          | <u>\$ 24,327</u> | <u>\$ 24,183</u> |

## Note 7 — Debt

Debt at May 31, 2024 and 2023 consisted of the following (in thousands):

|   | May 31,<br>2024   | May 31,<br>2023   |
|---|-------------------|-------------------|
| 6.625% Senior Notes due 2028 <sup>(1)</sup> | 248,181           | 247,601           |
| 4.625% Senior Notes due 2029 <sup>(2)</sup> | 346,908           | 346,216           |
| 4.625% Senior Notes due 2030 <sup>(3)</sup> | 394,557           | 393,583           |
| Note payable                                | 4,946             | —                 |
|   | <u>\$ 994,592</u> | <u>\$ 987,400</u> |

(1) Net of \$1.8 million and \$2.4 million of unamortized deferred financing costs as of May 31, 2024 and 2023, respectively.

(2) Net of \$3.1 million and \$3.8 million of unamortized deferred financing costs as of May 31, 2024 and 2023, respectively.

(3) Net of \$3.5 million and \$4.3 million of unamortized deferred financing costs and \$1.9 million and \$2.2 million of unamortized discount as of as of May 31, 2024 and 2023, respectively.

### The 2028 Notes

On January 23, 2020, Ashton Woods and Ashton Woods Finance Co., a wholly owned subsidiary of Ashton Woods ("Finance Co.", and together with Ashton Woods, the "Companies"), issued \$250.0 million principal amount of 6.625% Senior Notes due 2028 in a private offering pursuant to Rule 144A and Regulation S under the Securities Act of 1933 (the "Securities Act"). The 2028 Notes were issued at a price of 100.00% of the principal amount to yield 6.625%.

The 2028 Notes mature on January 15, 2028. Interest is payable on the 2028 Notes on January 15 and July 15 of each year. The 2028 Notes are senior, unsecured obligations of the Company and rank equally in right of payment to all of the Company's existing and future senior debt and senior in right of payment to all of the Company's existing and future subordinated debt. The 2028 Notes are effectively subordinated to any of the Company's existing and future secured debt, to the extent of the value of the assets securing such debt. The obligations under the 2028 Notes are jointly and severally guaranteed by all of the Company's Restricted Subsidiaries (as defined by the indenture governing the 2028 Notes), other than (i) subsidiaries that have assets with a book value of not more than \$2.0 million and that do not guarantee certain other indebtedness and (ii) Unrestricted Subsidiaries (as defined by the indenture governing the 2028 Notes), and (iii) Finance Co., which is a co-issuer (all such Restricted Subsidiaries providing guarantees, the "Guarantors"). All of the Company's subsidiaries are Guarantors, with the exception of AW Mortgage Holdings L.L.C. ("AW Mortgage") which holds the interests in the Company's two unconsolidated mortgage joint ventures, and which has been designated an Unrestricted Subsidiary pursuant to the indenture governing the 2028 Notes and Finance Co. which is a co-issuer. As of and for the year ended May 31, 2024, the Company recognized equity in earnings from AW Mortgage of \$15.8 million, and AW Mortgage had \$9.8 million of assets and no liabilities.

The indenture governing the 2028 Notes gives the Companies the option to redeem the 2028 Notes at any time or from time to time, in whole or in part, (a) on or after January 15, 2023 until January 15, 2026, at certain redemption prices set forth in the indenture governing the 2028 Notes together with accrued and unpaid interest thereon, if any, to and excluding the redemption date, and (b) on or after January 15, 2026, at 100% of the principal amount to be redeemed, together with accrued and unpaid interest thereon, if any, to and excluding the redemption date.

The indenture governing the 2028 Notes contains a number of covenants, including covenants relating to the following:

- Limitations on indebtedness;
- Limitations on restricted payments, including dividends and investments;
- Limitations on transactions with affiliates;
- Limitations on liens;
- Limitations on asset sales; and
- Limitations on mergers.

As of May 31, 2024, the Companies were in compliance with the covenants in the indenture governing the 2028 Notes.

### ***The 2029 Notes***

On August 2, 2021, the Companies issued \$350 million principal amount of 4.625% Senior Notes due 2029 in a private offering pursuant to Rule 144A and Regulation S under the Securities Act. The 2029 Notes were issued at a price of 100.00% of the principal amount to yield 4.625%.

The 2029 Notes mature on August 1, 2029. Interest is payable on the 2029 Notes on February 1 and August 1 of each year. The 2029 Notes are senior, unsecured obligations of the Company and rank equally in right of payment to all of the Company's existing and future senior debt and senior in right of payment to all of the Company's existing and future subordinated debt. The 2029 Notes are effectively subordinated to any of the Company's existing and future secured debt, to the extent of the value of the assets securing such debt. The obligations under the 2029 Notes are required to be guaranteed by the same subsidiaries that are required to guarantee the 2028 Notes and 2030 Notes and are jointly and severally guaranteed by the Guarantors.

The indenture governing the 2029 Notes gives the Companies the option to redeem the 2029 Notes at any time or from time to time, in whole or in part, (a) until August 1, 2024, at a redemption price equal to 100% of their principal amount, together with accrued and unpaid interest thereon, if any, to and excluding the redemption date, plus an applicable premium as defined in the indenture governing the 2029 Notes, (b) on or after August 1, 2024 until August 1, 2026, at certain redemption prices set forth in the indenture governing the 2029 Notes together with accrued and unpaid interest thereon, if any, to and excluding the redemption date, and (c) on or after August 1, 2026, at 100% of the principal amount to be redeemed, together with accrued and unpaid interest thereon, if any, to and excluding the redemption date.

The indenture governing the 2029 Notes contains a number of covenants, which are substantially the same as those contained in the indentures governing the 2028 Notes and 2030 Notes.

As of May 31, 2024, the Companies were in compliance with the covenants in the indenture governing the 2029 Notes.

### ***The 2030 Notes***

On September 23, 2021, the Companies issued \$300 million principal amount of 4.625% Senior Notes due 2030 in a private offering pursuant to Rule 144A and Regulation S under the Securities Act. The 2030 Notes were issued at a price of 100.00% of the principal amount to yield 4.625%.

On January 27, 2022, the Companies issued an additional \$100 million principal amount of the 4.625% Senior Notes due 2030 in a private offering pursuant to Rule 144A and Regulation S under the Securities Act. The additional 2030 Notes were issued at a price of 97.500% of the principal amount to yield 5.000%.

The 2030 Notes mature on April 1, 2030. Interest is payable on the 2030 Notes on April 1 and October 1 of each year. The 2030 Notes are senior, unsecured obligations of the Company and rank equally in right of payment to all of the Company's existing and future senior debt and senior in right of payment to all of the Company's existing and future subordinated debt. The 2030 Notes are effectively subordinated to any of the Company's existing and future secured debt, to the extent of the value of the assets securing such debt. The obligations under the 2030 Notes are required to be guaranteed by the same subsidiaries that are required to guarantee the 2028 Notes and 2029 Notes and are jointly and severally guaranteed by the Guarantors.

The indenture governing the 2030 Notes gives the Companies the option to redeem the 2030 Notes at any time or from time to time, in whole or in part, (a) until April 1, 2025, at a redemption price equal to 100% of their principal amount, together with accrued and unpaid interest thereon, if any, to and excluding the redemption date, plus an applicable premium as defined in the indenture governing the 2030 Notes, (b) on or after April 1, 2025 until April 1, 2027, at certain redemption prices set forth in the indenture governing the 2029 Notes together with accrued and unpaid interest thereon, if any, to and excluding the redemption date, and (c) on or after April 1, 2027, at 100% of the principal amount to be redeemed, together with accrued and unpaid interest thereon, if any, to and excluding the redemption date.

The indenture governing the 2030 Notes contains a number of covenants, which are substantially the same as those contained in the indentures governing the 2028 Notes and 2029 Notes.

As of May 31, 2024, the Companies were in compliance with the covenants in the indenture governing the 2030 Notes.

### ***Senior Unsecured Revolving Credit Facility***

The Restated Revolver provides for, among other things, (i) an aggregate revolving loan commitment of up to \$350.0 million, with up to \$50.0 million available for the issuance of letters of credit and up to \$20.0 million available for swingline loans, and an accordion feature to permit the size of the facility to be increased up to \$400.0 million in the future (dependent upon Company needs and available lender commitments), and (ii) a maturity date of January 28, 2026.

Interest accrues on borrowings under the Restated Revolver at a Secured Overnight Financing Rate ("SOFR") or alternative base rate, in each case plus an applicable margin that varies based upon the leverage ratio of the Company from time to time.

Availability under the Restated Revolver is based upon a borrowing base formula, determined by applying certain advance rates to certain asset types provided for in the borrowing base.

The Restated Revolver contains affirmative and negative covenants that are customary for credit agreements of this nature, including the following material financial covenants:

- A minimum level of Tangible Net Worth;
- A maximum Leverage Ratio;
- A minimum Interest Coverage Ratio; and
- A minimum liquidity requirement.

Other principal covenants in the Restated Revolver include covenants relating to:

- Limitations on liens;
- Limitations on mergers;
- Limitations on the aggregate value of certain land components that may be owned;
- Limitations on investments;
- Limitations on transactions with affiliates;
- Limitations on payment of certain indebtedness;
- Limitations on permitted indebtedness;
- Limitations on distributions;
- Limitations on sales of assets; and
- Limitations on restrictive agreements.

In addition, the Restated Revolver permits certain tax distributions to Members and permits certain other distributions to Members if certain conditions are met. As of May 31, 2024, the Company was in compliance with the covenants in the Restated Revolver.

At May 31, 2024, there were no borrowings outstanding under the Restated Revolver and \$23.0 million of letters of credit outstanding. As of May 31, 2024, the Company had available additional borrowing capacity of \$327.0 million under the Restated Revolver based on outstanding letters of credit and the borrowing base formula.

Refer to Note 1(v) for additional information regarding the Revolver Amendment subsequent to May 31, 2024.

### ***Note Payable***

On January 8, 2024, the Company issued a \$4.9 million note payable to an unaffiliated third party which matures on January 8, 2026. The note payable has an interest rate of 6.00%. The note is collateralized by the land to which it relates and has no recourse to any other assets or the Company. As of May 31, 2024, the outstanding note payable balance, including accrued interest, totaled \$5.0 million.

## Note 8 — Other Liabilities

Other liabilities at May 31, 2024 and 2023 consisted of the following (in thousands):

|   | May 31,<br>2024   | May 31,<br>2023   |
|---|-------------------|-------------------|
| Accrued long-term compensation <sup>(1)</sup> | 169,207           | 106,947           |
| Salaries, bonuses and benefits                | 74,996            | 64,462            |
| Accrued interest                              | 14,948            | 14,885            |
| Lease liabilities <sup>(2)</sup>              | 16,485            | 14,830            |
| Warranty accruals                             | 16,653            | 17,242            |
| Other   | 42,139            | 30,855            |
|   | <u>\$ 334,428</u> | <u>\$ 249,221</u> |

(1) See Note 12 for additional information.

(2) See Note 15, *Leases*, for additional information.

## Note 9 — Customer Deposits

Customer deposits at May 31, 2024 and 2023 consisted of the following (in thousands):

|                                     | May 31,<br>2024  | May 31,<br>2023  |
|-------------------------------------|------------------|------------------|
| Customer deposits - retail homes    | \$ 21,414        | \$ 40,342        |
| Customer deposits - wholesale homes | —                | 3,414            |
|                                     | <u>\$ 21,414</u> | <u>\$ 43,756</u> |

Customer deposits - retail homes are deposits on retail homes that are under purchase contracts that have not yet closed. Customer deposits - wholesale homes are deposits on wholesale homes that are under purchase contracts that have not yet closed, as well as deposits to secure the purchase of homes in future communities or future phases of existing communities.

## Note 10 — Members' Equity, Amended Regulations, and Ownership

The Second Amended and Restated Regulations (as amended, the "Regulations") of the Company provides for four classes of Members and associated membership interests as follows: (1) Class A Membership Interest, substantially all of which is held by Little Shots Nevada, L.L.C. ("Little Shots"), (2) Class B Membership Interests initially issued to the holders of our former 11.0% Senior Subordinated Notes due 2015, all of which are now held by Little Shots, (3) Class C Membership Interests created in June 2010, all of which are held by Little Shots, and (4) Class D Membership Interests created in March 2022, which may be issued to participants in the Ashton Woods USA L.L.C. Unit Award Plan administered by the Board. The Regulations set forth each Member's respective membership interests and sharing ratio. No Member is required to make any additional contributions to the Company. Subject to certain limited exceptions, including for tax distributions, all items of income, gain, loss, deduction and credit of Ashton Woods will be allocated among the Members in accordance with their sharing ratios, as further provided in the Regulations.

Effective March 30, 2022, the Company and Little Shots entered into a fifth amendment to the Regulations to: (1) create a new class of membership interests, the Class D Membership Interests, and (2) amend and restate certain provisions to reflect the creation of the Class D Membership Interests. The Class D Membership Interests have no voting rights, do not participate in income or loss allocations, and do not participate in tax or non-tax distributions. On April 30, 2022, 208,371 Class D Units were awarded to one of the Company's executive officers (the "Class D equity award") as non-cash compensation valued at \$5.8 million.

Effective October 11, 2023, the Company and Little Shots entered into a sixth amendment to the Regulations to convert all outstanding Class D Membership Interests to Class A Membership Interests. Upon the conversion of Class D Membership Interests to Class A Membership Interests, the Company recognized all previously unrecognized compensation expense for the Class D equity award. The Company recognized compensation expense, which is included in selling, general and administrative expense in the consolidated statements of income, of

\$4.6 million, \$1.2 million, and \$0.1 million during the years ended years ended May 31, 2024, 2023, and 2022, respectively.

At May 31, 2024, the membership interests outstanding were comprised as follows:

|  | <b>Membership<br/>Interests</b> | <b>Ownership<br/>percentage</b> | <b>Percentage of<br/>membership class</b> |
|--|---------------------------------|---------------------------------|---|
| <b>Little Shots Nevada, L.L.C.</b>       |                                 |                                 |   |
| Class A                                  | 8,027,200                       | 38.52 %                         | 97.47 %                                   |
| Class B                                  | 1,972,800                       | 9.47 %                          | 100.00 %                                  |
| Class C                                  | 10,628,729                      | 51.01 %                         | 100.00 %                                  |
| <b>Total Little Shots Nevada, L.L.C.</b> | <b>20,628,729</b>               | <b>99.00 %</b>                  |   |
| <b>Other Holder</b>                      |                                 |                                 |   |
| Class A                                  | 208,371                         | 1.00 %                          | 2.53 %                                    |
|  | <b>20,837,100</b>               | <b>100.00 %</b>                 |   |

#### **Note 11 — Transactions with Related Parties**

##### *Services agreement*

The Company is a party to a services agreement with the Investors that provides the Company with a license, as well as development and support, for certain of the Company’s computer systems and administrative services. The Company pays a fee of \$1,000 per home closing quarterly, in arrears, for these services, which is included in selling, general and administrative expense in the consolidated statements of income. The Company incurred fees of \$8.9 million, \$7.9 million, and \$6.7 million during the years ended May 31, 2024, 2023, and 2022, respectively, under the services agreement. The balance due to the Investors under the terms of the service agreement was \$2.7 million as of both May 31, 2024 and 2023 and was included in other liabilities in the consolidated balance sheets.

##### *Lot purchase agreements*

The Company is a party to thirteen lot purchase agreements with the Investors. An initial deposit ranging from 15% to 30% of the aggregate purchase price was required under each of the purchase agreements, and there are no specific performance requirements for the Company. The Company is required to record seven of these lot purchase agreements as “Real estate not owned” and “Liabilities related to real estate not owned” in the consolidated balance sheets. As of May 31, 2024, the total purchase price of 4,563 lots remaining to be purchased under such agreements was approximately \$143.6 million.

##### *Joint venture*

The Company is a party to a land joint venture with the Investors, which is accounted for under the equity method. The Company has a 49% limited partner non-controlling interest in the joint venture. As of May 31, 2024, the joint venture had \$2.5 million of land inventory and no debt outstanding.

##### *Sales of completed homes*

During the year ended May 31, 2023, the Company entered into seven wholesale home sales agreements with the Investors. In accordance with these agreements, the Company reported 789 wholesale home orders to the Investors for an aggregate purchase price of \$249.3 million. The Company closed on 429 of these sales during the year ended May 31, 2024 and has closed on 767 of these sales since the commencement of the agreements.

### *Land sales and fee arrangements to construct homes*

The Company sold two parcels of land for a gross profit of \$2.5 million and subsequently entered into two construction and development agreements with the Investors during the year ended May 31, 2021 to develop lots and build a total of 252 homes for a fee. The Company completed the remaining construction on these homes during the year ended May 31, 2024.

During the year ended May 31, 2023, the Company entered into a construction and development agreement with the Investors to develop lots and build a total of 121 homes for a fee. The Company completed construction on 10 of these homes during the year ended May 31, 2024.

### *Loan Receivable*

During the fiscal year ended May 31, 2022, the Company entered into an interest-free loan agreement with one of its executive officers to cover income tax obligations incurred by the officer in conjunction with the Class D equity award (see Note 10 for additional discussion regarding the Class D equity award). The interest-free loan's principal amount of approximately \$2.5 million is to be repaid in annual installments prior to maturity in August 2024. As of May 31, 2024 and 2023, the balance due to Company under the terms of the interest-free loan agreement was \$0.8 million and \$1.7 million, respectively, and was included in receivables, net in the consolidated balance sheets.

### *Aircraft Services Agreement*

On October 17, 2023, the Company entered into an aircraft services agreement with the Investors that provides the Company with access to corporate aircraft for executive travel. The aircraft services agreement has an effective date of September 1, 2023 and will remain in effect until April 1, 2025. The Company's initial payment of \$0.9 million upon the execution of the agreement was included in prepaid expenses, which is a component of other assets in the consolidated balance sheets. Additionally, all routine maintenance and usage charges are expensed as incurred and are included in selling, general and administrative expense in the consolidated statements of income.

### **Note 12 — Long-Term Incentive Plan**

The Company has made, and may continue to make, grants to its executive officers and certain officers and employees under the Third Amended and Restated Performance Share Plan, as amended, (the "Plan"), which is a long-term incentive compensation program designed to align the interests of the Company and its executives by enabling key employees to participate in the Company's future growth. The Plan provides for the grant to participants of full-value performance shares and appreciation-only performance shares, each of which are the equivalent of phantom equity awards. Full-value performance shares allow the participant to receive a cash payment equal to the total value of the performance share on the designated date of payment. Appreciation-only performance shares allow the participant to receive a cash payment equal to the increase in value of the performance share measured from the date of grant to the designated date of payment.

The value of a performance share under the Plan is determined by dividing the Company's book value, as defined under the Plan, by the number of hypothetical shares as defined by the Plan. Generally, except as otherwise determined by the Board upon grant, performance shares awarded under the Plan will vest ratably over three years and will be subject to forfeiture upon the occurrence of certain events, including termination of employment for cause. The Plan provides that performance shares will become fully vested upon a participant's resignation for good reason, the participant's death or disability or a change of control, and with respect to certain grants, upon a termination without cause and an equity sale, as defined in the Plan. In the absence of a payment event otherwise defined in the Plan, the full-value performance share awards pay out after the third anniversary of the award date, and the appreciation-only performance share awards pay out after the fifth anniversary of the award date.

The following table represents a rollforward of the outstanding performance shares for the year ended May 31, 2024:

|   | <b>Full-value<br/>shares</b> | <b>Appreciation-<br/>only shares</b> | <b>Total<br/>shares</b> |
|---|------------------------------|--------------------------------------|-------------------------|
| Outstanding performance shares as of May 31, 2023       | 529,908                      | 1,318,416                            | 1,848,324               |
| Performance shares awarded during the period            | 73,430                       | 146,860                              | 220,290                 |
| Shares forfeited during the period                      | (4,509)                      | (9,017)                              | (13,526)                |
| Fully vested performance shares paid                    | (100,384)                    | (145,115)                            | (245,499)               |
| Total outstanding performance shares as of May 31, 2024 | 498,445                      | 1,311,144                            | 1,809,589               |
| <br>  |                              |                                      |                         |
| Total vested performance shares as of May 31, 2024      | 392,817                      | 1,099,888                            | 1,492,705               |

The Company's liability for performance shares awarded under the Plan is remeasured quarterly to reflect the intrinsic value of the performance shares that have vested as of the balance sheet date. As a result, the Company may record an increase or decrease in compensation expense in any period. Compensation expense for the full-value and appreciation-only performance shares is included in selling, general and administrative expense in the consolidated statements of income.

The total number of performance shares vested as of May 31, 2024 and 2023 were 1,492,705 and 1,246,189, respectively. The Company recorded \$88.1 million, \$65.1 million, and \$51.9 million for the years ended May 31, 2024, 2023, and 2022, respectively, in compensation expense associated with the full-value and appreciation-only performance shares. For the years ended May 31, 2024, 2023, and 2022, \$25.7 million (245,499 units), \$28.5 million (393,210 units), and \$9.4 million (225,555 units), respectively, of vested performance shares were paid out to employees. As of May 31, 2024 and 2023, the Company's liability for the performance shares was \$169.2 million and \$106.9 million, respectively, which is recorded in other liabilities in the consolidated balance sheets.

#### **Note 13 — Employee Benefit Plan**

The Company has a 401(k) plan for all full and eligible part-time employees who have been with the Company for a period of three months or more. The Company matches 50% of employees' voluntary contributions up to 6% of employees' compensation, limited by the maximum allowed under federal guidelines. The total amount of Company matches funded for the employees' voluntary contributions for the years ended May 31, 2024, 2023, and 2022 was \$3.6 million, \$3.3 million, and \$2.9 million, respectively, of which approximately \$0.3 million, \$0.3 million, and \$0.5 million was funded by forfeitures for the years ended May 31, 2024, 2023, and 2022, respectively. The remaining Company match is included within selling, general and administrative expense in the consolidated statements of income.

#### **Note 14 — Fair Value Disclosures**

ASC 820, *Fair Value Measurement*, defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. This standard establishes a three-level hierarchy for fair value measurements based upon the significant inputs used to determine fair value. Observable inputs are those that are obtained from market participants external to the Company while unobservable inputs are generally developed internally, utilizing management's estimates, assumptions and specific knowledge of the assets/liabilities and related markets. The three levels are defined as follows:

- **Level 1:** Valuation is based on quoted prices in active markets for identical assets and liabilities.
- **Level 2:** Valuation is determined from quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar instruments in markets that are not active, or by model-based techniques in which all significant inputs are observable in the market.
- **Level 3:** Valuation is derived from model-based techniques in which at least one significant input is unobservable and based on the Company's own estimates about the assumptions that market participants would use to value the asset or liability.

The carrying amounts of cash and cash equivalents, restricted cash, receivables, accounts payable, customer deposits, and the Restated Revolver, as reported in the accompanying consolidated balance sheets, approximate their fair values due to their short-term maturity or floating interest rate terms, as applicable. The factors considered in determining fair values of the Company's communities, when necessary, under ASC 360-10 are described in the discussion of the Company's inventory impairment analysis (see Note 1(d)) and are classified as Level 2 or Level 3 valuations.

The following table presents the carrying amounts and estimated fair values of the Company's 2028 Notes, 2029 Notes, and 2030 Notes (collectively, the "Senior Notes") and note payable at May 31, 2024 and 2023 (in thousands):

|                       | Fair Value Hierarchy | May 31, 2024      |                   | May 31, 2023      |                   |
|-----------------------|----------------------|-------------------|-------------------|-------------------|-------------------|
|                       |                      | Carrying Amount   | Fair Value        | Carrying Amount   | Fair Value        |
| <b>Liabilities:</b>   |                      |                   |                   |                   |                   |
| 6.625% Notes due 2028 | Level 2              | \$ 248,181        | \$ 246,875        | \$ 247,601        | \$ 233,750        |
| 4.625% Notes due 2029 | Level 2              | 346,908           | 315,000           | 346,216           | 291,375           |
| 4.625% Notes due 2030 | Level 2              | 394,557           | 354,520           | 393,583           | 330,000           |
| Note payable          | Level 2              | 4,946             | 4,943             | —                 | —                 |
|                       |                      | <u>\$ 994,592</u> | <u>\$ 921,338</u> | <u>\$ 987,400</u> | <u>\$ 855,125</u> |

The Companies' Senior Notes and note payable are recorded at their carrying values in the consolidated balance sheets, which differs from their respective fair values. The carrying values of the Companies' Senior Notes reflect their face amount, adjusted for any unamortized debt issuance costs and discount. The fair values of the Senior Notes are derived from quoted market prices by independent dealers (Level 2). The fair value of the Company's note payable is based on cash flow models discounted at market interest rates (Level 2).

#### Note 15 — Commitments and Contingencies

The Company is involved in lawsuits and other contingencies in the ordinary course of business. The amounts demanded by the claimants in these lawsuits and claims may vary widely, with large demands made in certain cases, which are disputed and aggressively defended by the Company. The Company establishes liabilities for legal claims and related matters when such matters are both probable of occurring and any potential loss is reasonably estimable. The Company accrues for such matters based on the facts and circumstances specific to each matter and revises these estimates as the matters evolve. In such cases, there may be an exposure to loss in excess of any amounts currently accrued. In view of the inherent difficulty of predicting the outcome of these legal and related matters, we generally cannot predict the ultimate resolution of the pending matters, the related timing, or the eventual loss. While the outcome of such contingencies cannot be predicted with certainty, we do not believe that the resolution of such matters will have a material adverse effect on the Company's results of operations, financial condition, or cash flows. However, to the extent the liability arising from the ultimate resolution of any matter exceeds the estimates reflected in the recorded reserves relating to such matter, we could incur additional charges that could be significant.

The Company has entered into employment agreements with its executive officers and certain other employees that provide for severance payments based on salary and bonus upon termination without cause, or, with respect to certain of these officers, following a change of control, by the Company without cause or by the executive for good reason.

In the normal course of business, the Company provides letters of credit and surety bonds to third parties to secure performance and provides deposits under various contracts and commitments. At May 31, 2024 and 2023, the Company had letters of credit outstanding of \$23.0 million and \$8.4 million, respectively, and surety bonds outstanding of \$255.8 million and \$210.7 million, respectively. As of May 31, 2024, the Company had \$27.0 million of unused letter of credit capacity under the Restated Revolver.

The Company enters into various option purchase agreements to acquire land. In connection with such agreements, as of May 31, 2024, the Company had made non-refundable deposits of \$486.6 million, which includes \$150.5 million of non-refundable deposits related to purchase and option agreements recorded under ASC 606 or ASC 470-40 (see Note 4). The Company would forfeit the remaining deposits if the lots were not purchased. The total purchase price of lots remaining to be purchased under option agreements with non-refundable deposits was approximately \$3.1 billion as of May 31, 2024.

### Leases

The Company leases office space and equipment under various operating leases with varying commencement dates and renewal options for use in our operations. We recognize lease expense for these leases on a straight-line basis over the lease term and combine lease and non-lease components for all leases. Right-of-use assets and lease liabilities are recorded on the consolidated balance sheets for all leases with an expected term of at least one year. Some leases include one or more options to renew. The exercise of lease renewal options is generally at our discretion. The depreciable lives of right-of-use assets and leasehold improvements are limited to the expected lease term. Our lease agreements do not contain any residual value guarantees or material restrictive covenants.

Right-of-use assets are classified within other assets on the consolidated balance sheets, while lease liabilities are classified within other liabilities on the consolidated balance sheets. Right-of-use assets and lease liabilities were \$15.6 million and \$16.5 million at May 31, 2024, respectively, and \$13.7 million and \$14.8 million at May 31, 2023, respectively. During the years ended May 31, 2024, 2023, and 2022, there were \$5.6 million, \$1.7 million, and \$6.2 million, respectively, of additions to the right-of-use assets under operating leases. Payments on lease liabilities during the years ended May 31, 2024, 2023, and 2022 totaled \$4.8 million, \$5.0 million, and \$4.7 million, respectively.

Lease expense includes costs for leases with terms in excess of one year as well as short-term leases with terms of less than one year. For the years ended May 31, 2024, 2023, and 2022, our total lease expense was approximately \$4.8 million, \$5.5 million, and \$5.0 million, respectively, inclusive of short-term lease costs. Sublease income, short-term lease costs, and variable lease costs are not material to the consolidated financial statements.

The future minimum lease payments required under our leases as of May 31, 2024 are as follows (in thousands):

|  |                  |
|--|------------------|
| Year ending May 31, 2025   | \$ 4,775         |
| Year ending May 31, 2026   | 4,663            |
| Year ending May 31, 2027   | 3,483            |
| Year ending May 31, 2028   | 2,903            |
| Year ending May 31, 2029   | 1,687            |
| Thereafter   | 1,201            |
| Total future minimum lease payments <sup>(a)</sup>               | <u>18,712</u>    |
| Less: Interest <sup>(b)(c)</sup>                                 | 2,227            |
| Total future minimum lease payments less interest <sup>(c)</sup> | <u>\$ 16,485</u> |

(a) Lease payments include options to extend lease terms that are reasonably certain of being exercised.

(b) Our leases do not provide a readily determinable implicit rate. Therefore, we estimate our discount rate for such leases to determine the present value of lease payments at the lease commencement date.

(c) The weighted average lease term and weighted average discount rate used in calculating our lease liabilities were 4.4 years and 6.1%, respectively, at May 31, 2024.

## Note 16 — Information on Segments

The Company's homebuilding reportable segments are as follows:

- 1) **East:** Atlanta; Coastal Carolinas (Charleston and Myrtle Beach); Greensboro; Jacksonville; Nashville; Orlando; Raleigh; and Southwest Florida
- 2) **Central:** Austin; Dallas; Houston; Phoenix; and San Antonio

The following table summarizes revenues, gross profit, depreciation and amortization, equity in earnings of unconsolidated entities, and net income for each of the Company's reportable segments (in thousands):

|   | Year ended May 31,  |                     |                     |
|---|---------------------|---------------------|---------------------|
|   | 2024                | 2023                | 2022                |
| <b>Revenues:</b>                                      |                     |                     |                     |
| Home sales:   |                     |                     |                     |
| East  | \$ 1,699,241        | \$ 1,299,030        | \$ 1,309,584        |
| Central   | 1,916,334           | 1,971,614           | 1,911,060           |
| Total home sales revenues                             | <u>3,615,575</u>    | <u>3,270,644</u>    | <u>\$ 3,220,644</u> |
| Reconciling items:                                    |                     |                     |                     |
| Land sales  | 30,284              | 4,043               | 8,686               |
| Financial services and other revenues                 | 57,179              | 50,824              | 43,699              |
| Total revenues  | <u>\$ 3,703,038</u> | <u>\$ 3,325,511</u> | <u>\$ 3,273,029</u> |
| <b>Gross profit <sup>(1)</sup>:</b>                   |                     |                     |                     |
| Home sales:   |                     |                     |                     |
| East  | \$ 449,530          | \$ 310,293          | \$ 328,904          |
| Central   | 475,489             | 492,263             | 576,984             |
| Total home sales gross profit                         | <u>925,019</u>      | <u>802,556</u>      | <u>905,888</u>      |
| Reconciling items:                                    |                     |                     |                     |
| Land sales gross profit                               | 3,054               | 1,130               | 767                 |
| Financial services and other revenues gross profit    | 27,185              | 19,135              | 16,105              |
| Total gross profit                                    | <u>\$ 955,258</u>   | <u>\$ 822,821</u>   | <u>\$ 922,760</u>   |
| <b>Depreciation and amortization:</b>                 |                     |                     |                     |
| East  | \$ 4,236            | \$ 2,795            | \$ 2,544            |
| Central   | 5,582               | 3,684               | 4,726               |
| Total depreciation and amortization                   | <u>\$ 9,818</u>     | <u>\$ 6,479</u>     | <u>\$ 7,270</u>     |
| <b>Equity in earnings of unconsolidated entities:</b> |                     |                     |                     |
| East  | \$ 5,466            | \$ 3,285            | \$ 3,349            |
| Central   | 10,198              | 8,834               | 8,998               |
| Total equity in earnings of unconsolidated entities   | <u>\$ 15,664</u>    | <u>\$ 12,119</u>    | <u>\$ 12,347</u>    |
| <b>Net income:</b>                                    |                     |                     |                     |
| East  | \$ 253,971          | \$ 154,944          | \$ 182,373          |
| Central   | 236,321             | 280,949             | 375,358             |
|   | 490,292             | 435,893             | 557,731             |
| Other <sup>(2)</sup>                                  | (5,484)             | (2,739)             | (46,234)            |
| Total net income                                      | <u>\$ 484,808</u>   | <u>\$ 433,154</u>   | <u>\$ 511,497</u>   |

(1) Includes inventory impairments totaling \$0.2 million, \$0.2 million, and \$34.1 thousand for the east segment during the years ended May 31, 2024, 2023, and 2022, respectively. There were \$0.1 million and \$0.2 million of inventory impairments for the central segment during the years ended May 31, 2024 and 2023, respectively. There were no inventory impairments for the central segment during the year ended May 31, 2022.

(2) "Other" primarily consists of loss from early extinguishment of debt, and interest directly expensed, offset, in part, by reimbursements from in-house design services.

The following table summarizes total assets for each of the Company’s reportable segments (in thousands):

|                      | <b>May 31,<br/>2024</b> | <b>May 31,<br/>2023</b> |
|----------------------|-------------------------|-------------------------|
| <b>Assets:</b>       |                         |                         |
| Homebuilding:        |                         |                         |
| East                 | \$ 1,118,088            | \$ 883,942              |
| Central              | 1,511,555               | 1,276,420               |
|                      | <u>2,629,643</u>        | <u>2,160,362</u>        |
| Other <sup>(1)</sup> | 565,350                 | 623,008                 |
| Total assets         | <u>\$ 3,194,993</u>     | <u>\$ 2,783,370</u>     |

(1) “Other” is comprised of cash, restricted cash, and corporate assets.

The following table summarizes additions to property and equipment for each of the Company’s reportable segments for the periods presented (in thousands):

|   | <b>Year ended May 31,</b> |                  |                 |
|---|---------------------------|------------------|-----------------|
|   | <b>2024</b>               | <b>2023</b>      | <b>2022</b>     |
| <b>Additions to property and equipment:</b> |                           |                  |                 |
| Homebuilding:                               |                           |                  |                 |
| East  | \$ 4,562                  | \$ 4,884         | \$ 3,742        |
| Central                                     | 8,187                     | 5,191            | 4,040           |
|   | <u>12,749</u>             | <u>10,075</u>    | <u>7,782</u>    |
| Other <sup>(1)</sup>                        | 4                         | —                | 13              |
| Total additions to property and equipment   | <u>\$ 12,753</u>          | <u>\$ 10,075</u> | <u>\$ 7,795</u> |

(1) “Other” is comprised of property and equipment additions for the Company's corporate office.

## ***Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure***

None.

### ***Item 9A. Controls and Procedures***

Pursuant to section 4.03 of each of the indentures governing the 2028, 2029, and 2030 Notes, the Company is not required to comply with Section 302 or Section 404 of the Sarbanes-Oxley Act of 2002, or related Items 307 and 308 of Regulation S-K promulgated by the SEC.

### ***Item 9B. Other Information***

None.

### ***Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections***

None.

## PART III.

### Item 10. *Directors, Executive Officers and Corporate Governance*

Our board of directors, which we refer to as our Board, consists of five members—Seymour Joffe (Chair), Elly Reisman, R. David Kelly, David Kosoy, and Bill Tresham. As required by our Regulations, Messrs. Joffe, Reisman, and Kosoy are Class A Directors elected by our Class A Unit holders, Mr. Tresham is the Class B Director elected by our Class B Unit holder, and Mr. Kelly is the Independent Director, as defined by our Regulations, elected by our Class A and Class B Unit holders. Each director serves a term of one year until a successor is elected and qualified, or until his or her earlier death, resignation, or removal.

The following table presents information with respect to our executive officers and directors:

#### Executive officers and directors

| Name           | Age | Position  |
|----------------|-----|---|
| Seymour Joffe  | 71  | Director, Chair of the Board and Chair of the Audit Committee |
| Elly Reisman   | 74  | Director  |
| R. David Kelly | 60  | Director  |
| David Kosoy    | 80  | Director  |
| Bill Tresham   | 69  | Director  |
| Ken Balogh     | 53  | President and Chief Executive Officer                         |
| Zack Sawyer    | 42  | Chief Financial Officer and Chief Accounting Officer          |
| Deborah Danzig | 51  | Chief Legal Officer and Corporate Secretary                   |
| Ryan Lewis     | 46  | Chief Operating Officer                                       |

**Mr. Joffe**, a member of our Board of Directors since 1997, and the Chair of our Board of Directors since January 2023, is a co-founder and principal of the Great Gulf Group. Prior to 1983, Mr. Joffe worked in real estate and public accounting. Mr. Joffe qualified as a Chartered Accountant in South Africa and a Certified Public Accountant in Canada.

**Mr. Reisman**, a member of our Board of Directors since April 2013, is the chair and co-founder of the Great Gulf Group. Mr. Reisman has over 40 years of real estate development and management experience throughout North America. Under his guidance, the Great Gulf Group has grown from a regional homebuilder to a broadly diversified international real estate company.

**Mr. Kelly**, a member of our Board of Directors since July 2021, is founder and managing partner of StraightLine Partners, an alternative investment platform with holdings in real estate, financial services and venture capital. Mr. Kelly serves as chair and CEO of Croesus and Company and Executive Chairman of Circuit Avenue Investors, real estate operating and investment platforms. He is lead director of TCW Direct Lending and lead director of Invesco's INREIT and INCREF real estate platforms. Mr. Kelly is a director of Acadia Behavioral Healthcare and serves on the nominating, governance, and audit committees. He serves as a member of the (Dallas) Children's Medical Center Investment Committee. From 2007 to 2017, Mr. Kelly served as a trustee and Chair of the \$150 billion Teacher's Retirement System of Texas. From 2002 to 2006, Mr. Kelly served as Chair of the Texas Public Finance Authority (TPFA). Mr. Kelly previously served as a special advisor to the Board of Directors of Croesus Merchants International Singapore; served as Chair of the Board of Directors of Hong Kong-based Everglory Financial Holdings; and served as a director of Dubai-based Al Masah Capital Limited. Mr. Kelly graduated as a John Harvard Scholar in Economics from Harvard University and completed a Master of Business Administration at Stanford University Graduate School of Business.

**Mr. Kosoy**, a member of our Board of Directors since April 2023, is the Founder and Executive Chairman of the Sterling Group of Companies, an asset management and investment platform that manages and administers assets in real estate investment, development, lending, infrastructure, and bank and trust services. Mr. Kosoy also currently serves as a Director of Sterling Bank and Trust. In 2010, Mr. Kosoy founded and continues to serve as the Chairman of Sterling Mortgage Income Fund, an open-ended mutual fund. From 2006 to 2010, Mr. Kosoy was the Principal and President of Nassau-based New Providence Capital Management Partners, Ltd., a closed-end mortgage fund and

direct lender. From 2000 to 2007, Mr. Kosoy was Co-CEO and Co-Chairman of publicly listed Sterling Centrecorp Inc. In 1991, Mr. Kosoy founded the Sterling Companies based in Palm Beach, Florida, where he served as CEO until 2000. Earlier in his career, from 1980-1991, Mr. Kosoy was a Principal of Brother Developments. Mr. Kosoy earned his undergraduate degree at the University of Akron while on a full football scholarship, and in October 2024, Mr. Kosoy will be inducted into the University of Akron Sports Hall of Fame and receive the Mike Krino Varsity "A" Achievement Award that is presented to any former University of Akron varsity letterwinner who has reached a high level of achievement in his or her occupational field. After receiving his undergraduate degree at the University of Akron, he thereafter graduated from Osgoode Hall Law School at York University in Toronto where he was a first team all-star in intercollegiate hockey and an inductee into the York University Sport Hall of Fame. After graduating from Osgoode Hall Law School, Mr. Kosoy practiced law in Toronto, Canada prior to commencing his career at Brother Developments. Throughout his career, Mr. Kosoy has been committed to philanthropic causes and has held various roles in different organizations, including serving on the Board of Governors of Mt. Sinai Hospital in Toronto and serving as the Chair of Israel Bonds (Toronto).

**Mr. Tresham**, a member of our Board of Directors since June 2022, is the Founder, Chairman & CEO of RittenVest Inc., a Montreal-based real estate investment, advisory and asset management firm. Mr. Tresham also currently serves on the Board of Directors of Great Gulf Group, and serves as a director of Gilbane Inc., a private construction and development company headquartered in Providence, Rhode Island. Mr. Tresham previously served as the President of Ivanhoe Cambridge, where he oversaw a \$60 billion real estate portfolio. Prior to that, Mr. Tresham was Chief Executive Officer of SITQ, a Canadian real estate investment, management and development firm; Partner and Chief Operating Officer of Callahan Capital Partners, a Chicago-based real estate private equity firm; Chief Operating Officer of Trizec Properties, a real estate investment trust headquartered in Chicago; Managing Director Real Estate Equity Investments at Metropolitan Life Insurance Company; and Partner at Equidev Group, a Canadian real estate investment firm. Mr. Tresham holds a Bachelor of Arts in Economics from Princeton University and a Bachelor of Laws from McGill University.

**Mr. Balogh** joined our Company as an executive vice president in September 2009 and was promoted to Chief Operating Officer in March 2010. In January 2011, he was appointed President and Chief Executive Officer. Prior to joining the Company, Mr. Balogh worked for Centex Homes (now part of the PulteGroup) for 16 years, serving in various positions including as Executive Vice President of its East Region (Florida, the Carolinas, Virginia and New Jersey). Prior to that, he served in various other roles at Centex, including Division President, Division Manager, Vice President of Land Acquisitions, Entitlement and Development, Vice President of Finance, Division Controller, Assistant Controller, and Accountant. He currently sits on the Board of Directors for HomeAid, one of the nation's leading non-profit providers of housing for the homeless population. Mr. Balogh has been in the homebuilding industry for over 20 years and has a finance degree from the University of Central Florida.

**Mr. Sawyer** joined our Company in 2008 and has held various roles in internal audit, corporate accounting, and financial planning and analysis before he was promoted to Vice President - Chief Accounting Officer in February 2014. In January 2023, he was appointed Chief Financial Officer. Prior to joining the Company, Mr. Sawyer was a Senior Auditor with KPMG, LLP in Atlanta. He previously sat on the Board of Directors for HouseProud Atlanta which provides senior, disabled, and veteran homeowners with high-quality, no-cost repairs that enable them to remain in their homes and age in place with dignity. In addition, Mr. Sawyer was named to the Forty Under 40 class of 2019 by Professional Builder magazine. Mr. Sawyer received a B.S. and Master of Accountancy degree from the University of Georgia and holds an active CPA license in the state of Georgia.

**Ms. Danzig** has been our Chief Legal Officer since July 2011 and our Corporate Secretary since October 2011. Prior to joining the Company, Ms. Danzig was with Beazer Homes USA Inc. for six years where she served most recently as Vice President, Compliance Officer. Prior to joining Beazer Homes USA Inc., Ms. Danzig was in private practice with Sutherland, Asbill & Brennan in Atlanta, Georgia and Davis Polk & Wardwell in New York. Ms. Danzig also clerked for the Honorable Phyllis A. Kravitch of the U.S. Court of Appeals for the Eleventh Circuit. Ms. Danzig obtained her law degree from Cornell Law School and her B.A. from Emory University.

**Mr. Lewis** joined our Company as Division President of the Company's Charleston operating division in 2013 and later also became the Division President of the Company's Raleigh operating division. In February 2017, he was appointed to the position of Chief Operating Officer. Prior to joining the Company, from 2009 to 2013, Mr. Lewis worked for PulteGroup as Area Vice President of Construction Operations—Southeast Region and Vice President of Construction Operations—Atlanta Division. From 2000 to 2009, Mr. Lewis worked for Centex Homes, in several

operational roles with progressive responsibilities. Mr. Lewis holds a degree in Construction Management from Georgia Southern University.

The Company does not currently have a separately designated compensation committee or nominating and corporate governance committee. The full Board performs all functions these committees would otherwise perform. The Company has an Audit Committee of the Board of Directors comprised of Mr. Joffe. The Audit Committee's primary function is to assist the Board in (a) the financial reporting process, including the integrity of the Company's financial statements and systems of internal controls regarding finance and accounting; (b) the qualifications and independence of the Company's independent auditor; (c) management of the Company's financial policies and procedures; and (d) the performance of the Company's independent auditor. The Audit Committee has direct responsibility for the appointment, compensation, retention, and oversight of the work of our outside accounting firm, currently Ernst & Young LLP. The Board has determined that Mr. Joffe satisfies the requirements for financial literacy under current New York Stock Exchange standards. The Board has also determined that Mr. Joffe is an "audit committee financial expert," as that term is defined by the SEC. Although Mr. Joffe is not an independent director, the Board chose for him to serve on the Audit Committee due to his financial expertise and his expertise in the homebuilding and real estate industries, including his level of experience with financial matters related to these industries. The Audit Committee operates pursuant to a written charter.

The Company maintains a Code of Business Conduct and Ethics, which applies to all of its employees including its executive officers. The Company will provide to any person without charge, upon request to Deborah Danzig at 678-597-2122, a copy of its Code of Business Conduct and Ethics.

## **Item 11. *Executive Compensation***

Pursuant to section 4.03 of each of the indentures governing the 2028 Notes, 2029 Notes, and 2030 Notes, the Company is not required to provide disclosure regarding executive compensation, a description of employment agreements with officers, or a description of any incentive plans.

## **Item 12. *Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters***

### **Outstanding Membership Interests**

The Company has three outstanding classes of membership interests, Class A, Class B, and Class C. All membership interests are pari passu and share ratably in the ownership of the Company. For additional information about the ownership of our membership interests, see Note 10 to the consolidated financial statements included in this Annual Report, which is incorporated by reference herein.

### **Equity Compensation Plan Information**

On March 30, 2022, the Board of Directors of the Company adopted the Unit Award Plan; subsequently, effective April 27, 2022, the Board of Directors adopted the First Amended Unit Award Plan (the "Plan"). The purpose of the Plan is to align the interests of the Company and its management by enabling specified executives of the Company to participate in the Company's future growth and profitability. The Plan allows for the grant of any class of membership units of the Company, and all grants of units under the Plan must be approved by the Board of Directors of the Company. As of May 31, 2024, there are no options, warrants, or rights outstanding under the Plan, and there is no maximum number of units that may be awarded under the Plan.

## **Item 13. *Certain Relationships and Related Transactions, and Director Independence***

Pursuant to section 4.03 of each of the indentures governing the 2028 Notes, 2029 Notes, and 2030 Notes, the Company is not required to disclose related party transactions outside of the financial statement footnotes.

We do not have any equity listed on a securities exchange, and therefore are not required to comply with any independence requirements imposed by the various securities exchanges. Pursuant to our Regulations, we are required to have one independent director, as defined by the Regulations, but are not required to have a specified number in excess of that. Our Board has concluded that for the fiscal year ended May 31, 2024, Mr. Kelly and Mr.

Kosoy were independent directors under the requirements of our Regulations and under the standards applicable to companies listed on the New York Stock Exchange.

#### **Item 14. *Principal Accountant Fees and Services***

Ernst & Young LLP served as the Company's independent auditor for the 2024, 2023, and 2022 fiscal years. The following table presents fees incurred for audit and other services provided by Ernst & Young LLP for the fiscal years ended May 31, 2024 and 2023:

|                                   | <b>May 31,<br/>2024</b> | <b>May 31,<br/>2023</b> |
|-----------------------------------|-------------------------|-------------------------|
| Audit Fees <sup>(1)</sup>         | \$ 845,074              | \$ 823,909              |
| Audit-Related Fees <sup>(2)</sup> | 3,600                   | 2,543                   |
| Tax Fees                          | —                       | —                       |
| All Other Fees                    | —                       | —                       |
|                                   | <u>\$ 848,674</u>       | <u>\$ 826,452</u>       |

(1) Audit Fees includes the audit of the consolidated financial statements included in this Annual Report and services related to the reviews of the consolidated financial statements included in the Company's Quarterly Reports on Form 10-Q.

(2) Audit-Related Fees consist of fees for online subscriptions.

Each year, the Audit Committee approves the annual audit engagement in advance. The Audit Committee also has established procedures to pre-approve all audit-related and non-audit services provided, if any, by the independent auditor. Consistent with such policy, all of the fees listed above that we incurred for services rendered by Ernst & Young LLP were pre-approved by our Audit Committee.

#### **Item 15. *Exhibits and Financial Statement Schedules***

The consolidated financial statements are included under Part II, Item 8 of this Annual Report.

The schedules have been omitted because of the absence of conditions under which they are required or because the required information is included in the consolidated financial statements or notes thereto.

Pursuant to section 4.03 of each of the indentures governing the 2028 Notes, 2029 Notes, and 2030 Notes, the Company is not required to provide any further Exhibits.

#### **Item 16. *Form 10-K Summary***

None.